

2013 RESULTS

NICE PRESENTATION

MARCH 2014, 14TH

TheNiceGroup



2013 RESULTS

FINANCIAL OVERVIEW

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2013 RESULTS

HIGHLIGHTS

- Consolidated Sales: **€ 264.1m** (-3.9% vs. 2012)
- Gross margin: **56.6%** (vs. 57.8% in 2012)
- EBITDA margin: **15.4%** (vs. 19,5% in 2012)
- Group Net Income margin: 6.1% (vs. 9.9% in 2012)
- Operating Free Cash Flow: **€ 18.6m** (vs. € 28.7m in 2012)
- NFP: **€ -0.3m** (vs. € 3.4m as of 31 Dec 2012)

€m	FY13		FY12		Δ %	Δ % ⁽¹⁾
Net Sales	264.1	100.0%	274.8	100.0%	(3.9%)	(1.8%)
Gross Profit	149.5	56.6%	158.9	57.8%	(5.9%)	
EBITDA	40.6	15.4%	53.6	19.5%	(24.2%)	
Group Net Income	16.1	6.1%	27.2	9.9%	(40.9%)	
Operating Free Cash Flow	18.6		28.7			
Net Financial position	-0.3		3.4			

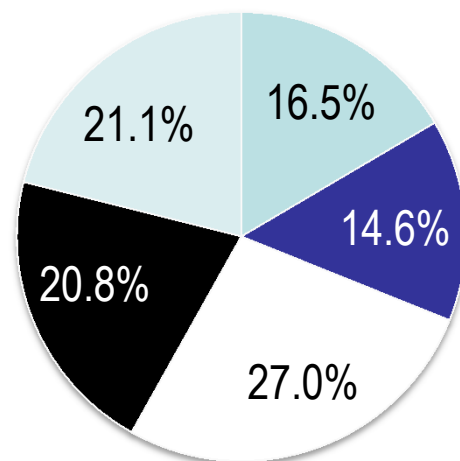
⁽¹⁾ At constant exchange rates

2013 RESULTS

NET SALES BREAKDOWN BY REGION

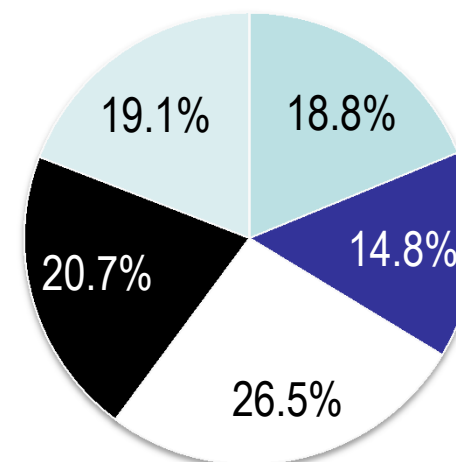
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FY 2013



France Italy EU 15(1) Rest of Europe Rest of World

FY 2012



€m	FY 2013	FY 2012	Δ %	Δ % ⁽²⁾
France	43.7	51.7	(15.5%)	(15.5%)
Italy	38.4	40.8	(5.8%)	(5.8%)
EU 15 ⁽¹⁾	71.4	72.8	(1.9%)	(1.7%)
Rest of Europe	54.9	56.9	(3.6%)	(1.6%)
Rest of World	55.7	52.6	5.9%	14.7%
Net Sales	264.1	274.8	(3.9%)	(1.8%)

(1) Excluding Italy and France

(2) At constant exchange rates

2013 RESULTS

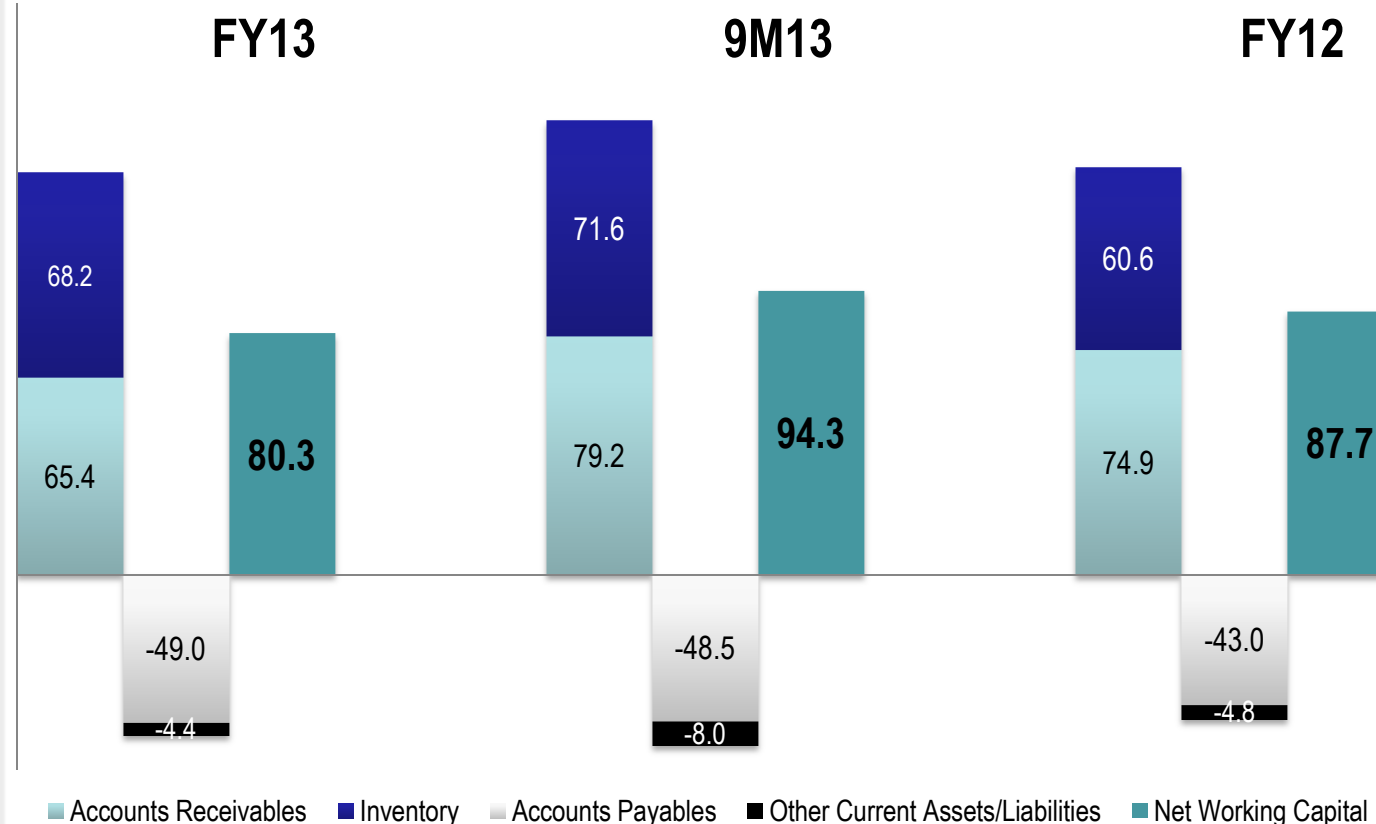
PROFIT & LOSS

€m	FY 2013	%	FY 2012	%
Net Sales	264.1	100.0%	274.8	100.0%
COGS	(114.6)	(43.4%)	(115.9)	(42.2%)
Gross Profit	149.5	56.6%	158.9	57.8%
Industrial costs	(9.4)	(3.6%)	(8.2)	(3.0%)
Marketing costs	(8.1)	(3.1%)	(8.1)	(3.0%)
Commercial costs	(13.8)	(5.2%)	(13.5)	(4.9%)
General & adm. costs	(26.4)	(10.0%)	(22.5)	(8.2%)
Personnel costs	(51.3)	(19.4%)	(53.0)	(19.3%)
Total operating costs	(108.9)	(41.2%)	(105.3)	(38.3%)
EBITDA	40.6	15.4%	53.6	19.5%
D&A	(7.6)	(2.9%)	(7.7)	(2.8%)
EBIT	33.0	12.5%	45.9	16.7%
Interest income / (exp)	(5.3)	(2.0%)	(4.4)	(1.6%)
Profit before Tax	27.7	10.5%	41.6	15.1%
Taxes	(11.5)	(4.3%)	(15.4)	(5.6%)
Net Income	16.2	6.1%	26.2	9.5%
Minorities	0.1	0.0%	(1.0)	(0.4%)
Net Group Income	16.1	6.1%	27.2	9.9%

2013 RESULTS

€ m

WORKING CAPITAL



Working Capital / LTM Net Sales

30.4%

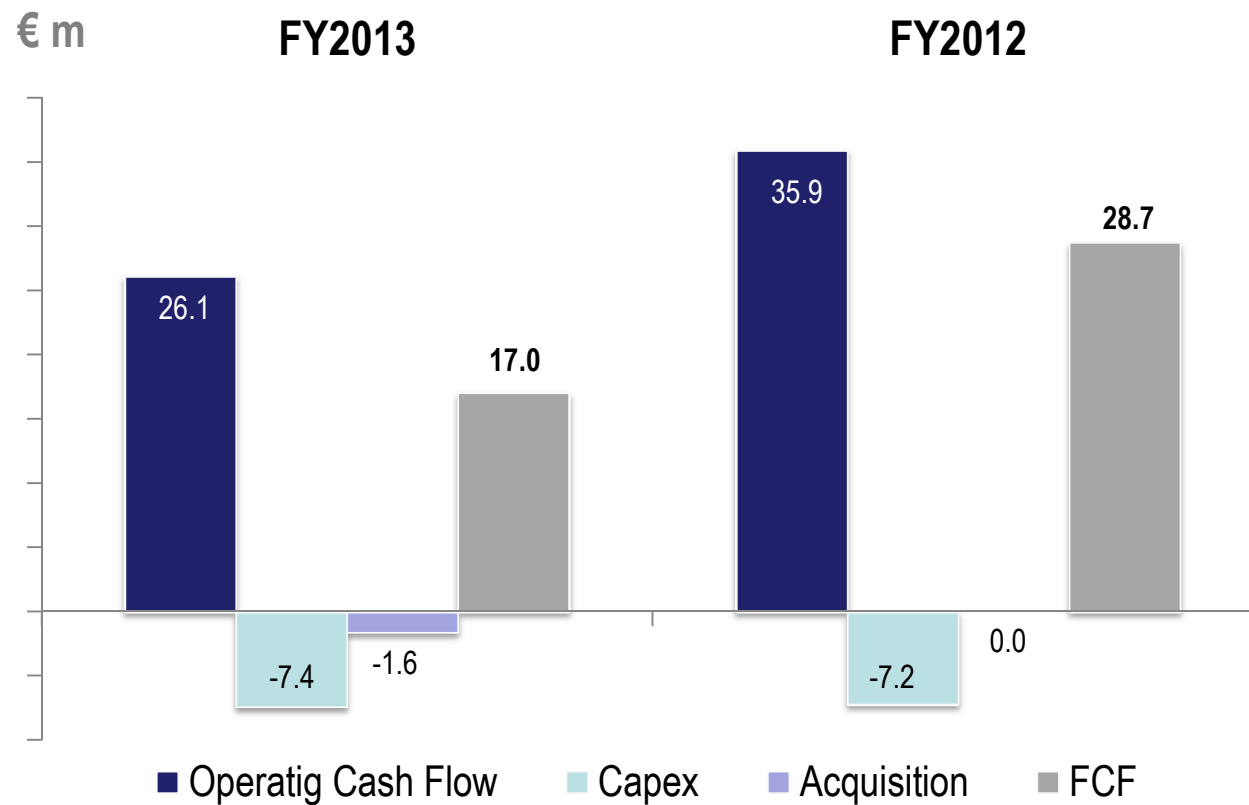
35.2%

31.9%

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2013 RESULTS

FREE CASH FLOW



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2013 RESULTS

BALANCE SHEET

€m	FY13	9M13	FY12
Intangible assets	77.0	78.0	80.8
Tangible assets	35.1	35.3	35.1
Other fixed assets	13.2	12.6	10.4
Fixed Assets	125.4	125.9	126.4
Trade receivables	65.4	79.2	74.9
Inventory	68.2	71.6	60.6
Trade payables	(49.0)	(48.5)	(43.0)
Other curr. assets / (Liab.)	(4.4)	(8.0)	(4.8)
Net Working Capital	80.3	94.3	87.7
<i>% on sales</i>	<i>30.4%</i>	<i>35.2%</i>	<i>31.9%</i>
Severance and other funds	(11.6)	(11.1)	(12.1)
Net Invested Capital	194.1	209.1	202.0
Shareholders' equity	195.0	195.6	206.2
Minorities	(1.2)	(1.1)	(0.7)
Total Shareholders' Equity	193.8	194.5	205.4
Cash & cash equivalents	(58.5)	(49.6)	(45.0)
Financial assets	(4.9)	(4.8)	(4.2)
Total debt	63.7	68.8	45.8
Net Debt	0.3	14.5	(3.4)
Net Capital Employed	194.1	209.1	202.0

2013 RESULTS

CASH FLOW STATEMENT

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€m	FY13	FY12
Net profit	16.2	26.2
D&A and other non cash items	3.8	6.2
Change in Net Working Capital	6.0	3.5
Operating Cash Flow	26.1	35.9
Capex	(7.4)	(7.2)
Operating Free Cash Flow	18.6	28.7
Acquisitions	(1.6)	0.0
Free Cash Flow	17.0	28.7
Dividend paid out	(17.8)	(8.6)
Other	(2.9)	(0.4)
Subtotal	(20.8)	(9.0)
Variation of Net Financial Position	(3.7)	19.7
Initial Net financial Position	3.4	(16.3)
Final Net Financial Position	(0.3)	3.4

2013 RESULTS

THE PATH AHEAD

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2014: The Opportunities

- Investments in new products and new technologies
- Cash positive by year end

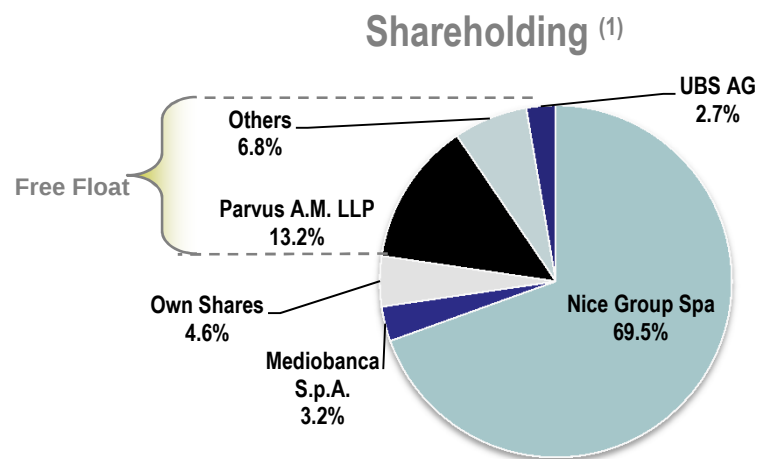
Further International Expansion

- Reinforcement of our commercial presence outside Europe

Further Actions

- Reinforcement of our sales force in France
- FontanaArte product and business development

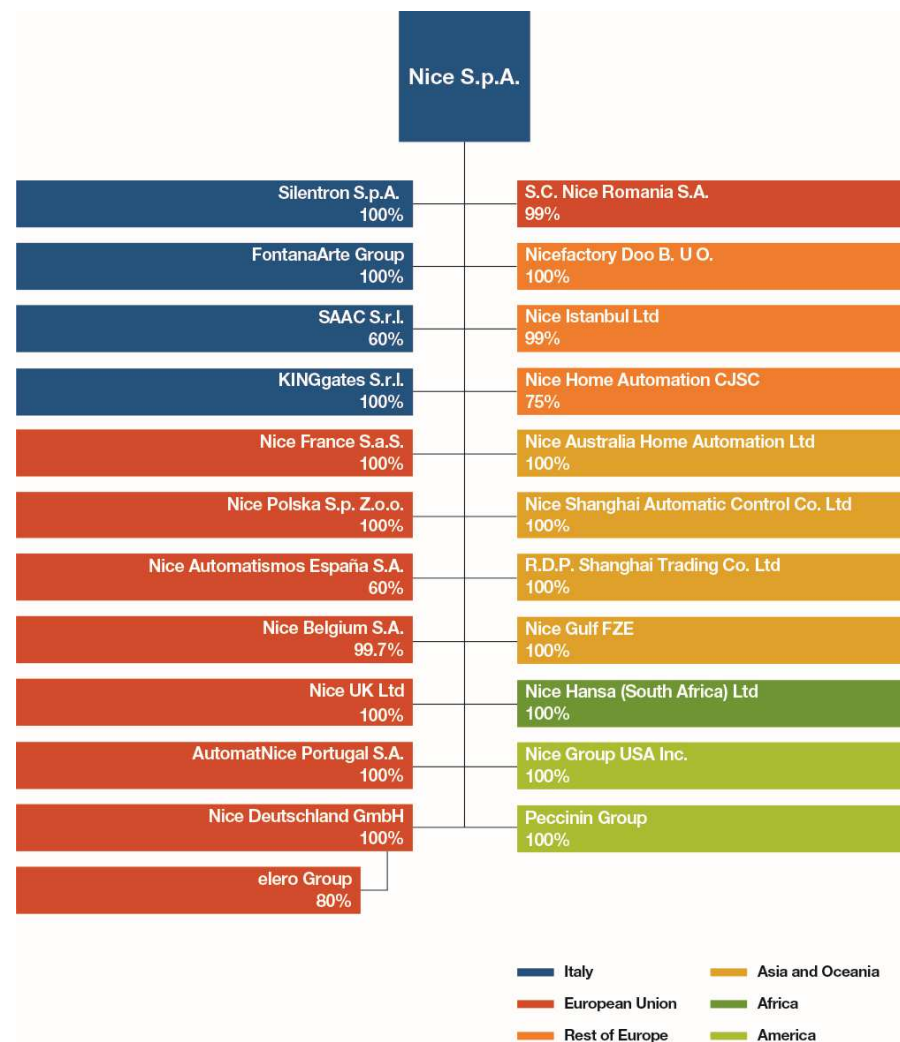
THE GROUP STRUCTURE



BOARD OF DIRECTORS

Lauro Buoro - Chairman
Mauro Sordini - Chief Executive Officer
Lorenzo Galberti - Director
Davide Gentilini - Director
Giorgio Zanutto – Director
Antonio Bortuzzo - Independent Director
G. Paolo Fedrigo - Independent Director

(1) As of 31st of December 2013



Stock Chart⁽¹⁾



(1) From 01/01/2013 to 31/12/2013. Source: Bloomberg

Share Information

N. of shares outstanding: 116.000.000

Ipo Price: € 5.70

Price as of 30/12/2013: € 2.75

Market Capitalization: € 319m

Italian Stock Exchange –
STAR segment

Specialist:
UBI BANCA

Investor Relations Contact

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