

1H 2013 RESULTS

NICE PRESENTATION

AUGUST 2013, 28TH



TheNiceGroup

1H 2013 RESULTS

FINANCIAL OVERVIEW

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1H 2013 RESULTS

HIGHLIGHTS

- Consolidated Sales: **€ 133.6m** (-4.2% vs. 1H12)
- Gross margin: **57.6%** (vs. 58.1% in 1H12)
- EBITDA margin: **16.8%** (vs. 19.8% in 1H12)
- Group Net Income margin: **6.5%** (vs. 10.3% in 1H12)
- Operating Free Cash Flow: **€ 1.4m** (vs. € 11.5m in 1H12)
- NFP: **€ -5.4m** (vs. € -13.5m as of 30 June 2012)

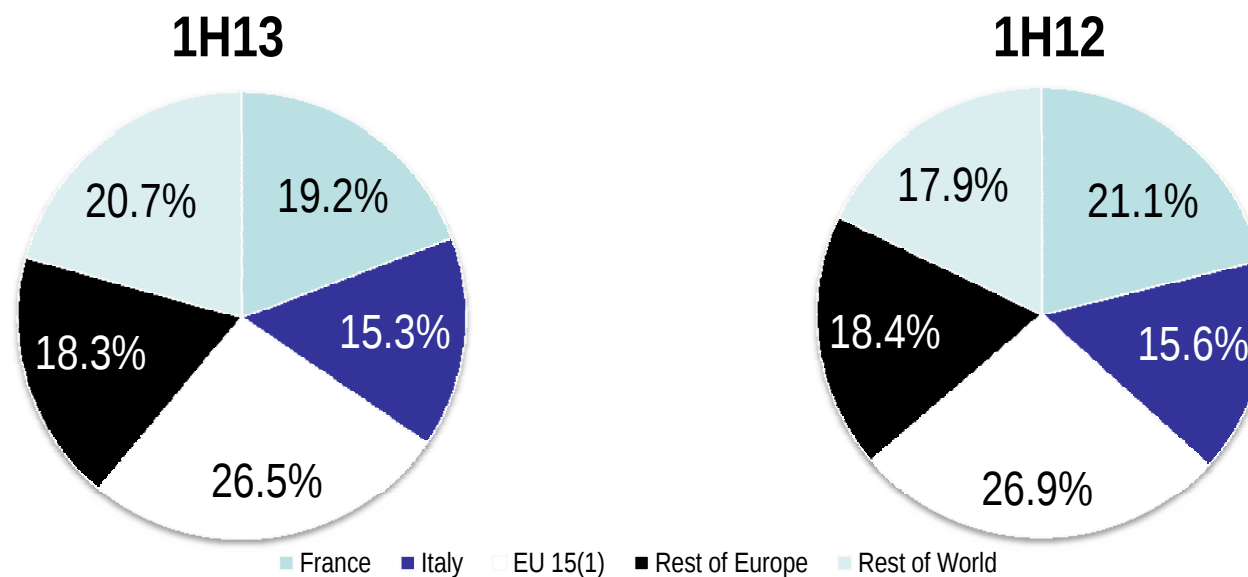
€m	1H13		1H12		Δ %	Δ % ⁽¹⁾
Net Sales	133.6	100.0%	139.5	100.0%	(4.2%)	(3.0%)
Gross Profit	76.9	57.6%	81.0	58.1%	(5.0%)	
EBITDA	22.4	16.8%	27.7	19.8%	(19.1%)	
Group Net Income	8.6	6.5%	14.4	10.3%	(40.0%)	
Operating Free Cash Flow	1.4		11.5			
Net Financial position	-5.4		-13.5			

⁽¹⁾ At constant exchange rates

1H 2013 RESULTS

NET SALES BREAKDOWN BY REGION

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€m	1H 2013	1H 2012	Δ %	Δ % ⁽²⁾
France	25.7	29.4	(12.6%)	(12.6%)
Italy	20.5	21.8	(6.2%)	(6.2%)
EU 15 ⁽¹⁾	35.4	37.6	(5.8%)	(5.7%)
Rest of Europe	24.4	25.7	(4.9%)	(4.7%)
Rest of World	27.6	25.0	10.8%	17.2%
Net Sales	133.6	139.5	(4.2%)	(3.0%)

(1) Excludes Italy and France

(2) At constant exchange rates

1H 2013 RESULTS

PROFIT & LOSS

€m	1H13	%	1H12	%
Net Sales	133.6	100.0%	139.5	100.0%
COGS	(56.7)	(42.4%)	(58.5)	(41.9%)
Gross Profit	76.9	57.6%	81.0	58.1%
Industrial costs	(4.4)	(3.3%)	(3.9)	(2.8%)
Marketing costs	(3.3)	(2.5%)	(4.3)	(3.1%)
Commercial costs	(6.8)	(5.1%)	(7.2)	(5.1%)
General & adm. costs	(13.6)	(10.2%)	(11.7)	(8.4%)
Personnel costs	(26.4)	(19.7%)	(26.3)	(18.8%)
Total operating costs	(54.5)	(40.8%)	(53.3)	(38.2%)
EBITDA	22.4	16.8%	27.7	19.8%
D&A	(3.7)	(2.8%)	(4.1)	(2.9%)
EBIT	18.7	14.0%	23.6	16.9%
Interest income / (exp)	(3.0)	(2.3%)	(1.2)	(0.8%)
Profit before Tax	15.6	11.7%	22.4	16.1%
Taxes	(7.1)	(5.3%)	(8.2)	(5.9%)
Net Income	8.6	6.4%	14.2	10.2%
Minorities	(0.1)	(0.1%)	(0.2)	(0.1%)
Net Group Income	8.6	6.5%	14.4	10.3%

1H 2013 RESULTS

€ m

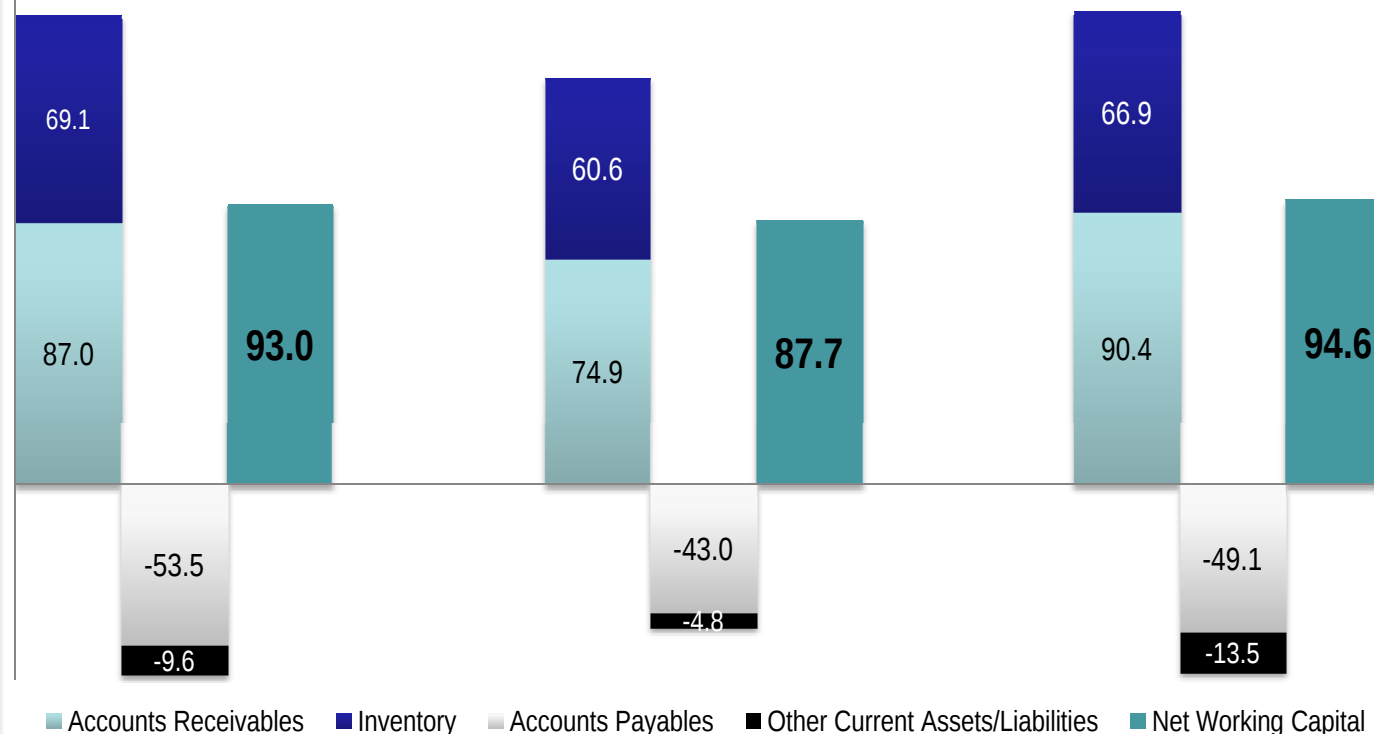
WORKING CAPITAL

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1H13

FY12

1H12



Working Capital / LTM Net Sales

34.6%

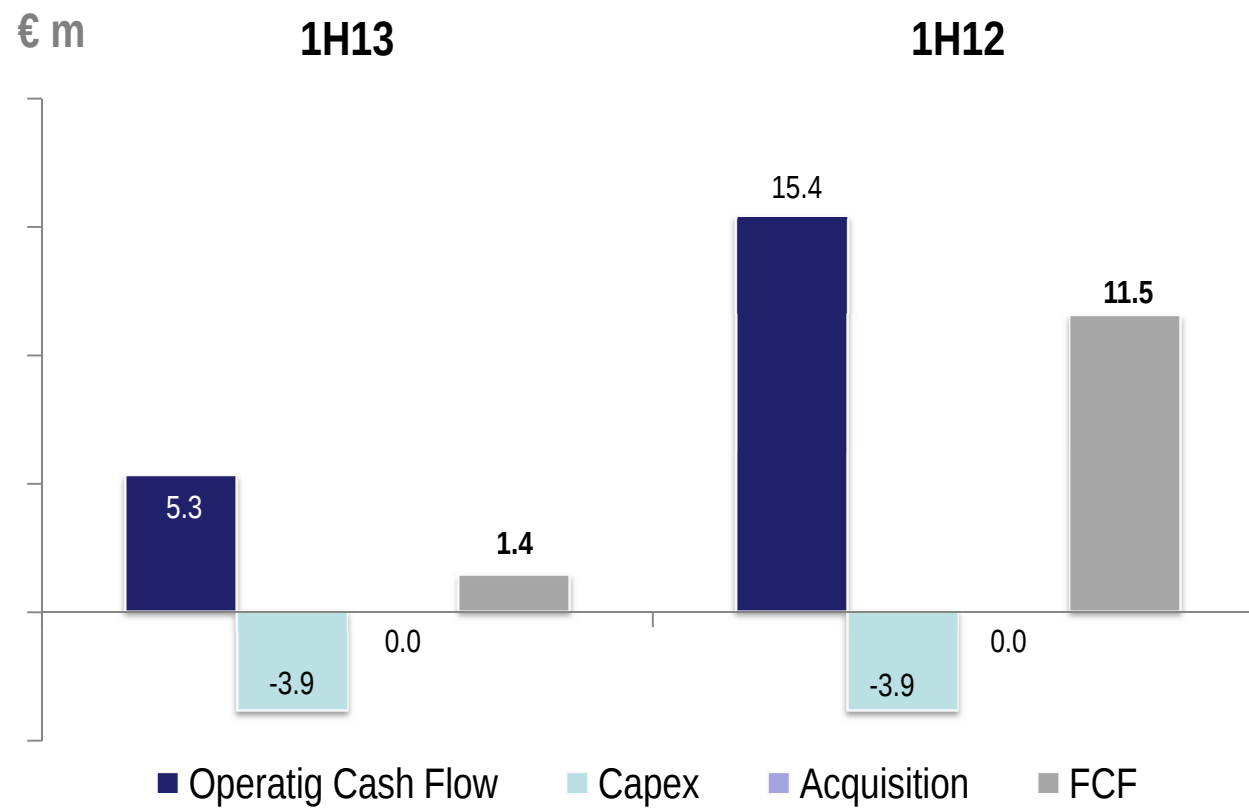
31.9%

34.7%

1H 2013 RESULTS

FREE CASH FLOW

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1H 2013 RESULTS

BALANCE SHEET

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€m	1H13	FY12	1H12
Intangible assets	79.1	80.8	83.0
Tangible assets	35.9	35.1	35.1
Other fixed assets	11.5	10.4	9.3
Fixed Assets	126.5	126.4	127.5
Trade receivables	87.0	74.9	90.4
Inventory	69.1	60.6	66.9
Trade payables	(53.5)	(43.0)	(49.1)
Other curr. assets / (Liab.)	(9.6)	(4.8)	(13.5)
Net Working Capital	93.0	87.7	94.6
<i>% on sales</i>	<i>34.6%</i>	<i>31.9%</i>	<i>34.7%</i>
Severance and other funds	(11.1)	(12.1)	(13.6)
Net Invested Capital	208.3	202.0	208.5
Shareholders' equity	203.9	206.2	195.0
Minorities	(0.9)	(0.7)	0.0
Total Shareholders' Equity	202.9	205.4	195.0
Cash & cash equivalents	(57.1)	(45.0)	(34.4)
Financial assets	(4.3)	(4.2)	(0.7)
Total debt	66.8	45.8	48.6
Net Debt	5.4	(3.4)	13.5
Net Capital Employed	208.3	202.0	208.5

1H 2013 RESULTS

CASH FLOW STATEMENT

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€m	1H13	1H12
Net profit	8.6	14.2
D&A and other non cash items	3.0	4.4
Change in Net Working Capital	(6.3)	(3.3)
Operating Cash Flow	5.3	15.4
Capex	(3.9)	(3.9)
Operating Free Cash Flow	1.4	11.5
Acquisitions	0.0	0.0
Free Cash Flow	1.4	11.5
Other	(1.9)	(0.2)
Dividend paid out	(8.3)	(8.5)
Subtotal	(10.2)	(8.7)
Variation of Net Financial Position	(8.8)	2.8
Initial Net financial Position	3.4	(16.3)
Final Net Financial Position	(5.4)	(13.5)

1H 2013 RESULTS

THE PATH AHEAD

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2013: The Opportunities

- Further investments on products and manufacturing processes
- Cash positive by year end

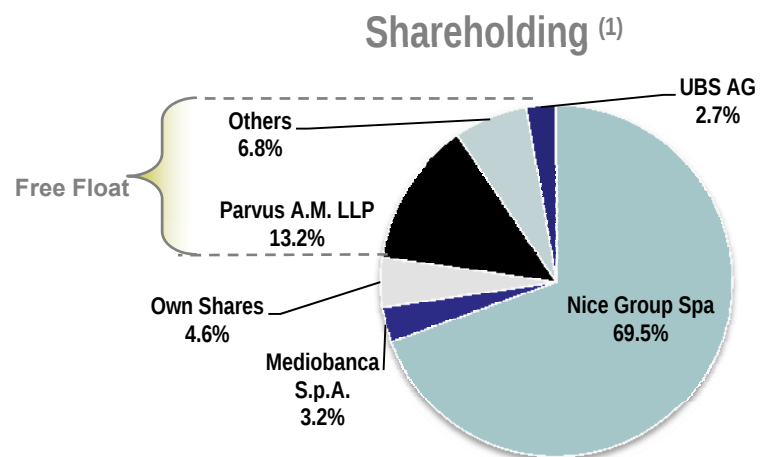
Further International Expansion

- Reinforcement of our commercial presence in North, Centre and South America and Middle East

Further Actions

- FontanaArte product and business development
- Advanced model in warehousing and supply chain

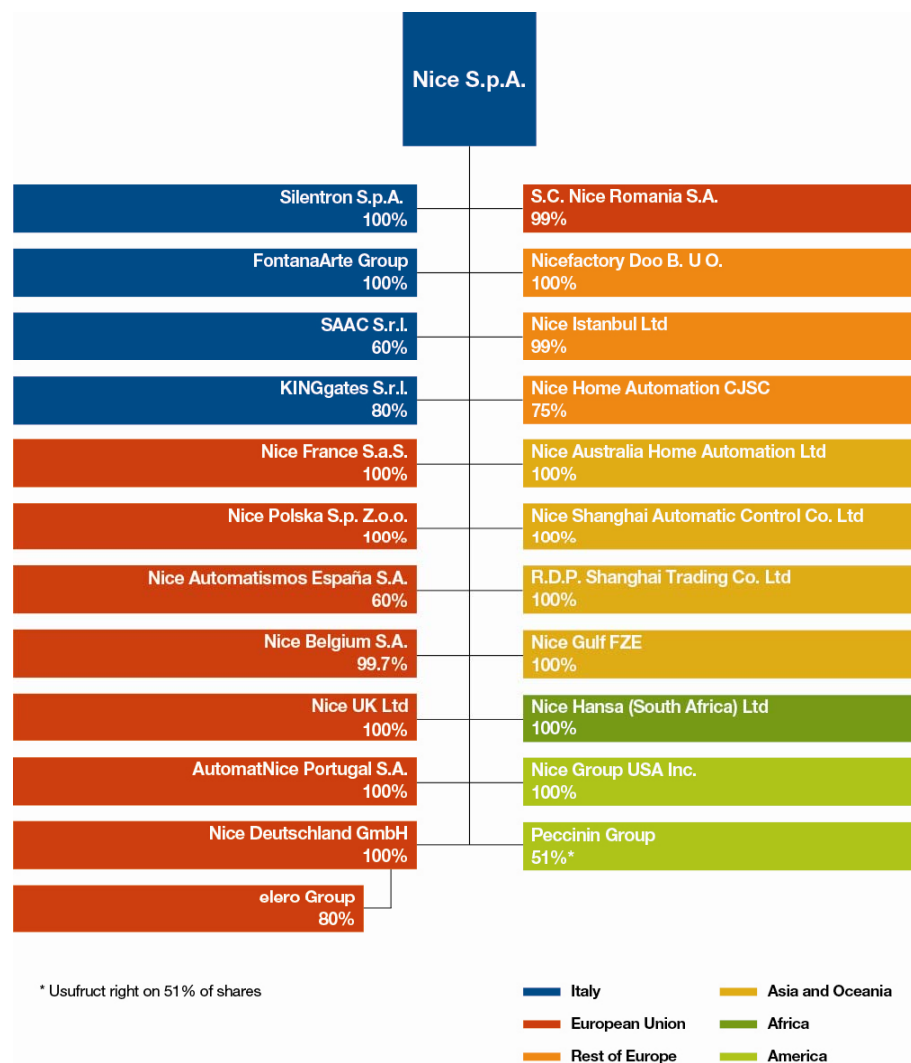
THE GROUP STRUCTURE



BOARD OF DIRECTORS

Lauro Buoro - Chairman
Luigi Paro - Chief Executive Officer
Oscar Marchetto - Director
Lorenzo Galberti - Director
Davide Gentilini - Director
Giorgio Zanutto - Director
Antonio Bortuzzo - Independent Director
G. Paolo Fedrigo - Independent Director

(1) As of 30th of June 2013





(1) From 01/01/2013 to 30/06/2013. Source: Bloomberg

Share Information

N. of shares outstanding: 116.000.000

Ipo Price: € 5.70

Price as of 28/06/2013: € 2.412

Market Capitalization: € 279.8m

Italian Stock Exchange –
STAR segment

Specialist:
Centrobanca S.p.A.

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