

1H 2014 RESULTS

NICE PRESENTATION

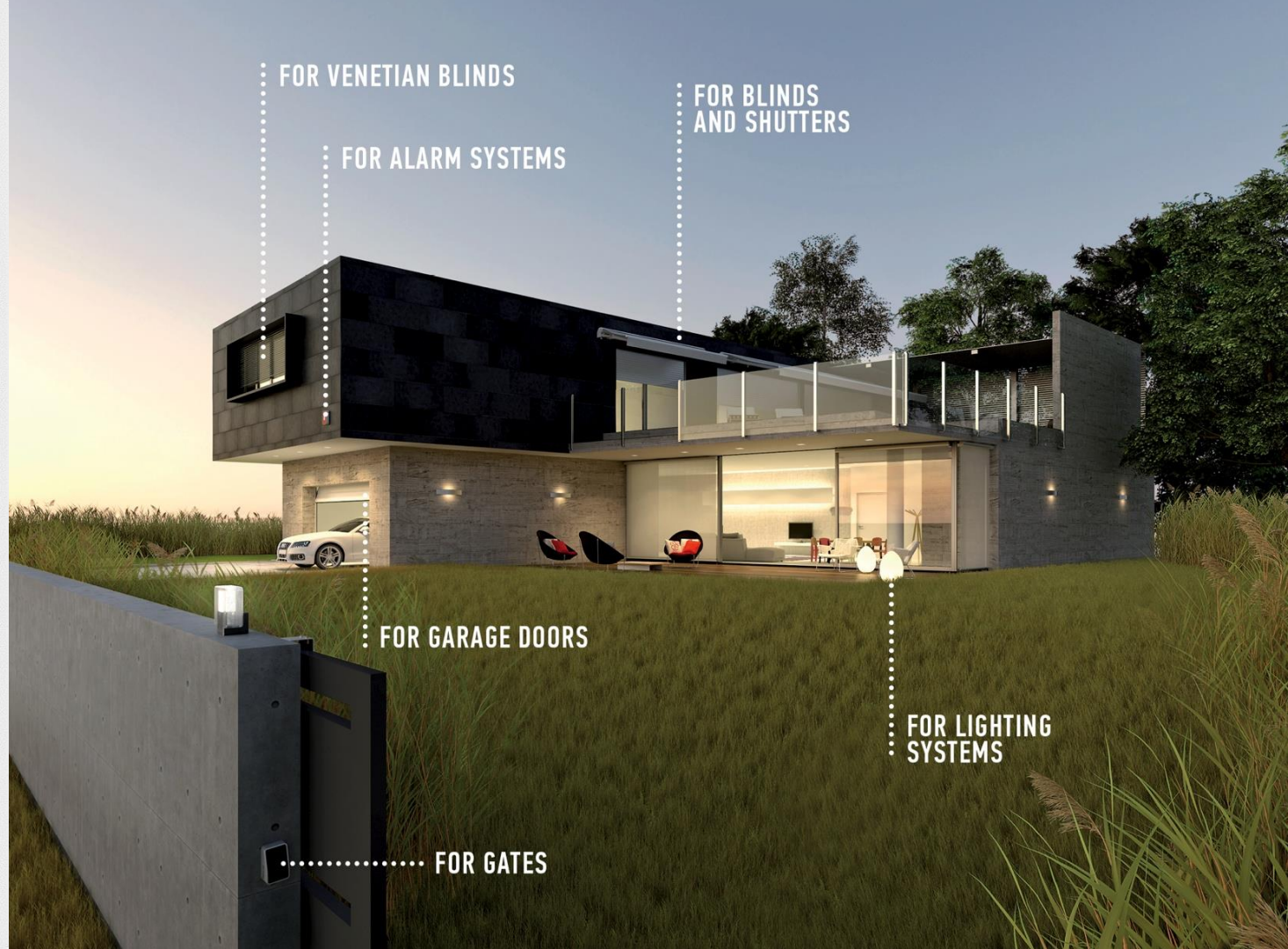
AUGUST 2014, 7TH

TheNiceGroup

1H 2014 RESULTS

FINANCIAL OVERVIEW

TheNiceGroup



FOR VENETIAN BLINDS

FOR ALARM SYSTEMS

FOR BLINDS
AND SHUTTERS

FOR GARAGE DOORS

FOR LIGHTING
SYSTEMS

FOR GATES

HIGHLIGHTS

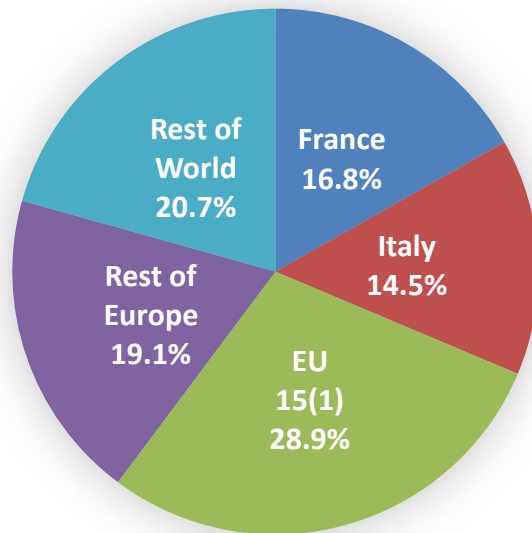
- Consolidated Sales: **€ 135.2m** (+1.1% vs. 1H 2013)
- Gross margin: **55.4%** (vs. 57.6% in 1H 2013)
- EBITDA margin: **15.6%** (vs. 16.8% in 1H 2013)
- Group Net Income margin: **6.2%** (vs. 6.5% in 1H 2013)
- Free Cash Flow: **€ 5.0m** (vs. € 1.4m in 1H 2013)
- NFP: **€ 0.1m** (vs. € -5.4m as of 30 June 2013)

€m	1H 2014		1H 2013		Δ %	Δ % ⁽¹⁾
Net Sales	135.2	100.0%	133.6	100.0%	1.1%	4.2%
Gross Profit	74.8	55.4%	76.9	57.6%	(2.7%)	
EBITDA	21.1	15.6%	22.4	16.8%	(5.6%)	
Group Net Income	8.4	6.2%	8.6	6.5%	(3.2%)	
Free Cash Flow	5.0		1.4			
Net Financial position	0.1		-5.4			

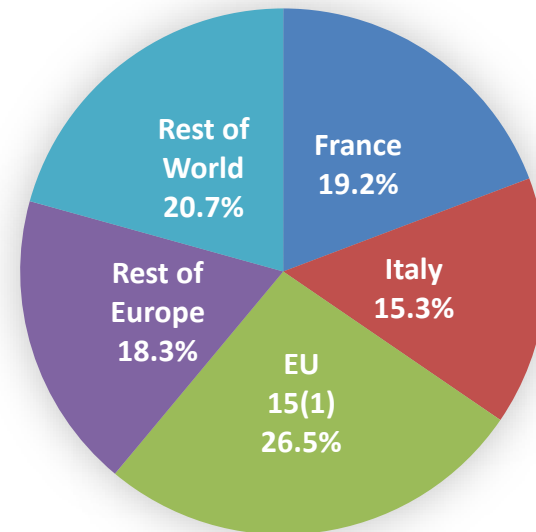
⁽¹⁾ At constant exchange rates

NET SALES BREAKDOWN BY REGION

1H 2014



1H 2013



€m	1H 2014	1H 2013	Δ %	Δ % ⁽²⁾
France	22.7	25.7	(11.6%)	(11.6%)
Italy	19.7	20.5	(3.9%)	(3.9%)
EU 15 ⁽¹⁾	39.0	35.4	10.2%	10.1%
Rest of Europe	25.8	24.4	5.9%	10.9%
Rest of World	27.9	27.6	1.0%	11.4%
Net Sales	135.2	133.6	1.1%	4.2%

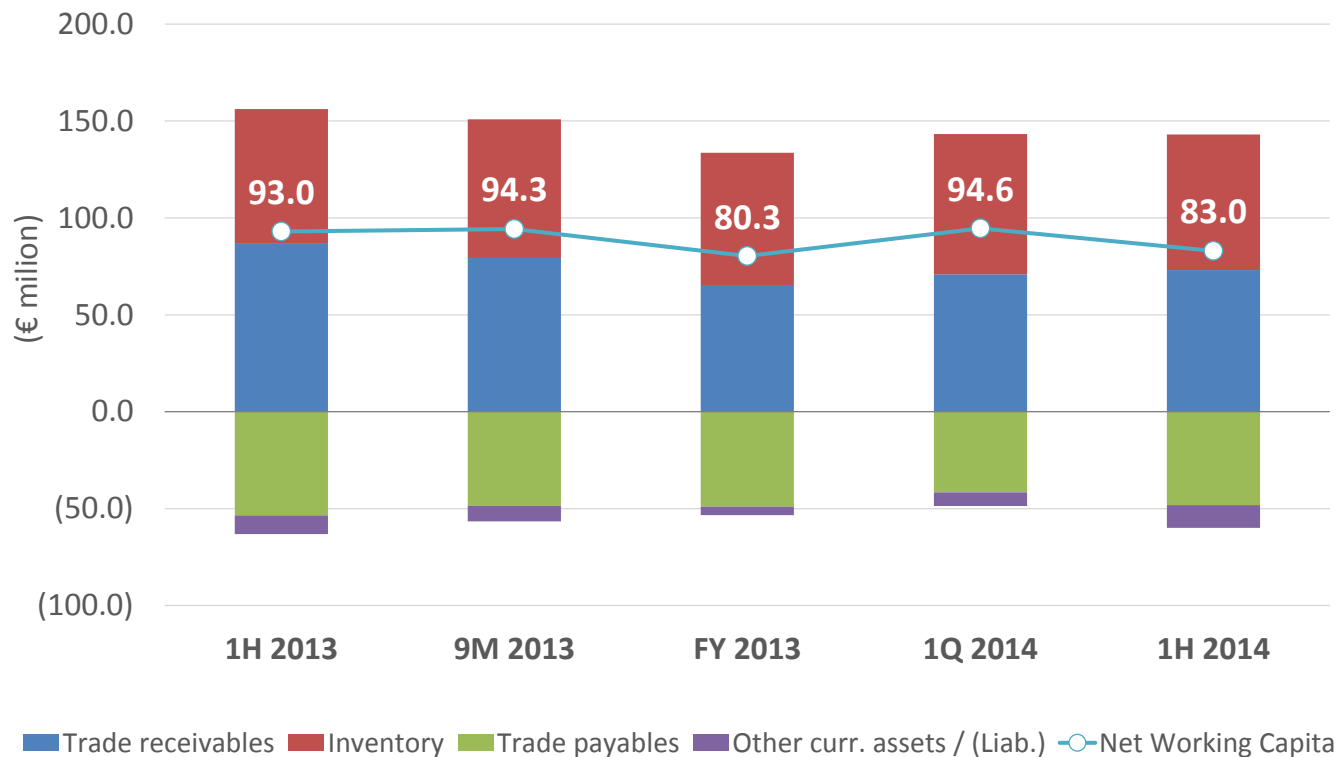
(1) Excluding Italy and France

(2) At constant exchange rates

PROFIT & LOSS

€m	1H 2014	%	1H 2013	%
Net Sales	135.2	100.0%	133.6	100.0%
COGS	(60.3)	(44.6%)	(56.7)	(42.4%)
Gross Profit	74.8	55.4%	76.9	57.6%
Industrial costs	(4.5)	(3.4%)	(4.4)	(3.3%)
Marketing costs	(4.0)	(3.0%)	(3.3)	(2.5%)
Commercial costs	(6.6)	(4.9%)	(6.8)	(5.1%)
General & adm. costs	(12.3)	(9.1%)	(13.6)	(10.2%)
Personnel costs	(26.2)	(19.4%)	(26.4)	(19.7%)
Total operating costs	(53.7)	(39.7%)	(54.5)	(40.8%)
EBITDA	21.1	15.6%	22.4	16.8%
D&A	(3.8)	(2.8%)	(3.7)	(2.8%)
EBIT	17.3	12.8%	18.7	14.0%
Interest income / (exp)	(1.9)	(1.4%)	(3.0)	(2.3%)
Profit before Tax	15.5	11.4%	15.6	11.7%
Taxes	(7.1)	(5.2%)	(7.1)	(5.3%)
Net Income	8.4	6.2%	8.6	6.4%
Minorities	0.0	0.0%	(0.1)	(0.1%)
Net Group Income	8.4	6.2%	8.6	6.5%

WORKING CAPITAL



Working Capital / LTM Net Sales

34.6%

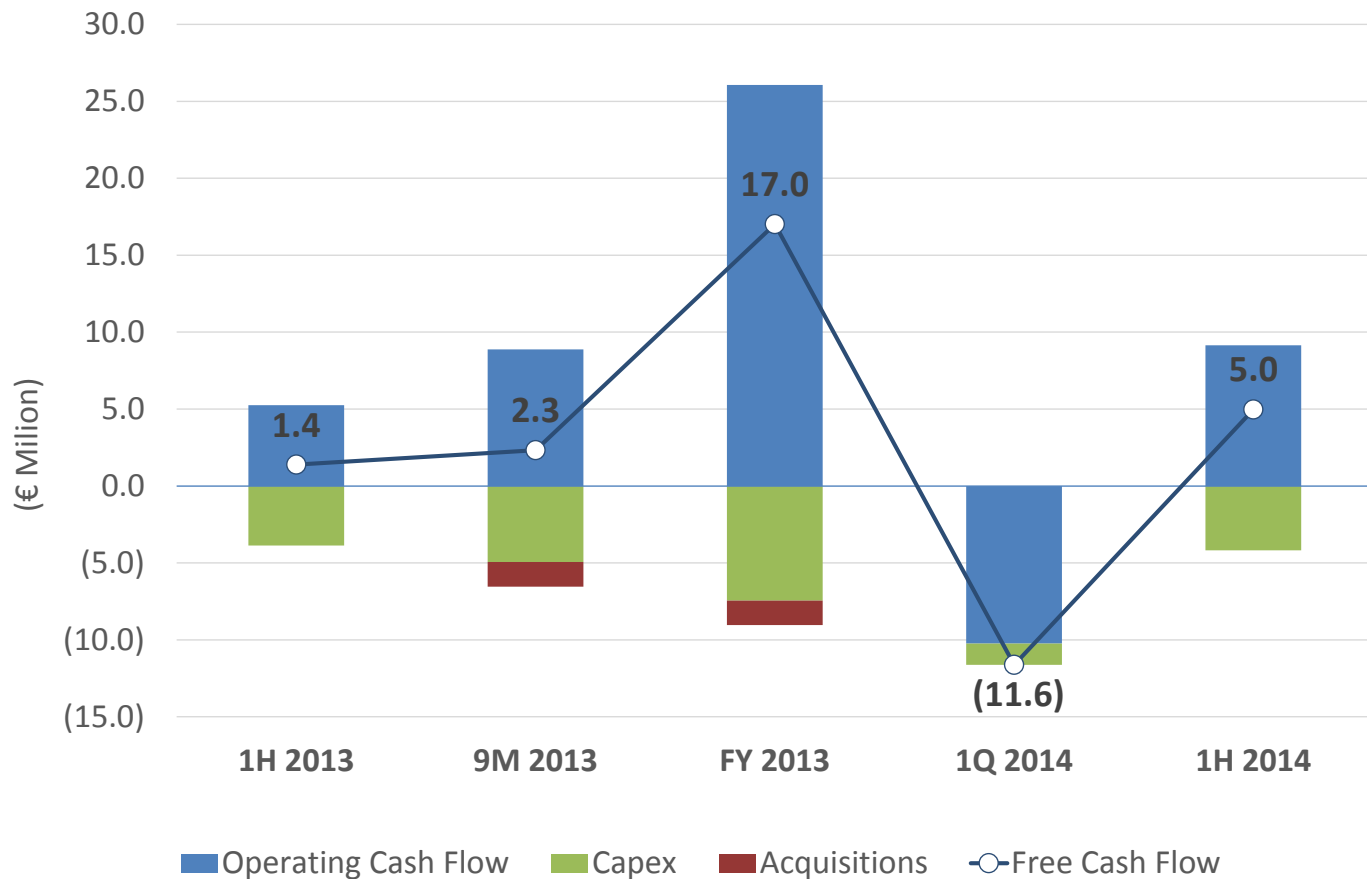
35.2%

30.4%

35.7%

31.2%

FREE CASH FLOW



BALANCE SHEET

€m	1H 2014	FY 2013	1H 2013
Intangible assets	77.4	77.0	79.1
Tangible assets	35.9	35.1	35.9
Other fixed assets	13.5	13.2	11.5
Fixed Assets	126.9	125.4	126.5
Trade receivables	73.1	65.4	87.0
Inventory	69.9	68.2	69.1
Trade payables	(48.2)	(49.0)	(53.5)
Other curr. assets / (Liab.)	(11.7)	(4.4)	(9.6)
Net Working Capital	83.0	80.3	93.0
<i>% on sales</i>	<i>31.2%</i>	<i>30.4%</i>	<i>34.6%</i>
Severance and other funds	(10.6)	(11.6)	(11.1)
Net Invested Capital	199.2	194.1	208.3
Shareholders' equity	200.5	195.0	203.9
Minorities	(1.2)	(1.2)	(0.9)
Total Shareholders' Equity	199.3	193.8	202.9
Cash & cash equivalents	(54.6)	(63.5)	(57.1)
Financial assets	(4.9)	(4.9)	(4.3)
Total debt	59.4	68.7	66.8
Net Debt	(0.1)	0.3	5.4
Net Capital Employed	199.2	194.1	208.3

CASH FLOW STATEMENT

€m	1H 2014	1H 2013
Net profit	8.4	8.6
D&A and other non cash items	3.1	3.0
Change in Net Working Capital	(2.3)	(6.3)
Operating Cash Flow	9.1	5.3
Capex	(4.2)	(3.9)
Free Cash Flow	5.0	1.4
Dividend paid out	(4.8)	(8.3)
Other	0.2	(1.9)
Subtotal	(4.6)	(10.2)
Variation of Net Financial Position	0.4	(8.8)
Initial Net Financial Position	(0.3)	3.4
Final Net Financial Position	0.1	(5.4)

THE PATH AHEAD

2014: The Opportunities

- Investments in new products and new technologies
- Cash positive by year end

Further International Expansion

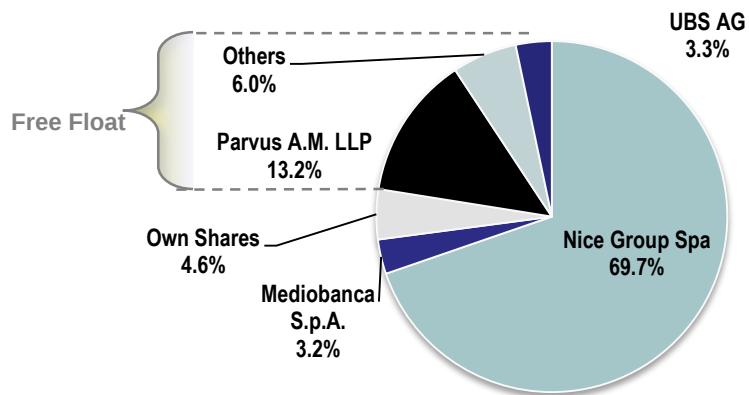
- Reinforcement of our commercial presence outside Europe

Further Actions

- Increase our market share in «Gate and Screen» automation business
- FontanaArte product and business development

THE GROUP STRUCTURE

Shareholding ⁽¹⁾



BOARD OF DIRECTORS

Lauro Buoro - Chairman

Mauro Sordini - Chief Executive Officer

Denise Cimolai – Director

Lorenzo Galberti - Director

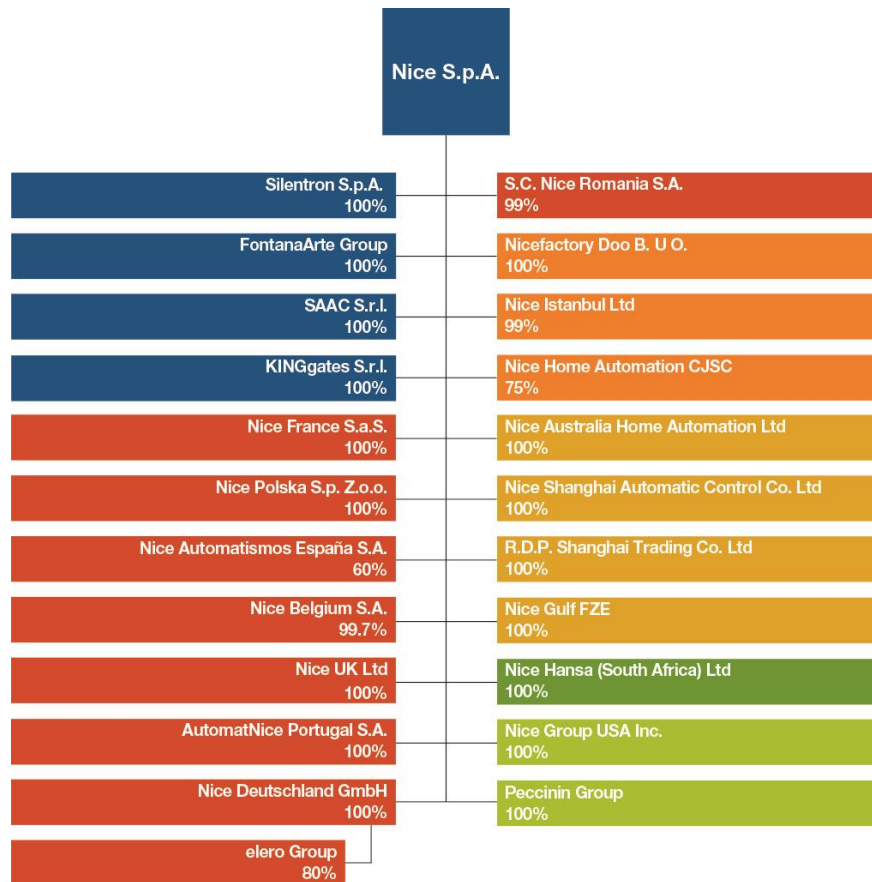
Davide Gentilini - Director

Giorgio Zanutto – Director

Antonio Bortuzzo - Independent Director

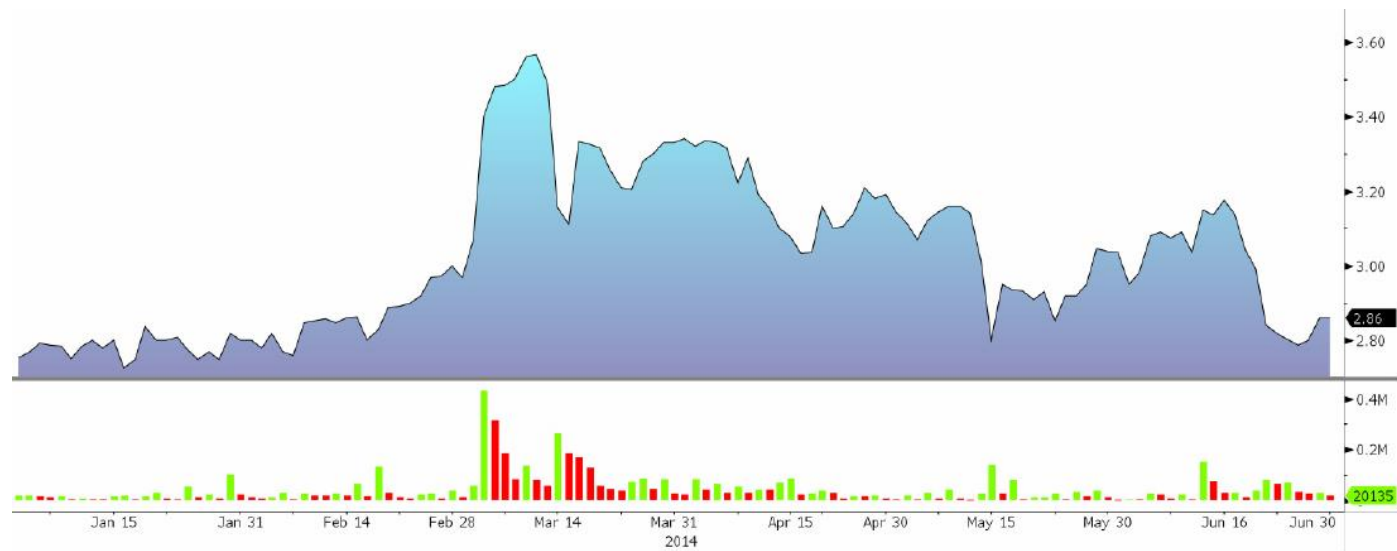
G. Paolo Fedrigo - Independent Director

(1) As of 30th of June 2014



■ Italy
■ European Union
■ Rest of Europe
■ Asia and Oceania
■ Africa
■ America

Stock Chart⁽¹⁾



(1) From 01/01/2014 to 30/06/2014. Source: Bloomberg

Share Information

N. of shares outstanding: 116.000.000

Ipo Price: € 5.70

Price as of 30/06/2014: € 2.86

Market Capitalization: € 331.76m

Italian Stock Exchange –
STAR segment

Specialist:
UBI BANCA

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