

August 2012, 29th

NICE PRESENTATION

1H 2012 RESULTS

TheNiceGroup



1H 2012 RESULTS

FINANCIAL OVERVIEW

TheNiceGroup



FOR ALARM SYSTEMS

FOR BLINDS AND
ROLLING SHUTTERS

FOR ROLLING DOORS

FOR VENETIAN BLINDS



FOR GATES

FOR GARAGE DOORS

FOR INDUSTRIAL DOORS

FOR ROAD BARRIERS

FOR PARKING SYSTEMS

FOR LIGHTING SYSTEMS



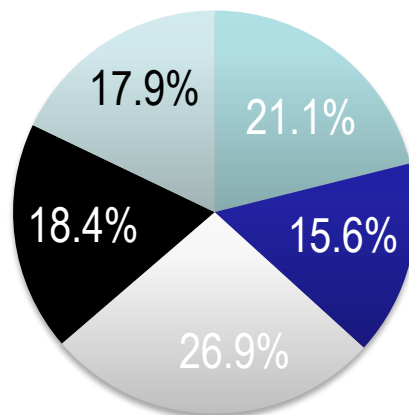
HIGHLIGHTS

- Consolidated Sales: **€ 139.5 m** (+35.3% vs. 1H11)
- Gross margin: **58.1%** (vs. 62.3% in 1H11)
- EBITDA margin: **19.8%** (vs. 24.7% in 1H11)
- Group Net Income margin: **10.3%** (vs. 14.8% in 1H11)
- Operating Free Cash Flow: **€ 11.5** (vs. € 7.8 m in 1H11)
- NFP: **€ - 13.5 m** (vs. € 15.1 m as of 31 June 2011)

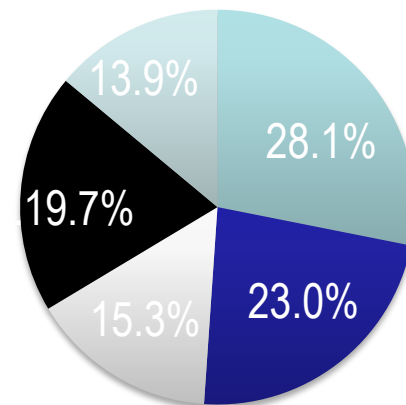
€m	1H 12		1H 11		Δ %
Net Sales	139.5	100.0%	103.1	100.0%	35.3%
Gross Profit	81.0	58.1%	64.2	62.3%	26.1%
EBITDA	27.7	19.8%	25.4	24.7%	8.9%
Group Net Income	14.4	10.3%	15.2	14.8%	-5.4%
Operating Free Cash Flow	11.5		7.8		
Net Financial position	(13.5)		15.1		

NET SALES BREAKDOWN BY REGION

1H12



1H11



	France	Italy	EU 15	Rest of Europe	Rest of World	
€m						
						1H12
						1H11
						Δ %
France						1.6 %
Italy						(7.9 %)
EU 15 ⁽¹⁾						138.1 %
Rest of Europe						26.7 %
Rest of World						73.6 %
Net Sales						35.3 %

(1) Excludes Italy and France

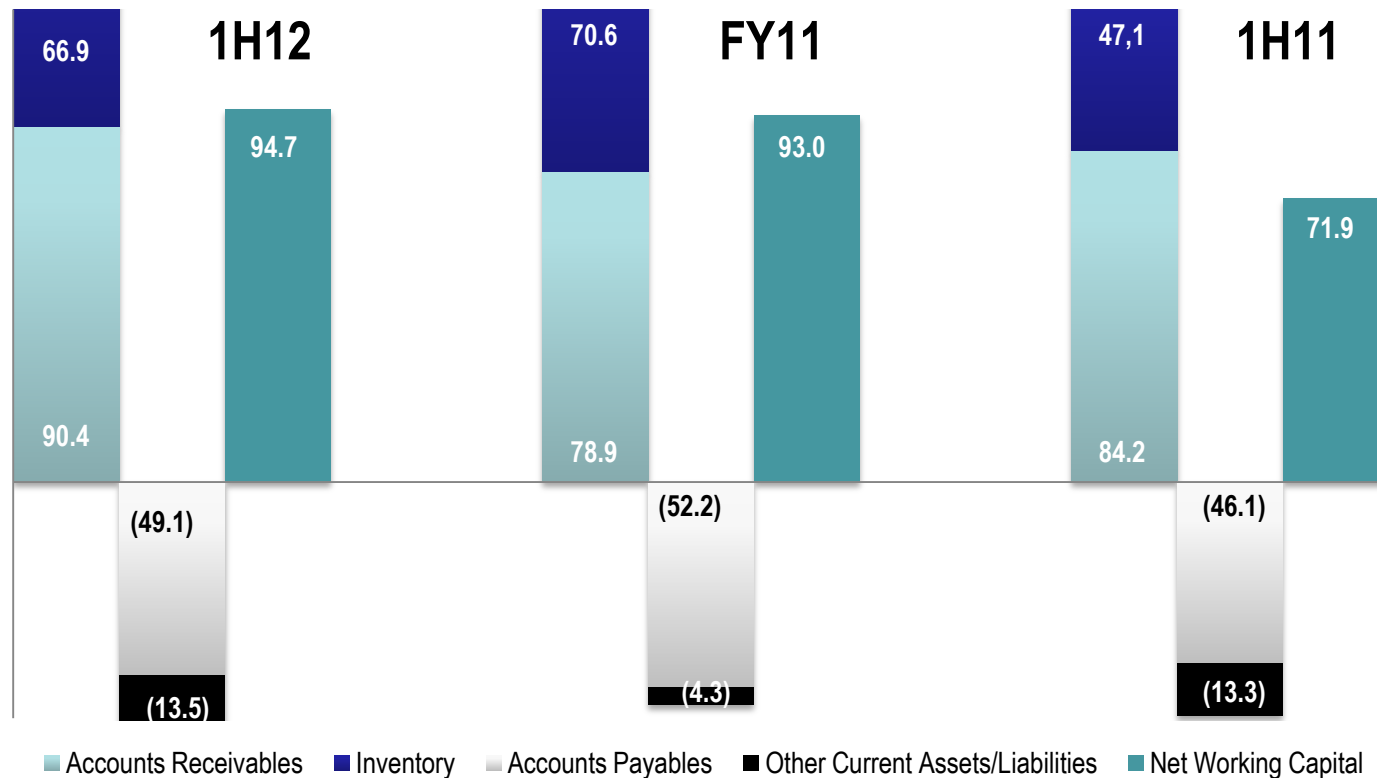
PROFIT & LOSS

€m	1H12	%	1H11	%
Net Sales	139.5	100.0%	103.1	100.0%
COGS	(58.5)	(41.9%)	(38.9)	(37.7%)
Gross Profit	81.0	58.1%	64.2	62.3%
Industrial costs	(3.9)	(2.8%)	(2.7)	(2.6%)
Marketing costs	(4.3)	(3.1%)	(4.0)	(3.9%)
Commercial costs	(7.2)	(5.1%)	(6.4)	(6.2%)
General & adm. costs	(11.7)	(8.4%)	(9.8)	(9.6%)
Personnel costs	(26.3)	(18.8%)	(15.8)	(15.3%)
Total operating costs	(53.3)	(38.2%)	(38.8)	(37.6%)
EBITDA	27.7	19.8%	25.4	24.7%
D&A	(4.1)	(2.9%)	(2.7)	(2.6%)
EBIT	23.6	16.9%	22.7	22.0%
Interest income / (exp)	(1.2)	(0.8%)	0.0	0.0%
Profit before Tax	22.4	16.1%	22.7	22.0%
Taxes	(8.2)	(5.9%)	(7.5)	(7.3%)
Net Income	14.2	10.2%	15.2	14.8%
Minorities	(0.2)	(0.1%)	0.0	(0.0%)
Net Group Income	14.4	10.3%	15.2	14.8%

1H 2012 RESULTS

€ m

WORKING CAPITAL



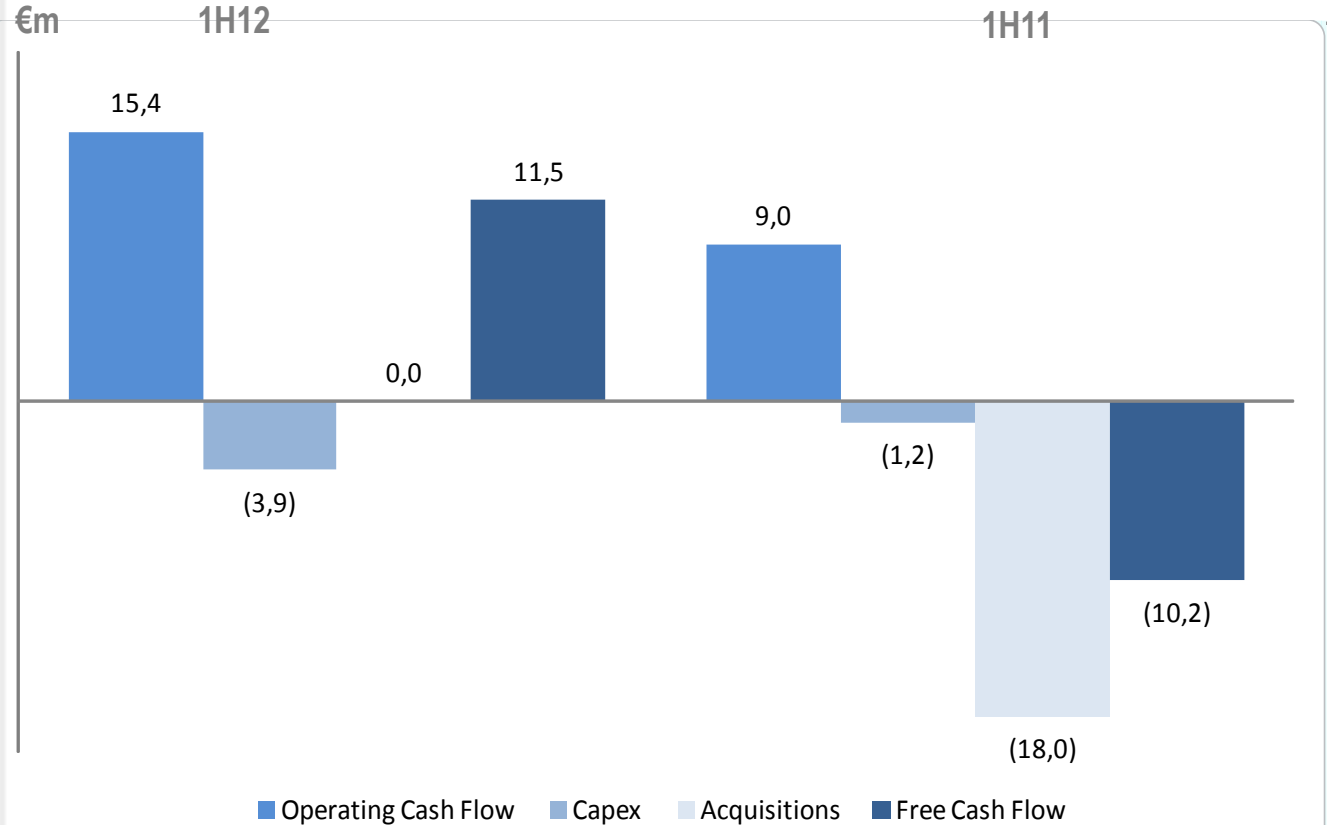
Working Capital / LTM Net Sales

34.7%

33.9%

36.7%

FREE CASH FLOW



BALANCE SHEET STATEMENT

€m	1H12	FY11	1H11
Intangible assets	83,0	83.3	59.8
Tangible assets	35,1	34.7	32.3
Other fixed assets	9,3	9.7	6.6
Fixed Assets	127,5	127.7	98.7
Trade receivables	90,4	78.9	84.2
Inventory	66,9	70.6	47.1
Trade payables	(49,1)	(52.2)	(46.1)
Other curr. assets / (Liab.)	(13,5)	(4.3)	(13.3)
Net Working Capital	94,6	93.0	71.9
Severance and other funds	(13,6)	(14.4)	(9.8)
Net Invested Capital	208,5	206.3	160.9
Shareholders' equity	195,0	189.3	174.9
Minorities	0,0	0.7	1.0
Total Shareholders' Equity	195,0	190.0	175.9
Cash & cash equivalents	(34,4)	(25.3)	(27.0)
Financial assets	(0,7)	(0.4)	(0.0)
Total debt	48,6	42.1	11.9
Net Debt	13,5	16.3	(15.1)
Net Capital Employed	208,5	206.3	160.9

CASH FLOW STATEMENT

(€ million)	1H12	1H11
Net Income	14.2	15.1
D&A and other non cash items	4.4	2.5
Change in Net Working Capital	(3.3)	(8.6)
Operating Cash Flow	15.4	9.0
Capex	(3.9)	(1.2)
Operating Free Cash Flow	11.5	7.8
Acquisitions	0.0	(18.0)
Free cash flow	11.5	(10.2)
Other	(0.2)	(2.1)
Dividend paid out	(8.5)	(8.1)
Subtotal	(8.7)	(10.0)
Variation of net financial position	2.8	(20.2)
Initial Net financial Position	(16.3)	35.2
Final Net Financial Position	(13.5)	15.1

THE PATH AHEAD

2012: The Opportunities

- Ongoing investments thanks to high profitability and solid financial position
- Cash positive by year end

Further International Expansion

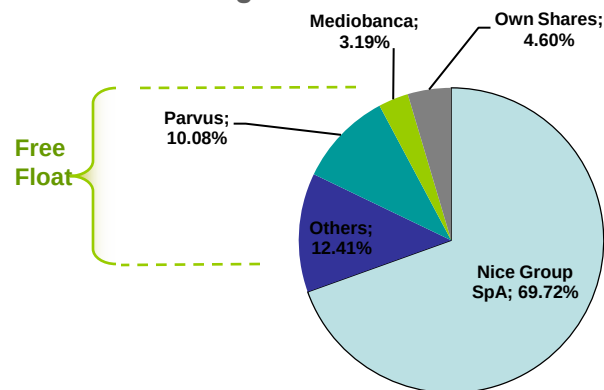
- Reinforcing process of Nice commercial presence in some specific areas
- Specific development plan for China, Brazil and German speaking countries and related integration process

Further Actions

- FontanaArte business development
- Final launch ERA generation
- KINGgates brand commercial development

THE GROUP STRUCTURE

Shareholding⁽¹⁾



BOARD OF DIRECTORS

Lauro Buoro - Chairman

Luigi Paro - Chief Executive Officer

Oscar Marchetto - Director

Lorenzo Galberti - Director

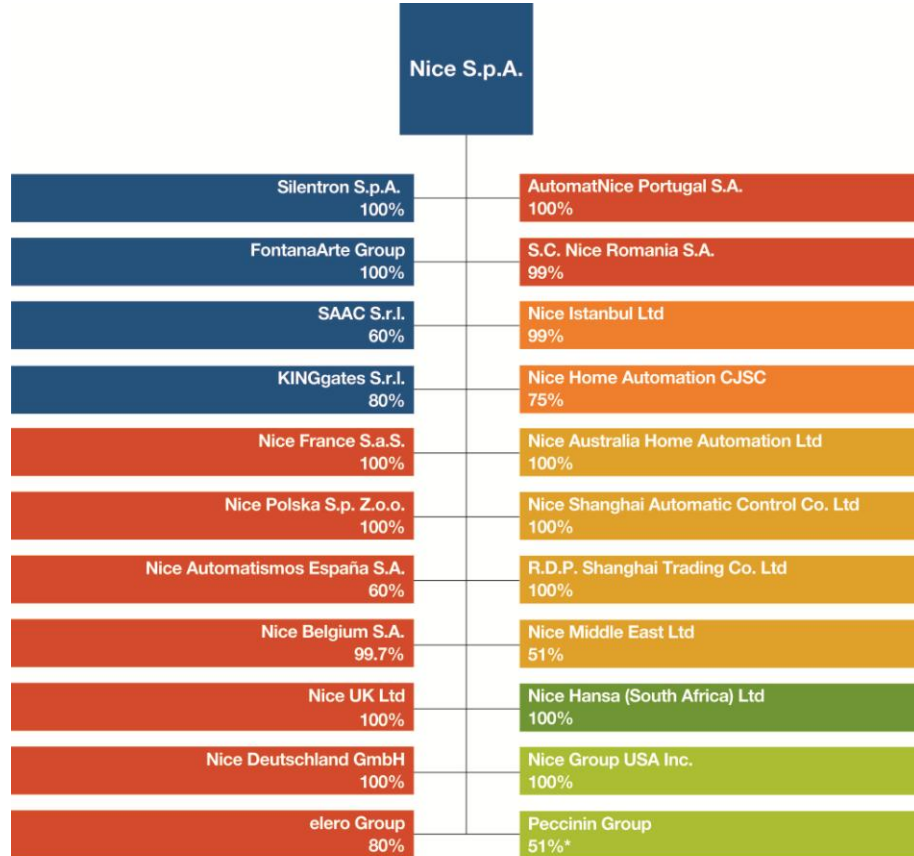
Davide Gentilini - Director

Giorgio Zanutto – Director

Antonio Bortuzzo - Independent Director

G. Paolo Fedrigo - Independent Director

(1) As of 30th of June 2012



* Usufruct right on 51% of shares

Italy	Asia and Oceania
European Union	Africa
Rest of Europe	America

Stock Chart⁽¹⁾



(1) From 01/04/2012 to 30/06/2012. Source: Bloomberg

Share Information

N. of shares outstanding: 116.000.000

Ipo Price: € 5.70

Price as of 29/06/12: € 2.584

Market Capitalization: € 299.74 m

Italian Stock Exchange –
STAR segment

Specialist:
Centrobanca S.p.A.

Investor Relations Contact

Davide Gentilini

Ph.: 0039 0422 505481

E-mail: ir@niceforyou.com

www.niceforyou.com

THANK YOU

A WORLD WITHOUT BARRIERS

TheNiceGroup



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