



Nice Presentation

1Q 2011 Results

May 13th, 2011

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1Q 2011 Results

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1Q 2011 Results

Financial Overview

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1Q 2011 Results Highlights

- Consolidated Sales: **€ 43.0 m** (+15.7% vs. 1Q10)
- Gross margin: **63.5%** (vs. 63.3% in 1Q10)
- EBITDA margin: **22.2%** (vs. 22.5% in 1Q10)
- Group Net Income margin: **13.1%** (vs. 15.2% in 1Q10)
- Operating Free Cash Flow: **€ -1.9 m** (vs. € -2.9 m in 1Q10)
- Positive NFP: **€ 33.4 m** (vs. € 40.2 m as of 31 March 2010)

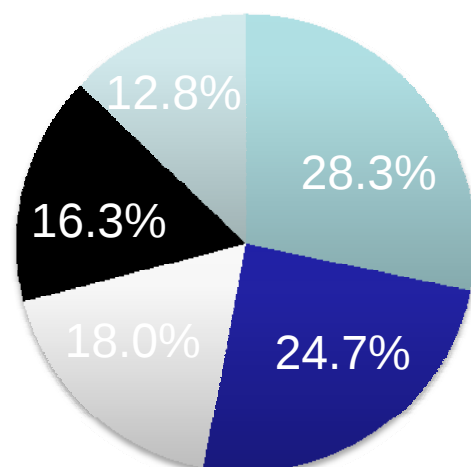
€m	1Q 11		1Q 10		Δ %
Net Sales	43.0	100.0%	37.2	100.0%	15.7%
Gross Profit	27.3	63.5%	23.5	63.3%	16.1%
EBITDA	9.5	22.2%	8.4	22.5%	14.1%
Group Net Income	5.6	13.1%	5.6	15.2%	(0.0%)
Operating Free Cash Flow	-1.9		-2.9		
Net Financial position	33.4		40.2		

1Q 2011 Results

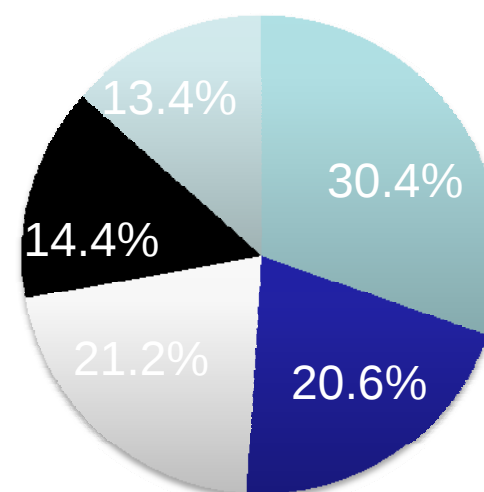
Net Sales Breakdown By Region

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1Q11



1Q10



■ France ■ Italy ■ EU 15 ■ Rest of Europe ■ Rest of World

€m	1Q11	1Q10	Δ %
France	12.2	11.3	7.5%
Italy	10.6	7.6	38.9%
EU 15 ⁽¹⁾	7.7	7.9	(1.6%)
Rest of Europe	7.0	5.4	30.2%
Rest of World	5.5	5.0	10.4%
Net Sales	43.0	37.2	15.7%

(1) Excludes Italy and France

1Q 2011 Results

Profit & Loss

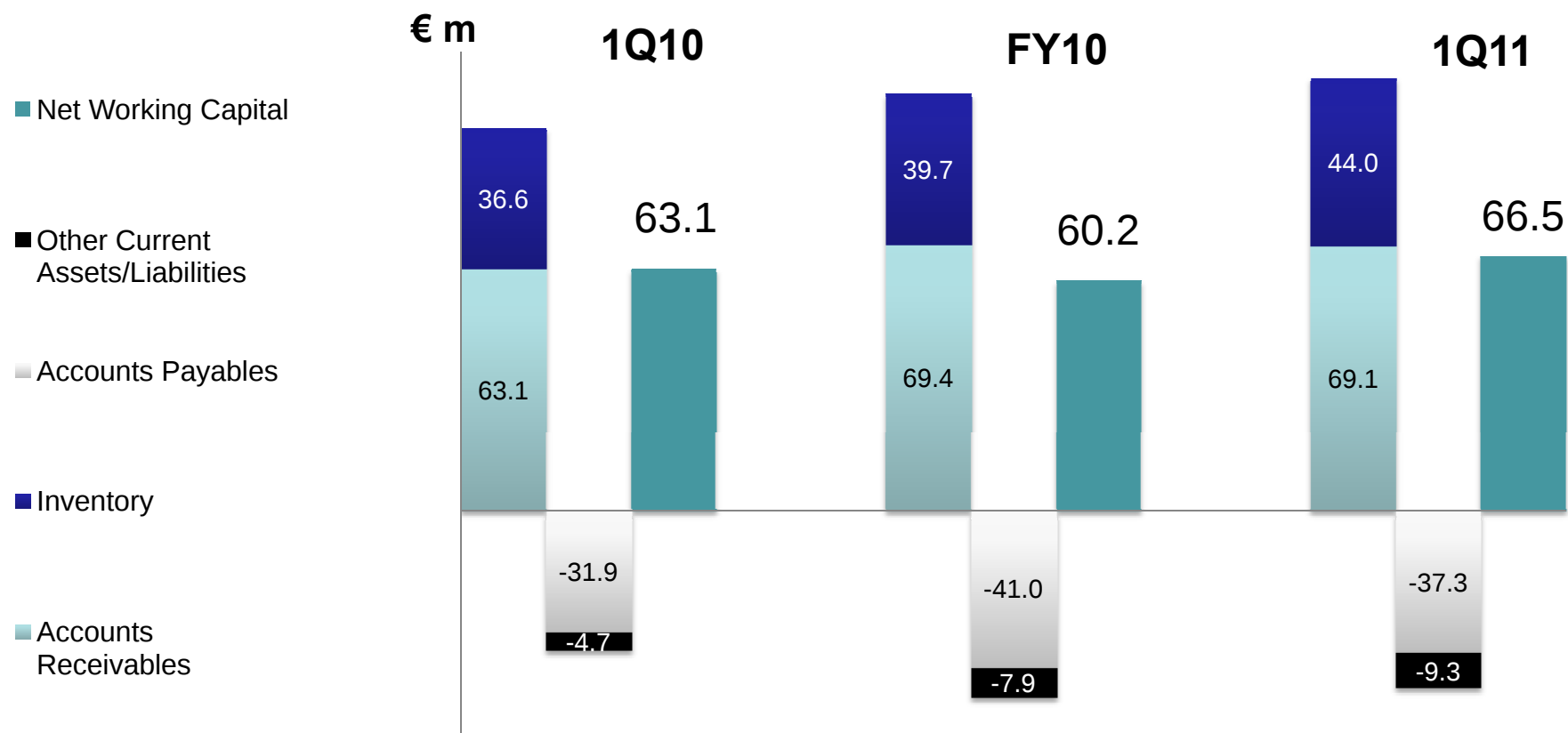
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€m	1Q11	%	1Q10	%
Net Sales	43.0	100.0%	37.2	100.0%
COGS	(15.7)	(36.5%)	(13.6)	(36.7%)
Gross Profit	27.3	63.5%	23.5	63.3%
Industrial costs	(1.2)	(2.8%)	(0.9)	(2.3%)
Marketing costs	(1.4)	(3.3%)	(1.2)	(3.3%)
Commercial costs	(3.0)	(7.0%)	(2.0)	(5.2%)
General & adm. costs	(4.5)	(10.5%)	(4.6)	(12.4%)
Personnel costs	(7.7)	(17.8%)	(6.6)	(17.6%)
Total operating costs	(17.8)	(41.4%)	(15.2)	(40.8%)
EBITDA	9.5	22.2%	8.4	22.5%
D&A	(1.4)	(3.2%)	(1.0)	(2.8%)
EBIT	8.2	19.0%	7.3	19.7%
Interest income / (exp)	0.1	0.1%	1.3	3.5%
Profit before Tax	8.2	19.1%	8.6	23.1%
Taxes	(2.7)	(6.3%)	(2.9)	(7.7%)
Net Income	5.5	12.8%	5.7	15.4%
Minorities	(0.1)	(0.3%)	0.1	0.3%
Net Group Income	5.6	13.1%	5.6	15.2%
<i>Tax Rate</i>	32.8%		33.3%	

1Q 2011 Results

Working Capital

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Working Capital / LTM Net Sales

36.0%

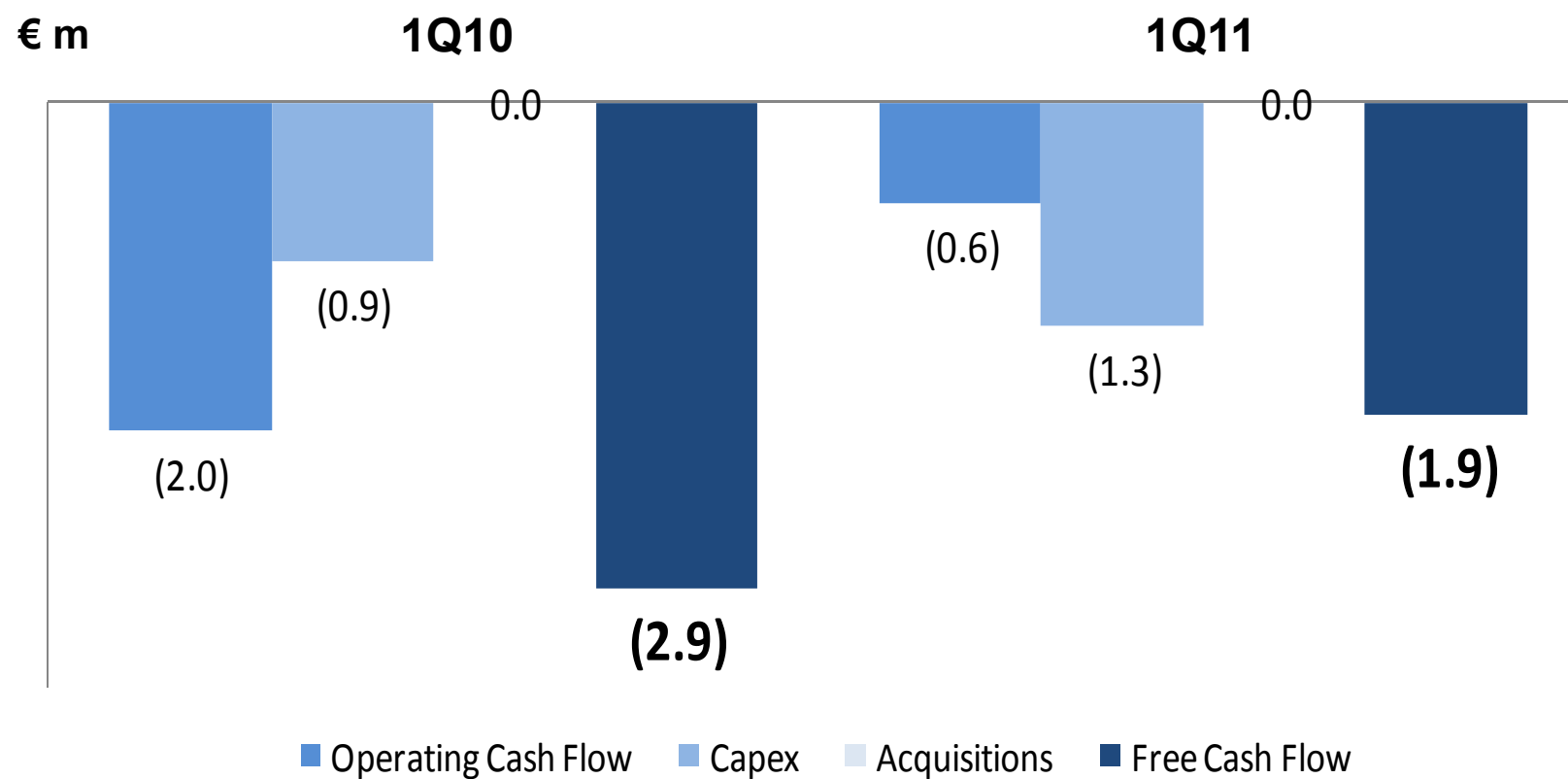
32.7%

35.0%

1Q 2011 Results

Free Cash Flow

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Balance Sheet Statements

€m	1Q11	FY10	1Q10
Intangible assets	47.7	48.2	33.6
Tangible assets	29.9	30.5	16.1
Other fixed assets	7.0	6.3	6.3
Fixed Assets	84.5	84.9	55.9
Trade receivables	69.1	69.4	63.1
Inventory	44.0	39.7	36.6
Trade payables	(37.3)	(41.0)	(31.9)
Other curr. assets / (Liab.)	(9.3)	(7.9)	(4.7)
Net Working Capital	66.5	60.2	63.1
<i>% on sales</i>	<i>35.0%</i>	<i>32.7%</i>	<i>36.0%</i>
Severance and other funds	(9.9)	(10.0)	(4.5)
Net Invested Capital	141.1	135.1	114.6
Shareholders' equity	173.4	169.3	154.0
Minorities	1.1	1.0	0.8
Total Shareholders' Equity	174.5	170.3	154.8
Cash & cash equivalents	(43.5)	(61.1)	(48.0)
Total debt	10.1	25.9	7.8
Net Debt	(33.4)	(35.2)	(40.2)
Net Capital Employed	141.1	135.1	114.6

Cash Flow Statements

€m	1Q11	1Q10
Net profit	5.5	5.7
D&A and other non cash items	0.3	1.3
Change in Net Working Capital	(6.4)	(9.0)
Operating Cash Flow	(0.6)	(2.0)
Capex	(1.3)	(0.9)
Operating Free Cash Flow	(1.9)	(2.9)
Acquisitions	0.0	0.0
Free Cash Flow	(1.9)	(2.9)
Remaining debt for Acquisitions	0.0	0.0
Other	0.1	(0.6)
Dividend paid out	0.0	0.0
Subtotal	0.1	(0.6)
Variation of Net Financial Position	(1.8)	(3.5)
Initial Net Financial Position	35.2	43.7
Final Net Financial Position	33.4	40.2

2011: The opportunities

- Ongoing investments thanks to high profitability and solid financial position
- Specific important investments in 2011 in R&D area

Further International Expansion

- Reinforcing process of Nice commercial presence in some specific areas

Further Actions

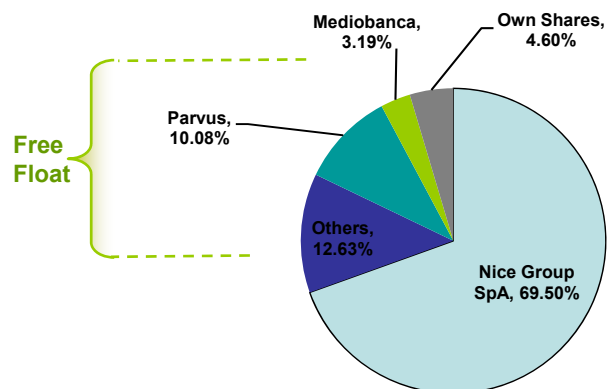
- FontanaArte business development
- Final launch third generation of products presented at Equip'Baie: 2nd semester 2011

1Q 2011 Results

The Group Structure

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Shareholding⁽¹⁾

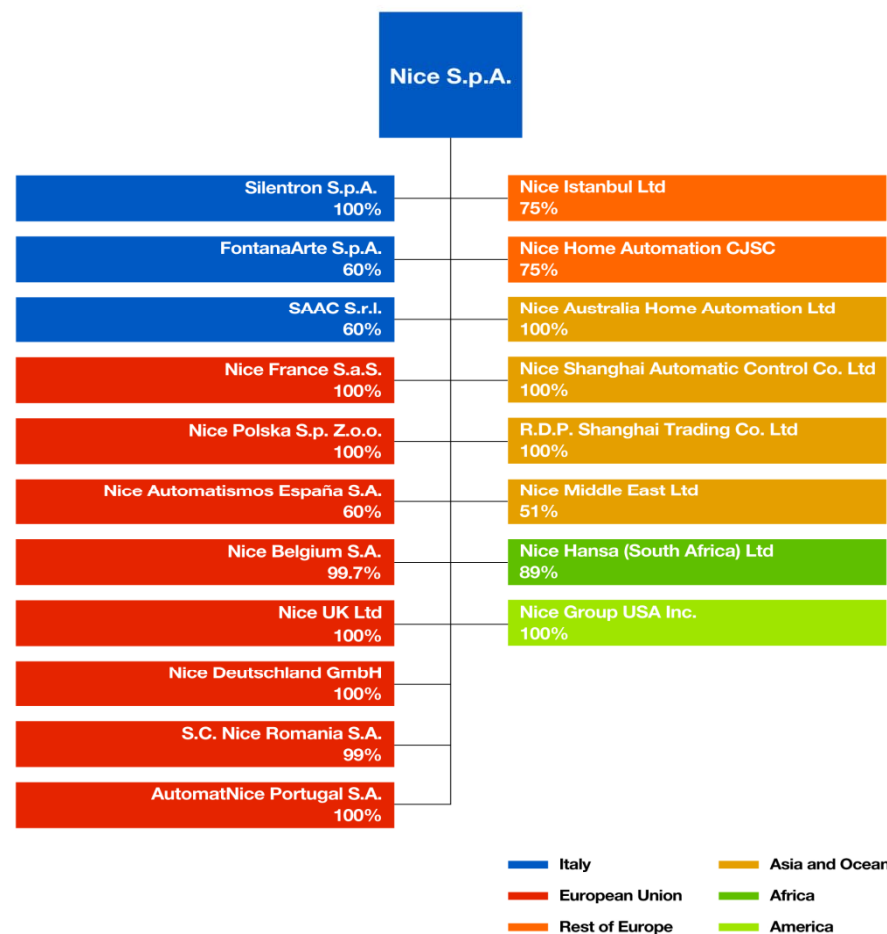


Board of Directors

Lauro Buoro - Chairman
Luigi Paro - Chief Executive Officer
Oscar Marchetto - Director
Lorenzo Galberti - Director
Davide Gentilini - Director
Frédéric Krantz - Director
Giorgio Zanutto - Director
Roberto Gherlenda - Director

Antonio Bortuzzo - Independent Director
Andrea Tomat - Independent Director
G. Tronchetti Provera - Independent Director

Group Structure



(1) As of 31 March 2011

1Q 2011 Results

Share Information

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Stock Chart⁽¹⁾



(1) Source: Reuters as of 31 March 2011

Share Information

N. of shares outstanding: 116.000.000 Market Capitalization: € 352.6 m

Ipo Price: € 5.70

Italian Stock Exchange –
STAR segment

Price as of 31/03/11: € 3.04

Specialist:
Banca Leonardo S.p.A.

Investor Relations Contact

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