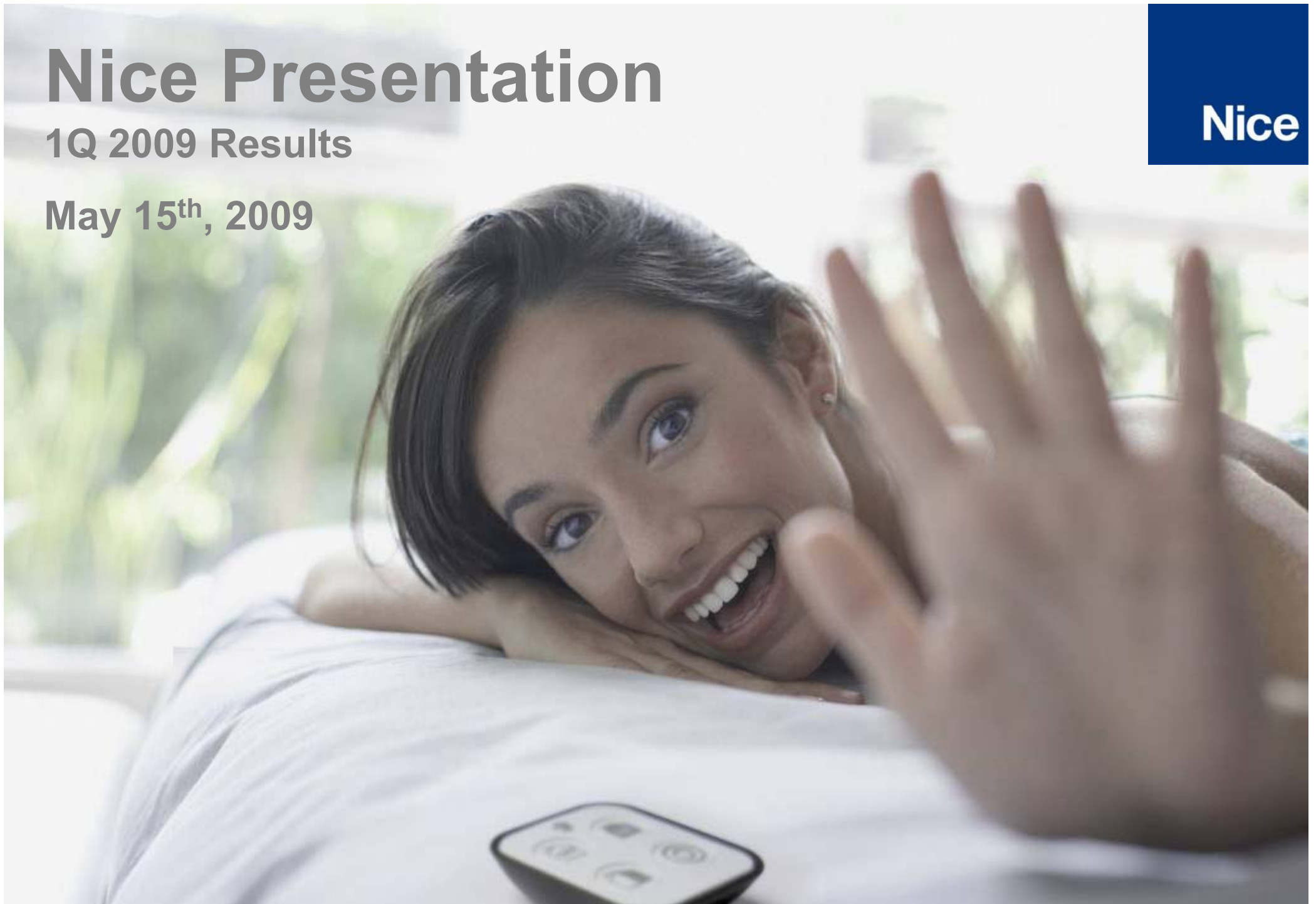


Nice Presentation

1Q 2009 Results

May 15th, 2009

Nice



Nice Home Automation

Nice



For Rolling
Shutters



For Solar
Screens



For Awnings



For Rolling
Doors



Security and
Automation
Systems



For Garage
Doors



For Gates



Road
Barriers



For Lighting
Systems



For Irrigation
Systems





Financial Overview

1Q 2009 Results Highlights

Nice

- Consolidated Sales: **€ 33.6m** (-14.9% at constant exchange rates)
- Gross margin: **61.7%** (vs. 60.6% in 1Q08)
- EBITDA margin: **20.1%** (vs. 25.1% in 1Q08)
- Group Net Income margin: **10.9%** (vs. 13.8% in 1Q08)
- Positive Operating Free Cash Flow: **€ 4.0m** (vs. negative € 3.7m in 1Q08)
- Positive NFP: **€ 11.9m** (vs. € 5.6m as of 31 March 2008)

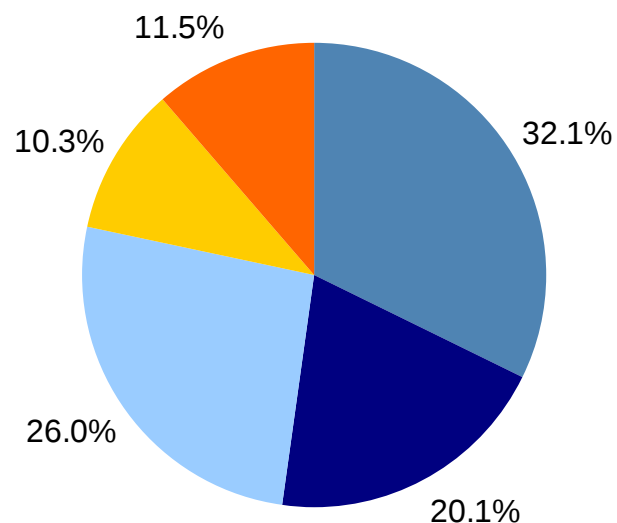
€m	1Q 09		1Q 08		Δ % ⁽¹⁾
Net Sales	33.6	100.0%	40.1	100.0%	(16.2%)
Gross Profit	20.7	61.7%	24.3	60.6%	(14.7%)
EBITDA	6.7	20.1%	10.1	25.1%	(33.1%)
Group Net Income	3.7	10.9%	5.5	13.8%	(34.0%)
Operating Free Cash Flow	4.0		(3.7)		
Net Financial position	11.9		5.6		111.8%

(1) At reported exchange rates

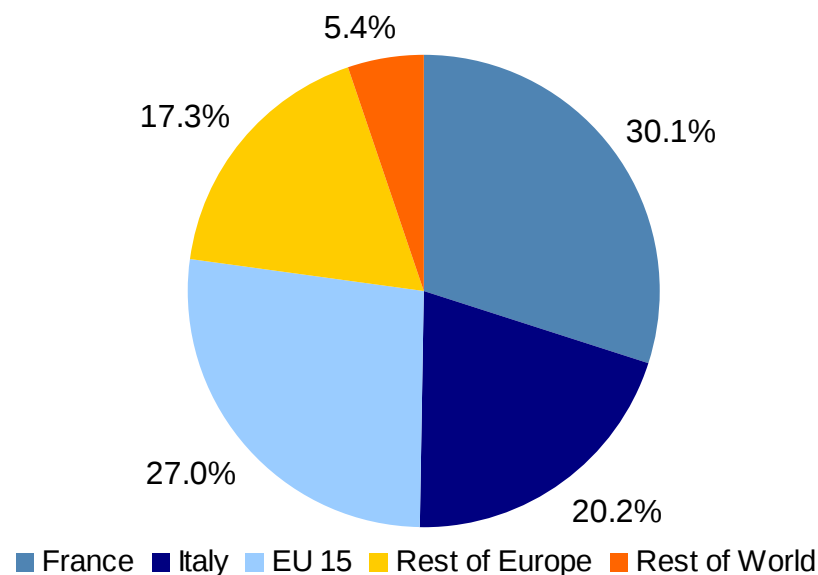
Net Sales Breakdown By Region

Nice

1Q 2009



1Q 2008



€m	1Q09	1Q08	Δ %	Δ % constant FX
France	10.8	12.1	(10.7%)	(10.7%)
Italy	6.7	8.1	(16.6%)	(16.6%)
EU 15 ⁽¹⁾	8.7	10.8	(19.4%)	(18.8%)
Rest of Europe	3.5	6.9	(50.0%)	(41.7%)
Rest of World	3.9	2.2	77.2%	72.1%
Net Sales	33.6	40.1	(16.2%)	(14.9%)

(1) Excludes Italy and France

Profit & Loss

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€m	1Q09	%	1Q08	%	2008(*)	%	2007	%
Net Sales	33.6	100.0%	40.1	100.0%	192.1	100.0%	165.2	100.0%
COGS	(12.9)	(38.3%)	(15.8)	(39.4%)	(77.9)	(40.5%)	(66.0)	(39.9%)
Gross Profit	20.7	61.7%	24.3	60.6%	114.2	59.5%	99.2	60.1%
Industrial costs	(0.7)	(2.2%)	(0.8)	(2.0%)	(4.3)	(2.2%)	(3.1)	(1.9%)
Marketing costs	(1.2)	(3.7%)	(1.5)	(3.6%)	(6.2)	(3.2%)	(6.4)	(3.8%)
Commercial costs	(1.7)	(5.0%)	(2.1)	(5.2%)	(8.3)	(4.3%)	(7.6)	(4.6%)
G&A	(4.7)	(14.0%)	(4.1)	(10.1%)	(19.9)	(10.4%)	(14.9)	(9.0%)
Personnel costs	(6.2)	(18.5%)	(6.3)	(15.6%)	(26.5)	(13.8%)	(21.8)	(13.2%)
Total operating costs	(14.6)	(43.4%)	(14.7)	(36.6%)	(65.3)	(34.0%)	(53.7)	(32.5%)
Other Revenues	0.6	1.7%	0.4	1.1%	2.5	1.3%	1.8	1.1%
EBITDA	6.7	20.1%	10.1	25.1%	51.5	26.8%	47.3	28.6%
D&A	(1.0)	(3.0%)	(0.9)	(2.2%)	(4.3)	(2.2%)	(3.4)	(2.1%)
EBIT	5.7	17.0%	9.2	23.0%	47.2	24.6%	43.8	26.5%
Interest income / (exp)	(0.4)	(1.2%)	(0.8)	(2.1%)	(2.6)	(1.3%)	0.5	0.3%
Profit before Tax	5.3	15.8%	8.4	20.8%	44.6	23.2%	44.3	26.8%
Taxes	(1.8)	(5.4%)	(2.8)	(7.0%)	(14.4)	(7.5%)	(17.6)	(10.7%)
Net Income	3.5	10.4%	5.6	13.9%	30.2	15.7%	26.7	16.2%
Minorities	(0.2)	(0.5%)	0.0	0.0%	0.0	0.0%	0.3	0.2%
Net Group Income	3.7	10.9%	5.5	13.8%	30.2	15.7%	26.4	16.0%
<i>Tax Rate</i>	34.4%		33.5%		32.2%		39.8%	

(*) Including on-off provision of € 1.3 million

Working Capital

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Net Working Capital

Inventories

Trade receivables

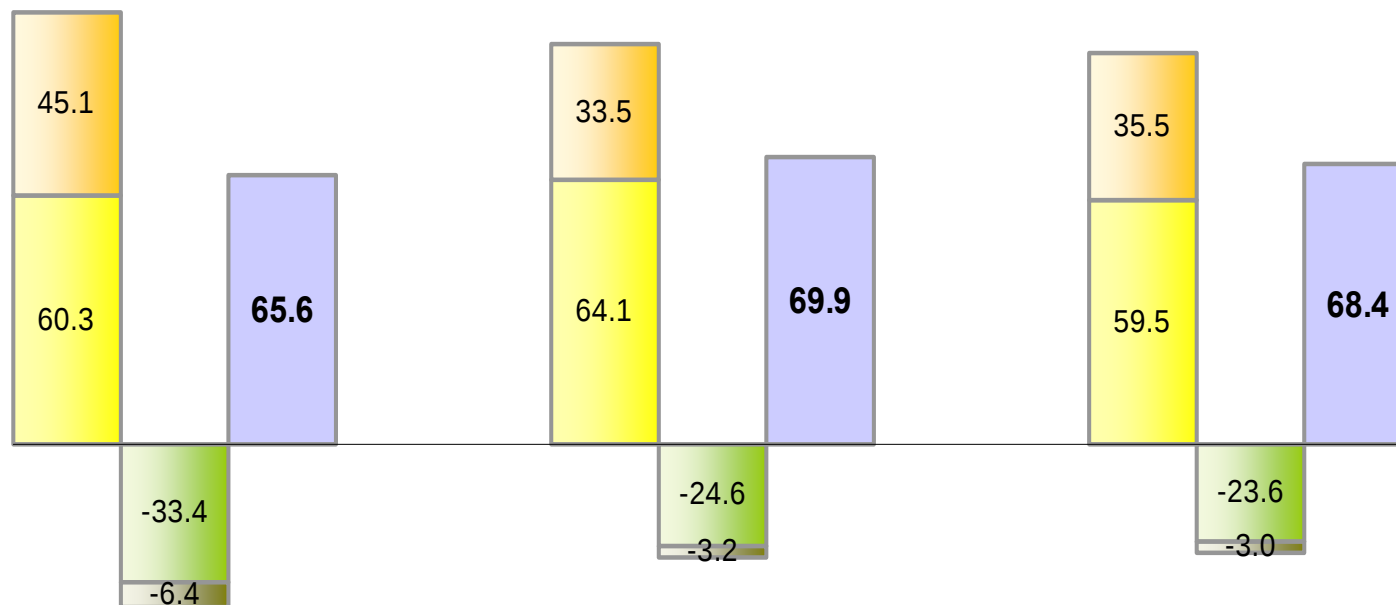
Trade payables

Other current assets/liabilities

1Q08

2008

1Q09



Working Capital / LTM Net Sales

38.5%

36.4%

36.8%

Inventory days

82

66

79

Receivable days

118

113

118

Payable days

105

96

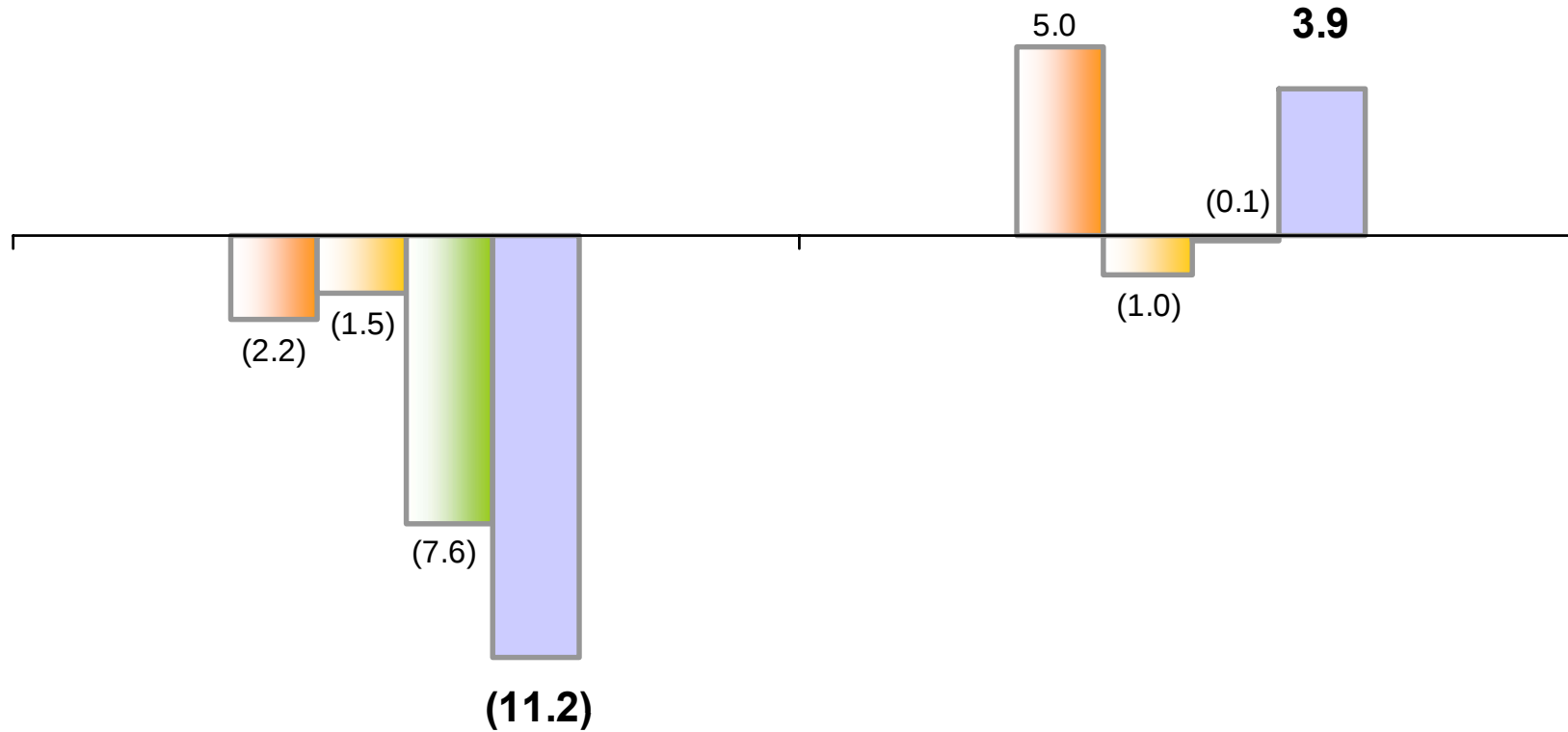
101

Free Cash Flow

Nice

1Q08

1Q09



■ Operating Cash Flow

■ Capex

■ Acquisitions

■ **Free Cash Flow**

Balance Sheet Statements

Nice

€m	1Q09	FY08	1Q08
Intangible assets	33.7	32.4	18.8
Tangible assets	15.5	15.3	15.9
Other fixed assets	7.0	6.9	8.5
Fixed Assets	56.2	54.6	43.3
Trade receivables	59.5	64.1	60.3
Inventory	35.5	33.5	45.1
Trade payables	(23.6)	(24.6)	(33.4)
Other current assets / (liabilities)	(3.0)	(3.2)	(6.4)
Net Working Capital	68.4	69.9	65.6
<i>% on sales</i>	36.8%	36.4%	38.5%
Severance and other funds	(4.8)	(4.7)	(2.9)
Net Invested Capital	119.7	119.7	106.0
Shareholders' equity	130.5	127.3	111.2
Minorities	1.1	1.4	0.5
Total Shareholders' Equity	131.6	128.7	111.7
Cash & cash equivalents	(23.1)	(21.3)	(17.5)
Total debt	11.3	12.3	11.9
Net Financial Position	(11.9)	(9.0)	(5.6)
Net Capital Employed	119.7	119.7	106.0

Cash Flow Statements

Nice

€m	1Q09	2008	1Q08
Net profit	3.5	30.2	5.6
D&A and other non cash items	1.1	8.0	1.3
Change in Net Working Capital	0.4	(14.0)	(9.1)
Operating cash flow	5.0	24.2	(2.2)
Capex	(1.0)	(3.9)	(1.5)
Acquisitions	(0.1)	(21.9)	(7.6)
Free cash flow	3.9	(1.6)	(11.2)
Net Financial Position of the acquired companies	0.0	(8.4)	(7.3)
Remaining debt for Acquisitions	(0.5)	(2.2)	(3.9)
Other	(0.5)	0.4	(0.3)
Dividend paid out	0.0	(7.5)	0.0
Own shares purchase	0.0	0.0	0.0
Subtotal	(1.0)	(17.7)	(11.5)
Variation of net financial position	2.9	(19.3)	(22.7)
Initial Net financial position	9.0	28.4	28.4
Final Net Financial Position	11.9	9.0	5.6

2009: The opportunities

- Ongoing investments thanks to high profitability and solid financial position
- Cost-control actions in place

Further International Expansion

- Development of new commercial presence in Middle-East region
- Ongoing launch of current product portfolio in all international subsidiaries

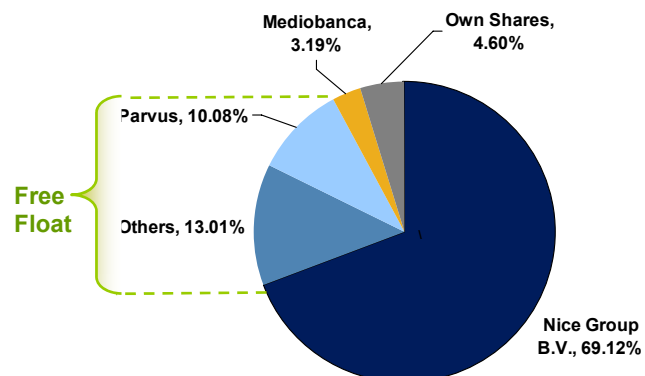
Further Actions

- Ongoing integration of the newly acquired companies and development of the related synergies
- Launch of a brand new Alarm System product line

Company Profile

Nice

Shareholding⁽¹⁾



Board of Directors

Lauro Buoro – Chairman
Luigi Paro – Chief Executive Officer
Oscar Marchetto - Director
Lorenzo Galberti - Director
Davide Gentilini - Director
Frédéric Krantz - Director
Giorgio Zanutto- Director
Roberto Gherlenda- Director

Antonio Bortuzzo – Independent Director
Andrea Tomat – Independent Director
G. Tronchetti Provera – Independent Director

Share Information

N. of shares outstanding: 116.000.000

Ipo Price: € 5.70

Price as of 31/03/09: € 2.14

Market Capitalization: € 248.2m

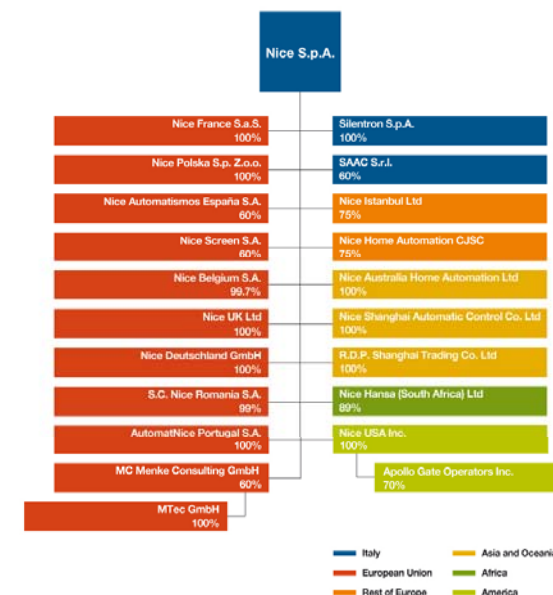
Italian Stock Exchange – STAR segment

Specialist: Mediobanca S.p.A.

Stock Chart⁽²⁾



Group structure

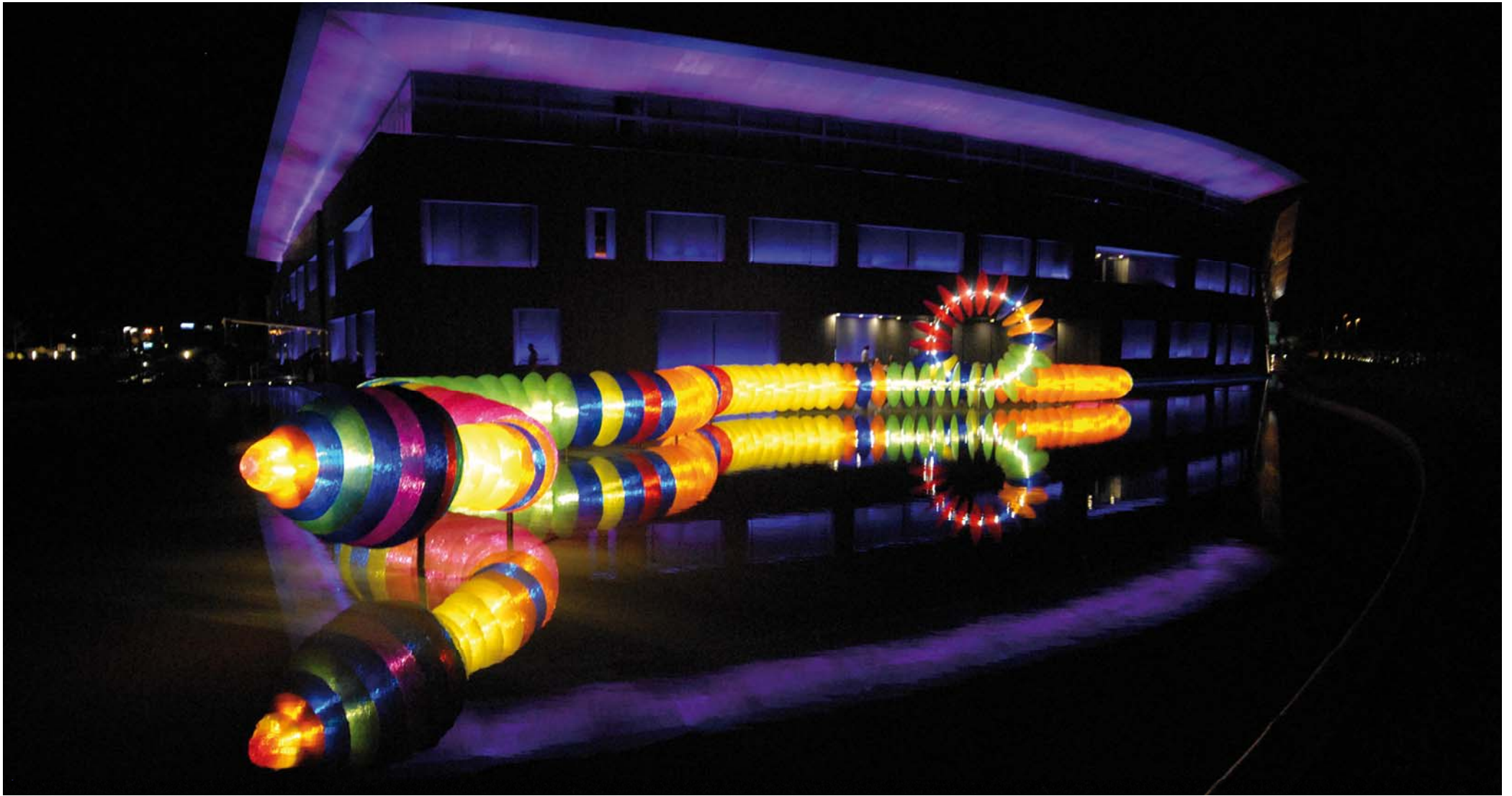


Investor Relations

Investor Relations Contacts:

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Ph.: 0039 0422 505481
E-mail: ir@niceforyou.com
www.niceforyou.com

(1) As of 31 March 2009
 (2) From 01/01/2009 to 31/03/2009; source: Reuters



Appendices

Summary Profit & Loss

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(€ million)	2008(*)	%	2007	%	2006	%
Net Sales	192.1	100.0%	165.2	100.0%	150.0	100.0%
<i>Y-o-Y Growth</i>	16.3%		10.1%		23.4%	
COGS	(77.9)	(40.5%)	(66.0)	(39.9%)	(57.7)	(38.5%)
Gross Margin	114.2	59.5%	99.2	60.1%	92.3	61.5%
Industrial costs	(4.3)	(2.2%)	(3.1)	(1.9%)	(2.3)	(1.5%)
Marketing costs	(6.2)	(3.2%)	(6.4)	(3.8%)	(6.4)	(4.2%)
Commercial costs	(8.3)	(4.3%)	(7.6)	(4.6%)	(6.6)	(4.4%)
General & administrative costs	(19.9)	(10.4%)	(14.9)	(9.0%)	(11.5)	(7.7%)
Personnel costs	(26.5)	(13.8%)	(21.8)	(13.2%)	(18.6)	(12.4%)
Total operating costs	(65.3)	(34.0%)	(53.8)	(32.5%)	(45.4)	(30.3%)
Other revenues / (costs)	2.5	1.3%	1.8	1.1%	1.3	0.8%
EBITDA	51.5	26.8%	47.3	28.6%	48.2	32.1%
Depreciation & Amortization	(4.3)	(2.2%)	(3.4)	(2.1%)	(3.0)	(2.0%)
EBIT	47.2	24.6%	43.8	26.5%	45.2	30.2%
Interest income / (expenses)	(2.6)	(1.3%)	0.5	0.3%	0.1	0.1%
Profit before Tax	44.6	23.2%	44.3	26.8%	45.4	30.2%
Taxes	(14.4)	(7.5%)	(17.6)	(10.7%)	(17.1)	(11.4%)
Net Income	30.2	15.7%	26.7	16.2%	28.3	18.9%
Minorities	0.0	0.0%	0.3	0.2%	0.1	0.1%
Group Net Income	30.2	15.7%	26.4	16.0%	28.2	18.8%

(*) Including one-off provision of € 1.3 million

Net Sales Breakdown

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Region	€m	2008	%	2007	%	2006	%	CAGR '05 - '08
France		46.2	24.0%	45.2	27.3%	42.9	28.6%	10.3%
Italy		32.0	16.7%	28.9	17.5%	25.9	17.3%	12.5%
EU 15 ^(*)		43.3	22.5%	38.5	23.3%	36.4	24.2%	10.2%
Rest of Europe		47.9	24.9%	37.2	22.5%	29.9	19.9%	29.2%
Rest of World		22.8	11.9%	15.4	9.3%	15.0	10.0%	30.8%
Net Sales		192.1	100.0%	165.2	100.0%	150.0	100.0%	16.5%

(*) Excludes Italy and France

Summary Balance Sheet Statements

Nice

€m	2008	2007	2006
Intangible assets	32.4	7.6	7.7
Tangible assets	15.3	13.2	12.1
Other fixed assets	6.9	8.5	10.4
Fixed Assets	54.6	29.3	30.2
Trade receivables	64.1	54.6	48.0
Inventory	33.5	35.7	24.6
Trade payables	(24.6)	(34.3)	(30.3)
Other curr. assets / (Liabilities)	(3.2)	(4.2)	(7.8)
Net Working Capital	69.9	51.7	34.5
Severance and other funds	(4.7)	(2.7)	(2.7)
Net Invested Capital	119.7	78.4	62.0
Shareholders' equity	127.3	105.8	108.7
Minorities	1.4	0.9	0.5
Total Shareholders' Equity	128.7	106.7	109.2
Cash & cash equivalents	(21.3)	(30.6)	(49.6)
Total debt	12.3	2.2	2.4
Net Financial Position	(9.0)	(28.4)	(47.2)
Net Capital Employed	119.7	78.4	62.0
<i>Pre-Tax ROCE</i>	<i>39.4%</i>	<i>55.9%</i>	<i>72.9%</i>

Summary Cash Flow Statements

Nice

€m	2008	2007	2006
Net profit	30.2	26.7	28.3
D&A and other non cash items	8.0	6.8	4.7
Change in Net Working Capital	(14.0)	(18.8)	(9.0)
Operating cash flow	24.2	14.7	24.0
Capex	(3.9)	(4.4)	(5.9)
Acquisitions	(21.9)		0.0
Free cash flow	(1.6)	10.3	18.1
Net Financial Position of the acquired companies	(8.4)		0.0
Remaining debt for Acquisitions	(2.2)		0.0
Other	0.4	0.2	(0.1)
Dividend paid out	(7.5)	(8.5)	0.0
Own shares purchase	0.0	(20.8)	0.0
NFP spun-off			(19.1)
IPO proceeds, net			29.2
Subtotal	(17.7)	(29.1)	10.1
Variation of net financial position	(19.3)	(18.8)	28.2
Initial Net financial position	28.4	47.2	19.0
Final Net Financial Position	9.0	28.4	47.2

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