

Nice Presentation

1H 2010 Results

August 25th, 2010



1H 2010 Results

Nice Home Automation

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For Rolling
Shutters



For Solar
Screens



For Awnings



For Rolling Doors



Security and
Automation
Systems



For Garage
Doors



For Gates



Road Barriers



For Lighting
Systems



For Irrigation
Systems



1H 2010 Results

Financial Overview

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1H 2010 Results Highlights

- Consolidated Sales: **€ 90.9m** (+10.4% vs. 1H09)
- Gross margin: **62.5%** (vs. 61.7% in 1H09)
- EBITDA margin: **27.2%** (vs. 25% in 1H09)
- Group Net Income margin: **18%** (vs. 15.7% in 1H09)
- Operating Free Cash Flow: **€ 5.4m** (vs. € 18.9m in 1H09)
- Positive NFP: **€ 40.6m** (vs. € 20.6m as of 30 June 2009)

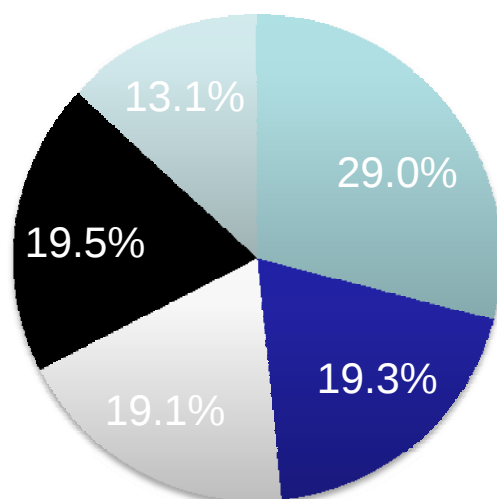
€m	1H 10		1H 09		Δ %
Net Sales	90.9	100.0%	82.4	100.0%	10.4%
Gross Profit	56.8	62.5%	50.8	61.7%	11.9%
EBITDA	24.7	27.2%	20.6	25.0%	19.8%
Group Net Income	16.4	18.0%	13.0	15.7%	26.2%
Operating Free Cash Flow	5.4		18.9		
Net Financial position	40.6		20.6		

1H 2010 Results

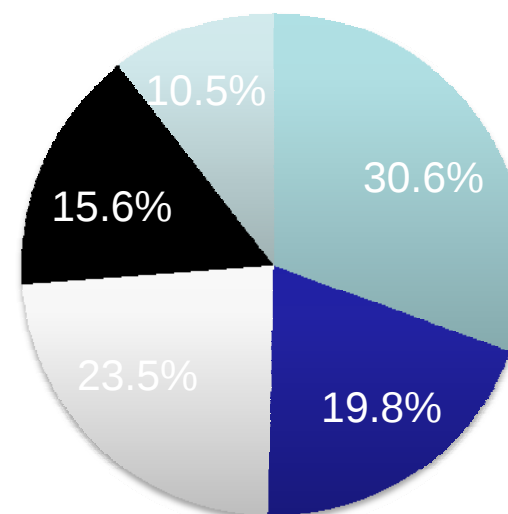
Net Sales Breakdown By Region

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1H10



1H09



■ France ■ Italy ■ EU 15 ■ Rest of Europe ■ Rest of World

€m	1H10	1H09	Δ %
France	26.4	25.2	4.9%
Italy	17.6	16.3	7.8%
EU 15(1)	17.3	19.4	(10.5%)
Rest of Europe	17.7	12.9	37.6%
Rest of World	11.9	8.7	37.4%
Net Sales	90.9	82.4	10.4%

(1) Excludes Italy and France

1H 2010 Results

Profit & Loss

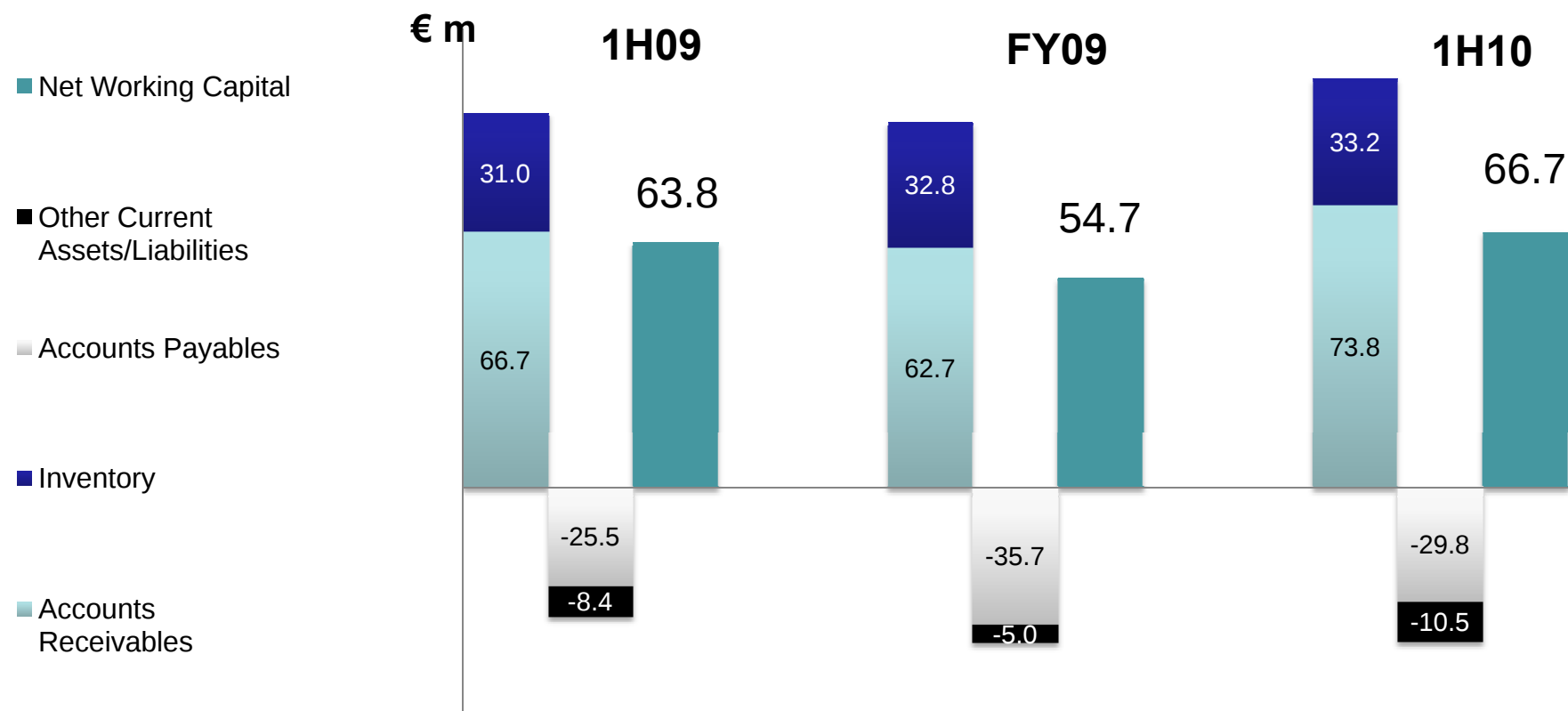
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€m	1H10	%	1H09	%
Net Sales	90.9	100.0%	82.4	100.0%
COGS	(34.1)	(37.5%)	(31.6)	(38.3%)
Gross Profit	56.8	62.5%	50.8	61.7%
Industrial costs	(1.9)	(2.1%)	(1.6)	(2.0%)
Marketing costs	(2.9)	(3.2%)	(2.6)	(3.2%)
Commercial costs	(4.2)	(4.6%)	(3.8)	(4.6%)
General & adm. costs	(9.5)	(10.4%)	(9.1)	(11.0%)
Personnel costs	(13.6)	(15.0%)	(13.1)	(15.8%)
Total operating costs	(32.1)	(35.3%)	(30.2)	(36.7%)
EBITDA	24.7	27.2%	20.6	25.0%
D&A	(2.2)	(2.4%)	(2.0)	(2.5%)
EBIT	22.6	24.8%	18.6	22.5%
Interest income / (exp)	2.9	3.1%	0.1	0.2%
Profit before Tax	25.4	27.9%	18.7	22.7%
Taxes	(8.9)	(9.8%)	(6.0)	(7.2%)
Net Income	16.5	18.2%	12.7	15.5%
Minorities	0.2	0.2%	(0.2)	(0.3%)
Net Group Income	16.4	18.0%	13.0	15.7%
<i>Tax Rate</i>	34.9%		31.8%	

1H 2010 Results

Working Capital

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Working Capital / LTM Net Sales

35.8%

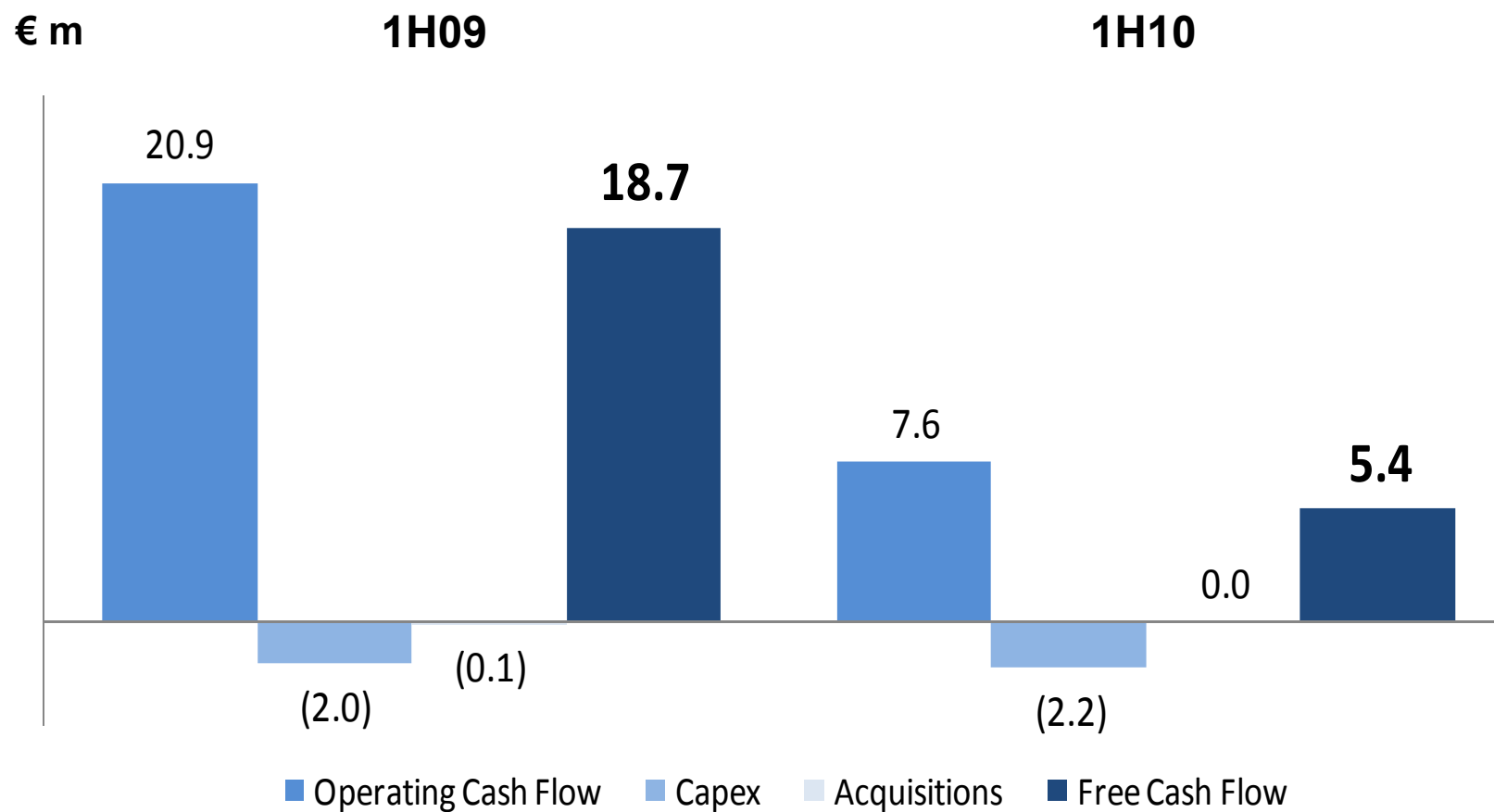
31.9%

37.0%

1H 2010 Results

Free Cash Flow

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Balance Sheet Statements

€m	1H10	FY09	1H09
Intangible assets	35.2	32.3	34.4
Tangible assets	15.9	16.1	15.4
Other fixed assets	5.0	5.9	6.0
Fixed Assets	56.0	54.3	55.8
Trade receivables	73.8	62.7	66.7
Inventory	33.2	32.8	31.0
Trade payables	(29.8)	(35.7)	(25.5)
Other curr. assets / liabilities	(10.5)	(5.0)	(8.4)
Net Working Capital	66.7	54.7	63.8
% on sales (LTM)	37.0%	31.9%	35.8%
Severance and other funds	(4.9)	(4.4)	(4.6)
Net Invested Capital	117.9	104.6	115.0
Shareholders' equity	157.3	147.6	134.5
Minorities	1.1	0.7	1.0
Total Shareholders' Equity	158.4	148.3	135.5
Cash & cash equivalents	(47.7)	(55.2)	(33.3)
Total debt	7.1	11.5	12.7
Net Debt	(40.6)	(43.7)	(20.6)
Net Capital Employed	117.9	104.6	115.0

1H 2010 Results

Cash Flow Statements

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€m	1H10	1H09
Net profit	16.5	12.7
D&A and other non cash items	4.1	3.5
Change in Net Working Capital	(13.0)	4.6
Operating Cash Flow	7.6	20.9
Capex	(2.2)	(2.0)
Operating Free Cash Flow	5.4	18.9
Acquisitions	0.0	(0.1)
Free Cash Flow	5.4	18.7
Remaining debt for Acquisitions	0.0	(0.5)
Other	(1.0)	(0.9)
Dividend paid out	(7.5)	(5.8)
Subtotal	(8.5)	(7.2)
Variation of Net Financial Position	(3.1)	11.6
Initial Net Financial Position	43.7	9.0
Final Net Financial Position	40.6	20.6

2010: The opportunities

- Ongoing investments thanks to high profitability and solid financial position
- Specific important investments in 2010 in R&D area

Further International Expansion

- Reinforcing process of Nice commercial presence in some specific areas

Further Actions

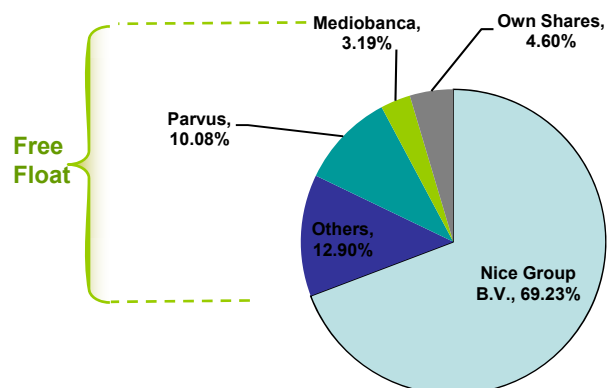
- Final launch of the New Virtual Warehouse architecture in order to increase the service level (2nd semester 2010)
- Completely new products lines launched by the end of the year (Equipe Baie - Paris)

1H 2010 Results

The Group Structure

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Shareholding⁽¹⁾

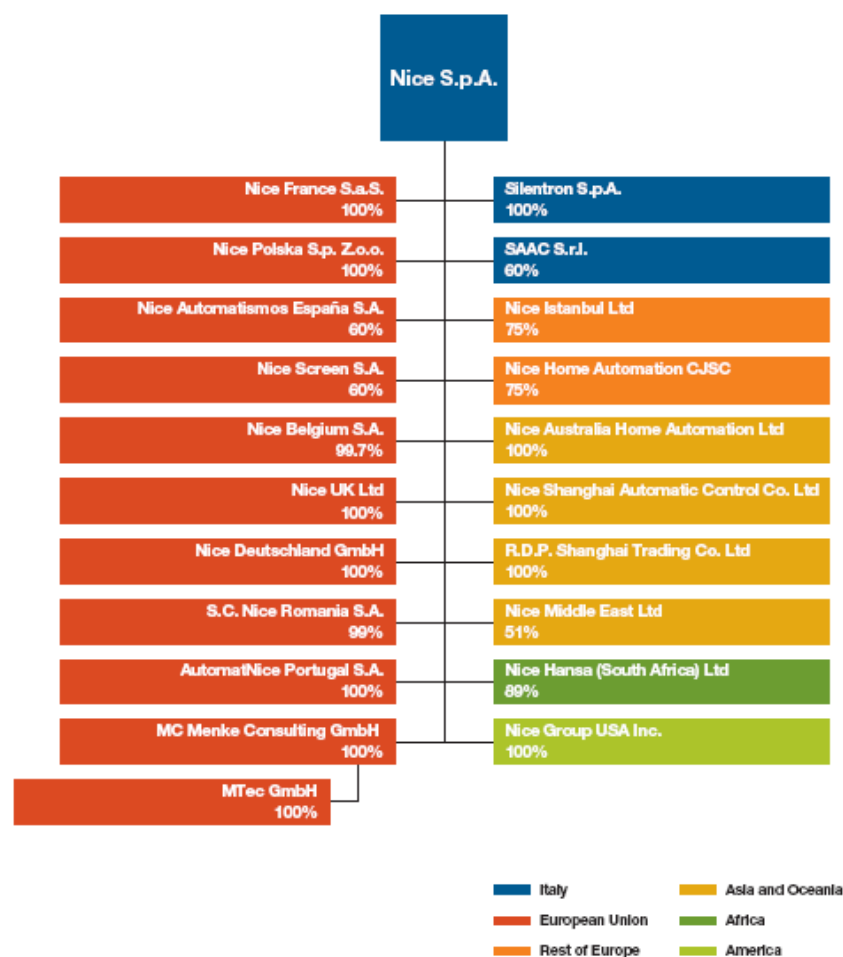


Board of Directors

Lauro Buoro - Chairman
Luigi Paro - Chief Executive Officer
Oscar Marchetto - Director
Lorenzo Galberti - Director
Davide Gentilini - Director
Frédéric Krantz - Director
Giorgio Zanutto - Director
Roberto Gherlenda - Director

Antonio Bortuzzo - Independent Director
Andrea Tomat - Independent Director
G. Tronchetti Provera - Independent Director

Group Structure



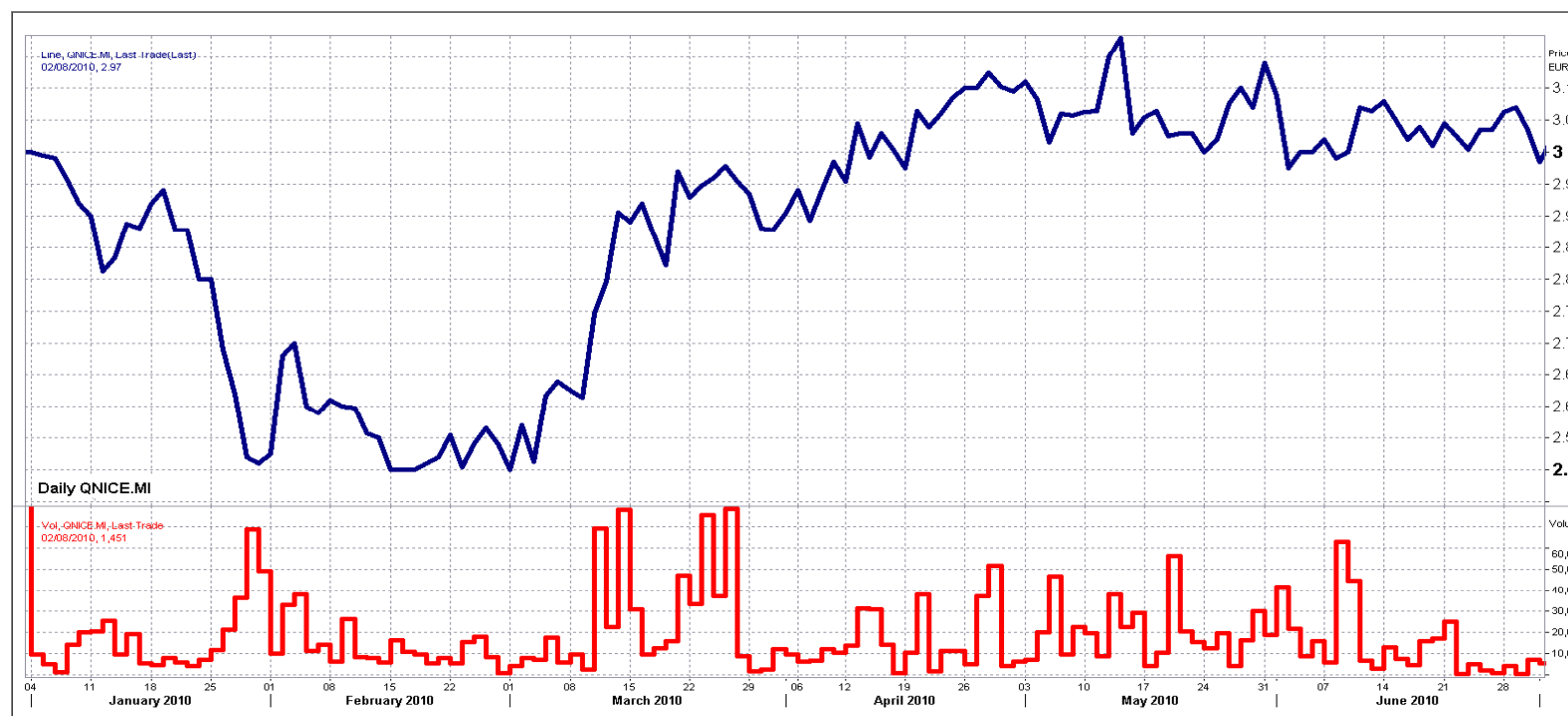
(1) As of 30 June 2010

1H 2010 Results

Share Information

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Stock Chart⁽¹⁾



(1) From 01/01/2010 to 30/06/2010. Source: Reuters

Share Information

N. of shares outstanding: 116.000.000 Market Capitalization: € 352.6m

Ipo Price: € 5.70

Italian Stock Exchange –
STAR segment

Price as of 30/06/10: € 3.04

Specialist:
Banca Leonardo S.p.A.

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NiceLoveEarth



Home Automation

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