



Nice

The Nice Way

1H 2006 Results

August 4, 2006



Lauro Buoro

Founder, Chairman & CEO

Age: 43

In Nice since Foundation

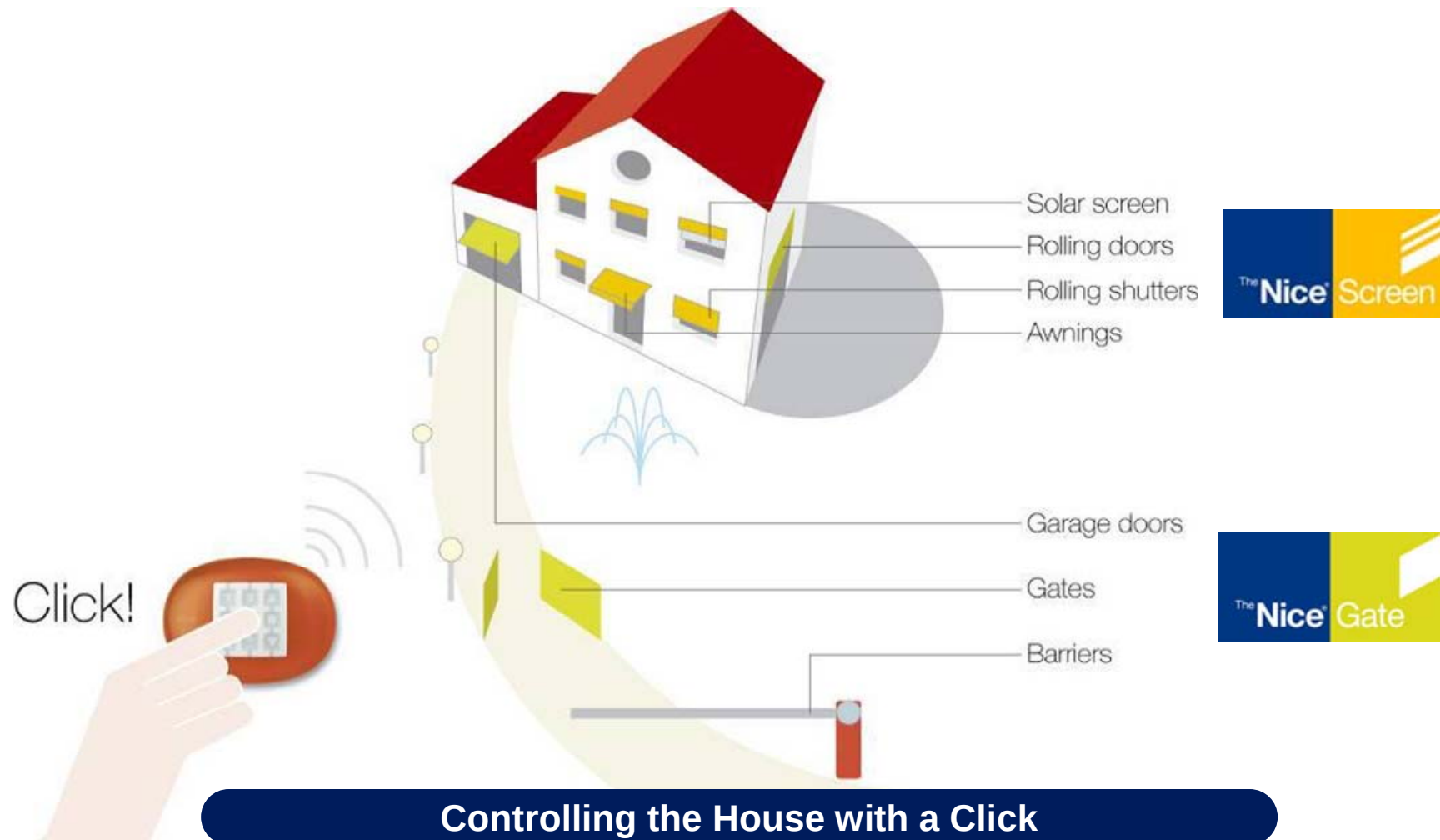


Davide Gentilini

CFO

Age: 41

In Nice since 1998



1H 2006 Results' Highlights

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- ❑ 30.3% sales growth to €71.6m (€55.0m in 1H 2005)
- ❑ 61.1% gross margin (60.2% 1H 2005)
- ❑ 32.2% EBITDA margin (31.1% in 1H 2005)
- ❑ 18.4% net income margin (17.5% in 1H 2005)
- ❑ €7.4m free cash flow (€3.4m in 1H 2005)

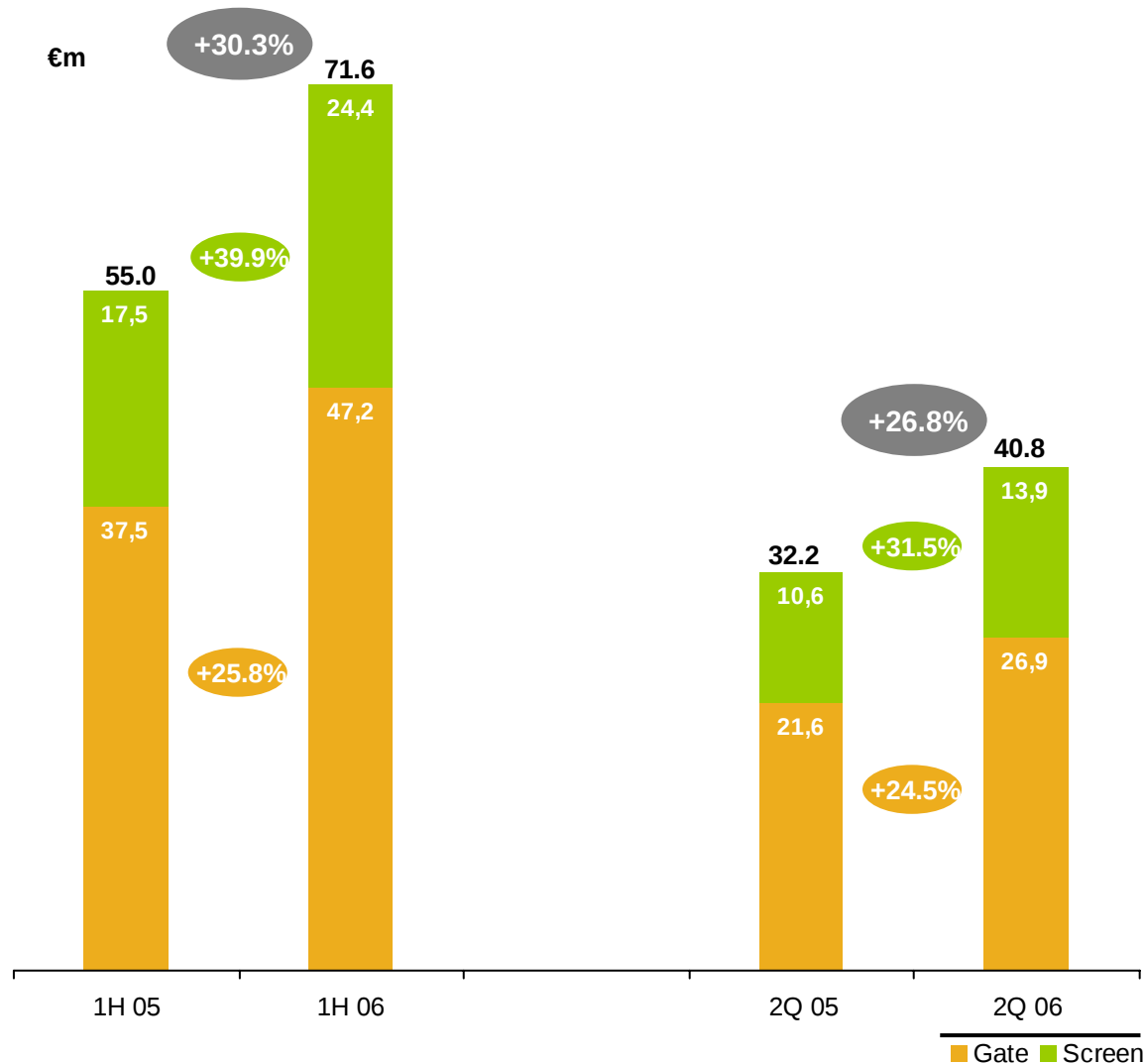
€m ⁽¹⁾	1H 2006		1H 2005		YoY Growth
Net Sales	71.6	100.0%	55.0	100.0%	30.3%
Gross Profit	43.8	61.1%	33.1	60.2%	32.2%
EBITDA	23.1	32.2%	17.1	31.1%	35.2%
EBIT	21.7	30.3%	15.8	28.7%	37.4%
Net Income	13.2	18.4%	9.6	17.5%	37.4%
Free Cash Flow	7.4	10.4%	3.4	6.1%	120.2%
EPS	0.11		0.08		37.4%

(1) Excluding EPS (€)

Source: Company Financial Statements and Bloomberg

Net Sales Breakdown By Product line

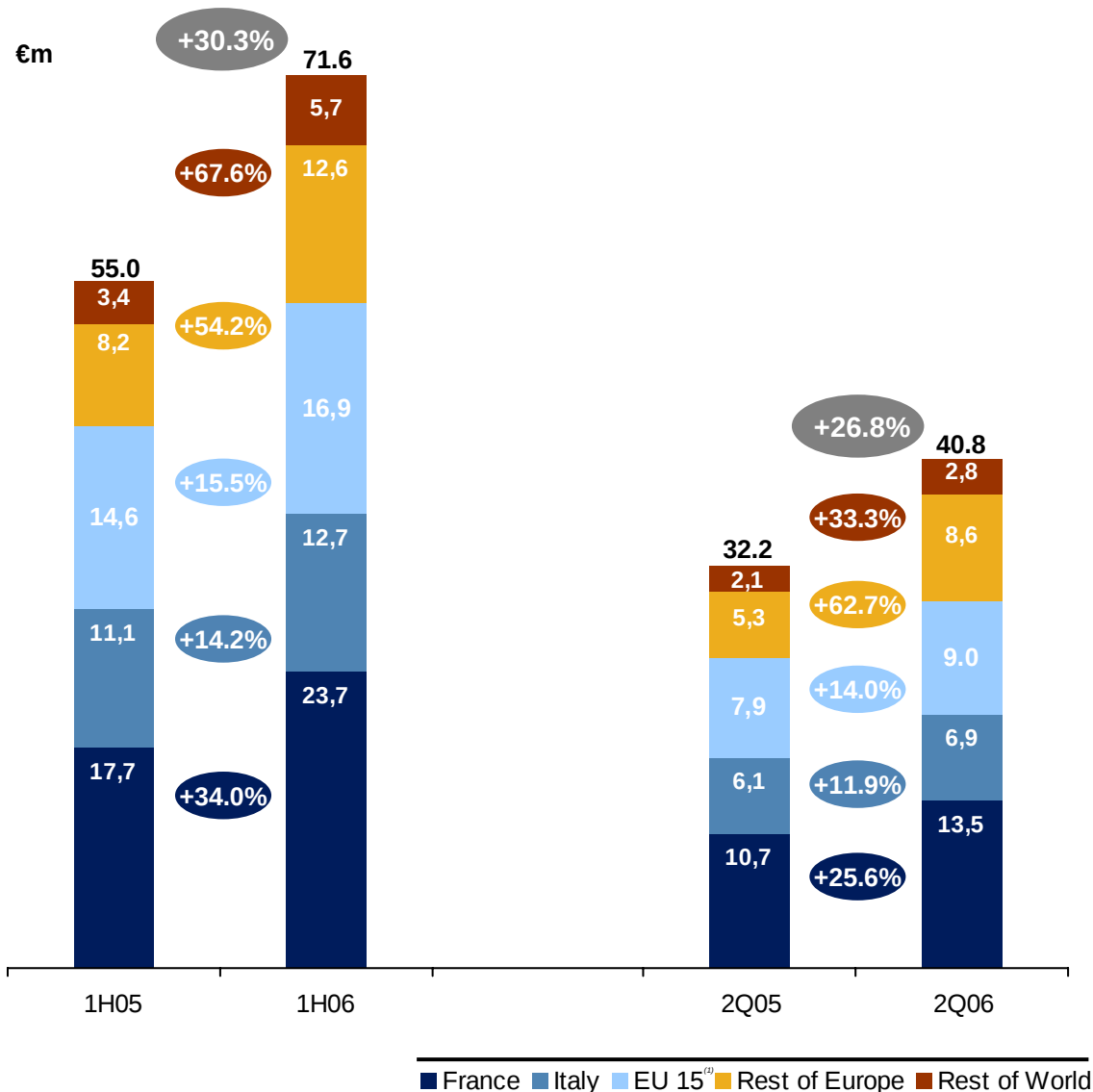
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- Rapid sales growth in both product lines:
 - 1H 06 Gate sales rose by 25.9%
 - 1H 06 Screen sales rose by 39.9%
- Revenues of the Screen division has been largely driven by the integration of the group's sales force
- Gate division sales has been strong in all markets
- Sales growth slowed in 2Q, in line with expectations, due to a more difficult base of comparison in the Screen segment and lower sales in April for the longer holiday period

Net Sales Breakdown By Region

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- Outstanding growth in all regions
- Sales in France supported by Screen expansion
- Russia and Poland are showing strong results
- Spain largely outperformed EU 15 sales growth
- 2Q sales have been negatively impacted by a longer holiday season in April

(1) Excluding Italy and France

Net Sales Breakdown

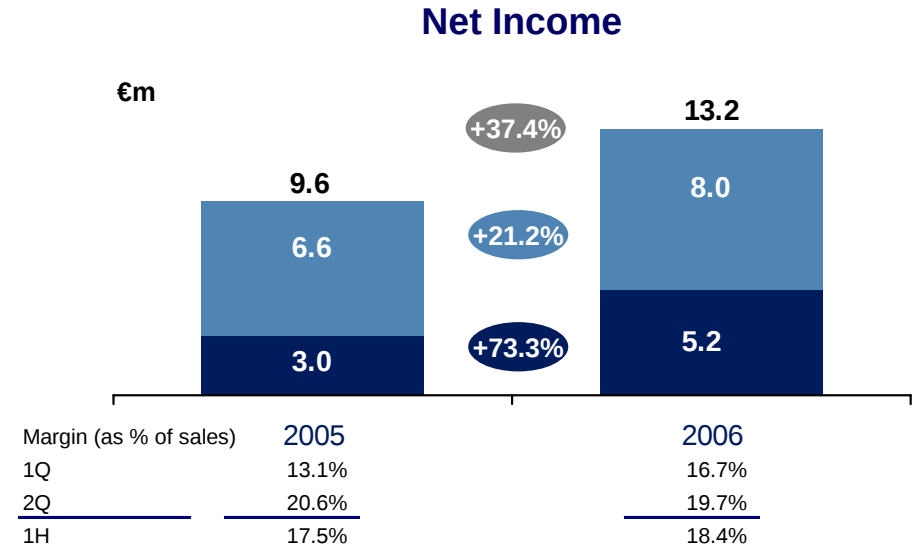
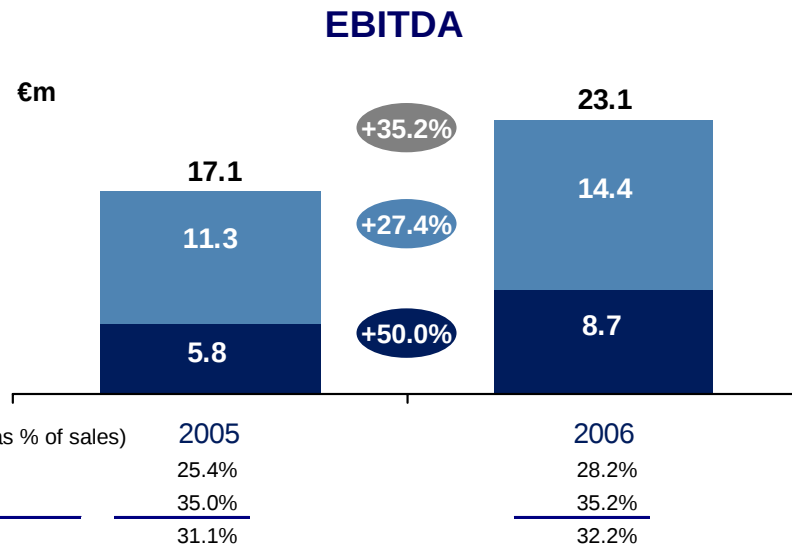
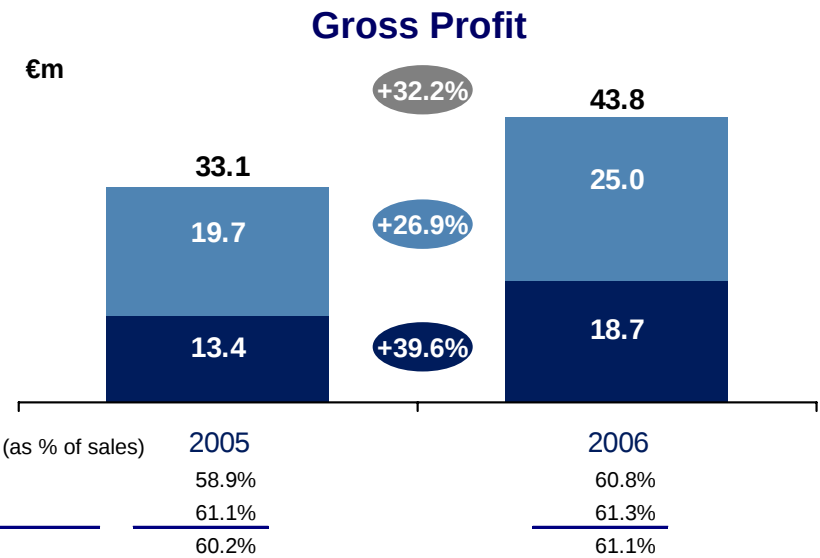
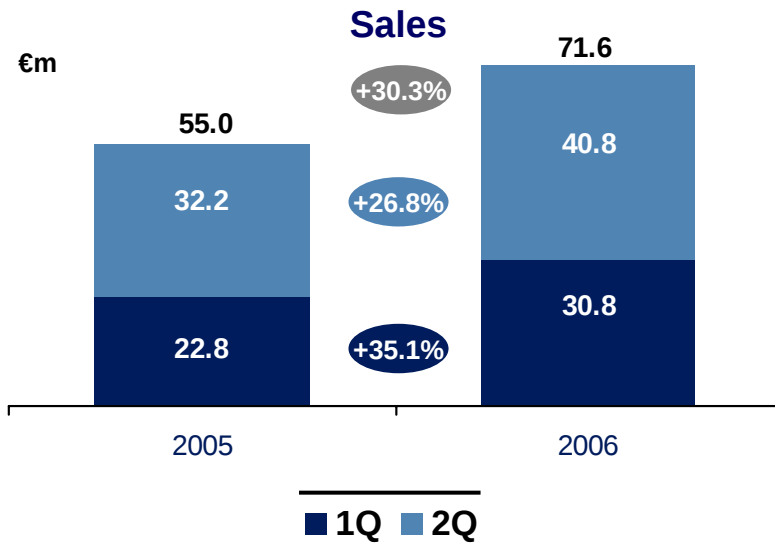
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€m		1H 2006		%	1H 2005		%	Growth		2Q 2006		%	2Q 2005		%	Growth		2005		%
Product	Gate	47.2	65.9%		37.5	68.2%		25.8%		26.9	65.9%		21.6	67.1%		24.5%		84.1	69.2%	
	Screen	24.4	34.1%		17.5	31.8%		39.9%		13.9	34.1%		10.6	32.9%		31.5%		37.4	30.8%	
	Net Sales	71.6	100.0%		55.0	100.0%		30.3%		40.8	100.0%		32.2	100.0%		26.8%		121.6	100.0%	
Region	France	23.7	33.1%		17.7	32.2%		34.0%		13.5	33.0%		10.7	33.4%		25.6%		34.4	28.3%	
	Italy	12.7	17.7%		11.1	20.2%		14.2%		6.9	16.8%		6.1	19.1%		11.9%		22.5	18.5%	
	EU 15 ⁽¹⁾	16.9	23.6%		14.6	26.6%		15.5%		9.0	22.2%		7.9	24.6%		14.0%		32.4	26.6%	
	Rest of Europe	12.6	17.6%		8.2	14.9%		54.2%		8.6	21.1%		5.3	16.4%		62.7%		22.2	18.3%	
	Rest of World	5.7	8.0%		3.4	6.1%		69.6%		2.8	6.9%		2.1	6.5%		34.4%		10.1	8.3%	
	Net Sales	71.6	100.0%		55.0	100.0%		30.3%		40.8	100.0%		32.2	100.0%		26.8%		121.6	100.0%	

(1) Excluding Italy and France

Superior Growth in Sales and Profitability

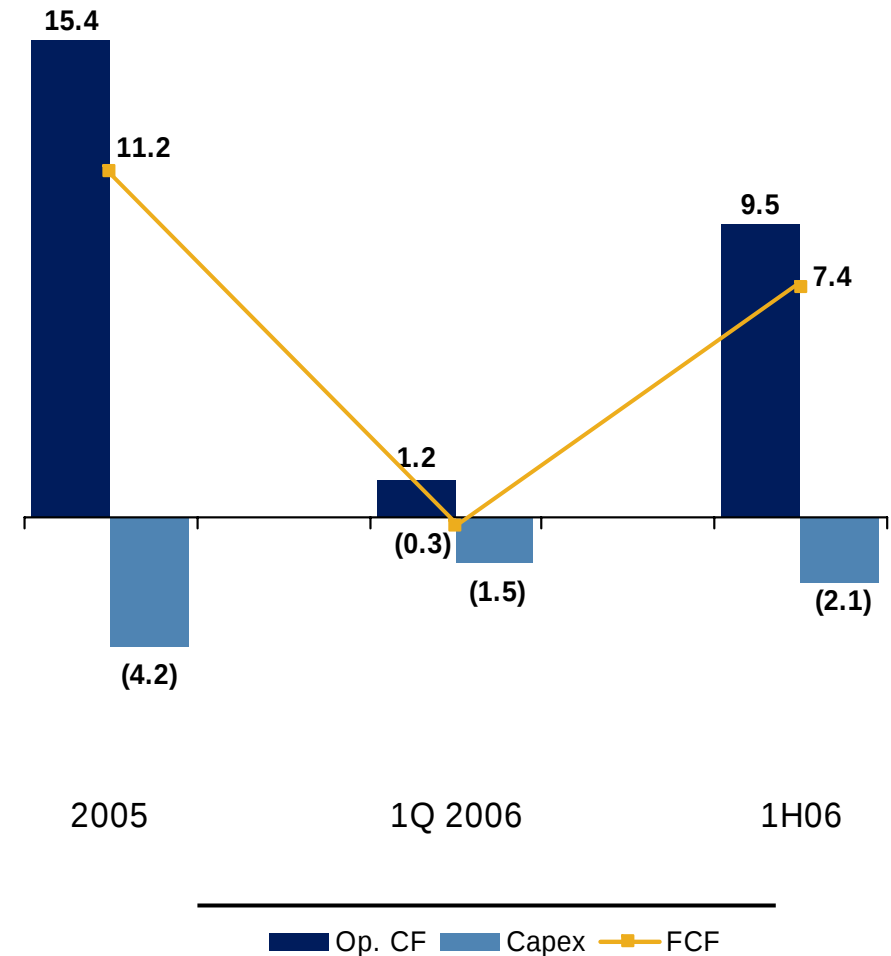
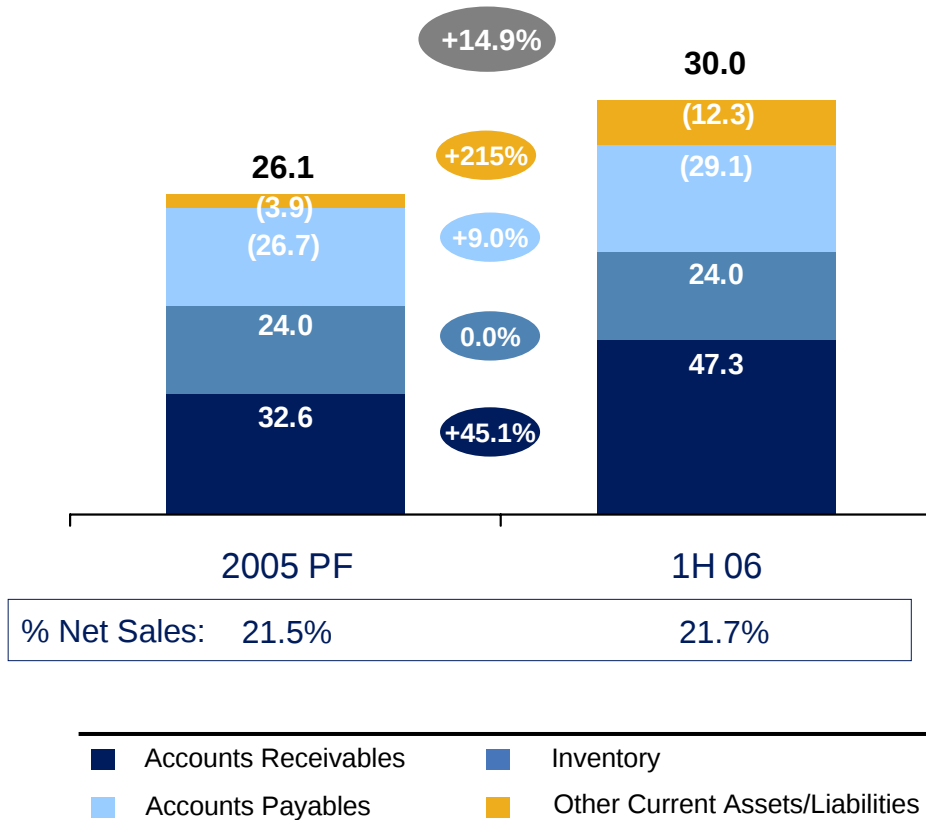
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€m	1H 2006	%	1H 2005	%	2Q 2006	%	2Q 2005	%	2005 PF	%
Net Sales	71.6	100.0%	55.0	100.0%	40.8	100.0%	32.2	100.0%	121.6	100.0%
COGS	(27.9)	(38.9%)	(21.9)	(39.8%)	(15.8)	(38.7%)	(12.5)	(38.9%)	48.0	39.5%
Gross Profit	43.8	61.1%	33.1	60.2%	25.0	61.3%	19.7	61.1%	73.6	60.5%
Industrial costs	(1.2)	(1.6%)	(0.7)	(1.3%)	(0.6)	(1.6%)	(0.4)	(1.1%)	(1.8)	(1.5%)
Commercial costs	(3.3)	(4.6%)	(2.6)	(4.7%)	(1.8)	(4.4%)	(2.6)	(8.1%)	(5.7)	(4.7%)
Marketing costs	(3.1)	(4.3%)	(2.6)	(4.7%)	(1.4)	(3.4%)	(0.1)	(0.4%)	(4.7)	(3.9%)
General & adm. costs	(5.6)	(7.8%)	(4.1)	(7.5%)	(3.0)	(7.4%)	(2.1)	(6.6%)	(9.7)	(8.0%)
Personnel costs	(8.3)	(11.6%)	(6.4)	(11.6%)	(4.3)	(10.6%)	(3.4)	(10.6%)	(14.6)	(12.0%)
Other Revenues / (costs)	0.8	1.1%	0.3	0.6%	0.5	1.3%	0.2	0.7%	0.9	0.7%
EBITDA	23.1	32.2%	17.1	31.1%	14.4	35.2%	11.3	35.0%	38.0	31.3%
D&A	(1.4)	(1.9%)	(1.3)	(2.3%)	(0.7)	(1.7%)	(0.7)	(2.1%)	(2.5)	(2.1%)
EBIT	21.7	30.3%	15.8	28.7%	13.7	33.5%	10.6	32.9%	35.5	29.2%
Interest income / (expenses)	(0.2)	(0.3%)	0.0	0.0%	(0.1)	(0.2%)	0.0	0.0%	(0.8)	(0.7%)
Profit before Tax	21.5	30.0%	15.8	28.8%	13.6	33.4%	10.6	33.0%	34.7	28.5%
Taxes	(8.3)	(11.6%)	(6.2)	(11.3%)	(5.6)	(13.7%)	(4.0)	(12.4%)	(14.0)	(11.5%)
Net Income	13.2	18.4%	9.6	17.5%	8.0	19.7%	6.6	20.6%	20.7	17.0%
Minorities	0.1	0.1%	0.1	0.1%	0.0	0.0%	0.1	0.3%	0.0	0.0%
Group Net Income	13.1	18.3%	9.5	17.3%	8.0	19.7%	6.5	20.2%	20.8	17.1%

Strong Control on Working Capital

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Healthy Balance Sheet

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€m	1H 2006	1Q 2006	2005 PF
Intangible assets	7.7	8.2	9.6
Tangible assets	9.8	9.5	7.3
Other fixed assets	12.5	10.1	10.0
Fixed Assets	30.0	27.7	26.9
Trade receivables	47.3	37.4	32.6
Inventory	24.0	26.1	24.0
Trade payables	(29.1)	(25.5)	(26.7)
Other current assets / (Liabilities)	(12.3)	(7.6)	(3.9)
Net Working Capital	30.0	30.4	26.1
<i>% on sales</i>	<i>21.7%</i>	<i>23.5%</i>	<i>21.5%</i>
Severance and other funds	(2.7)	(2.8)	(2.9)
Net Invested Capital	57.4	55.4	50.0
Shareholders' equity	93.5	54.6	50.1
Minorities	0.4	0.4	0.5
Total Shareholders' Equity	93.9	54.9	50.6
Cash & cash equivalents	(39.3)	(3.8)	(3.4)
Total debt	2.8	4.3	2.8
Net Financial Position	(36.5)	0.5	(0.6)
Net Capital Employed	57.4	55.4	50.0
<i>Pre-Tax ROCE</i>	<i>72.2%</i>	<i>69.2%</i>	<i>70.9%</i>

Improving Cash Flow Generation

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€m	1H 2006	1Q 2006	2005 PF
Net Income	13.2	5.2	20.7
Depreciation and amortization	1.4	0.7	2.5
Other non-cash items	2.4	(0.2)	4.9
Change in net working capital	(7.5)	(4.4)	(12.7)
Operating Cash Flow	9.5	1.2	15.4
Capital expenditure	(2.1)	(1.5)	(4.2)
(Increase) / decrease in inv. in other assets	0.0	0.0	0.0
Cash Flow from Investing Activities	(2.1)	(1.5)	(4.2)
Free Cash Flow	7.4	(0.3)	11.2
Change in short term debt	0.0	1.5	0.5
Change in long term debt and other fin. Act.	(0.3)	(0.2)	(1.1)
Cash Flow from Financing Activities	(0.3)	1.3	(0.6)
Exchange Rate Adjustments	(0.1)	(0.0)	0.0
Cash Flow of the Period	7.2	0.9	10.6
Cash & cash equiv. at the beg. of the year	32.1	32.1	32.0
Cash Flow assorbed by spin off activities	(0.4)	(0.4)	(10.6)
Net Cash from the spin off of real estate activities	(28.7)	(28.7)	(28.7)
Cash from IPO proceeds	29.1		
Cash & cash equiv. at the end of the year	39.3	3.8	3.4

Improved Products

- Continuous investment in R&D (2.6% of 2005 sales)
- New technological compatible solutions (e.g. Zig Bee)
- Launch of new innovative systems (e.g. Nice Opera)

Further International Expansion

- Increase penetration in existing markets
- Expansion in new markets
- Opening of new subsidiaries

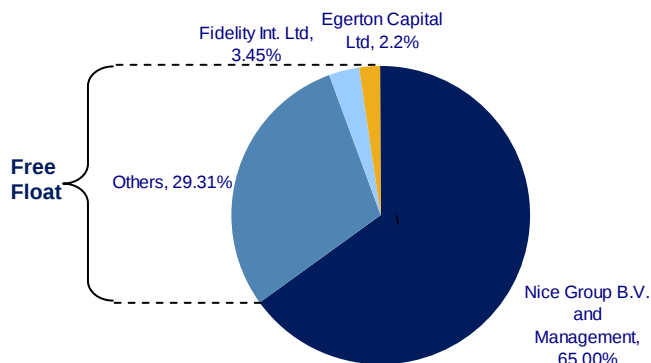
Brand Support

- Continuous marketing effort
- Leverage on “Nice” brand recognition in key markets
- Communication focused on innovation, style and design

Cost Control

- Standardisation and procurement of basic components in the Far East
- Develop relationships with third-party manufacturers in low cost countries
- Completion of Gate / Screen sales force integration

Shareholding⁽¹⁾



Share Informations

N. of shares outstanding: 116,000,000

Ipo Price: € 5.70

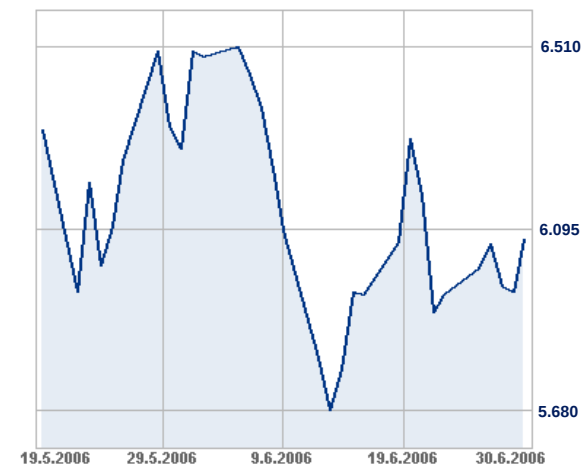
Price as of 30/6/06: € 6.07

Capitalization: € 704,120,000

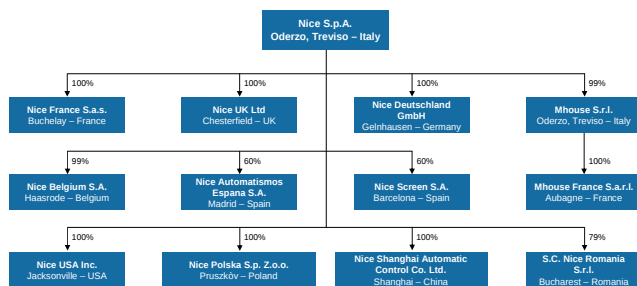
Italian Stock Exchange - segmento STAR

Specialist: Mediobanca S.p.A.

Stock Chart⁽²⁾



Group structure



Board of Directors

Lauro Buoro - President and CEO

Oscar Marchetto - Director

Lorenzo Galberti - Director

Davide Gentilini - Director

Frederic Krantz - Director

Giorgio Zanutto - Director

Roberto Gherlenda - Director

Antonio Bortuzzo - Independent Director

Roberto Siagri - Independent Director

Andrea Tomat - Independent Director

Investor Relations

Investor Relations Contacts:

Davide Gentilini

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www.niceforyou.com

(1) As of June 2006

(2) From 19/05/2006 to 30/06/2006; Source: Borsa Italiana

Summary Profit & Loss

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(€ million)	2003	%	2004	%	2005	%	2005 PF	%
Net Sales	79.4	100.0%	101.1	100.0%	121.6	100.0%	121.6	100.0%
<i>Y-o-Y Growth</i>			27.3%		20.2%			
Cost of basic components	(29.6)	(37.3%)	(35.3)	(34.9%)	(47.0)	(38.7%)		
Cost of third-party manufacturing	(7.9)	(9.9%)	(8.6)	(8.5%)	(9.7)	(8.0%)		
Change in inventory	2.3	2.8%	4.0	3.9%	8.7	7.1%		
COGS	(35.2)	(44.3%)	(40.0)	(39.6%)	(48.0)	(39.5%)		
Gross Margin	44.2	55.7%	61.1	60.4%	73.6	60.5%	73.6	60.5%
Industrial costs	(0.9)	(1.2%)	(1.4)	(1.4%)	(1.8)	(1.5%)		
Commercial costs	(2.4)	(3.0%)	(4.2)	(4.1%)	(5.7)	(4.6%)		
Marketing costs	(2.2)	(2.8%)	(3.5)	(3.5%)	(4.7)	(3.9%)		
Personnel costs	(8.6)	(10.8%)	(11.1)	(11.0%)	(14.6)	(12.0%)		
General & administrative costs	(5.1)	(6.4%)	(6.3)	(6.2%)	(8.7)	(7.1%)		
Other revenues / (costs)	0.5	0.7%	0.4	0.4%	0.9	0.7%		
EBITDA	25.5	32.1%	35.1	34.7%	39.0	32.1%	38.0	31.3%
Depreciation & Amortization	(2.8)	(3.6%)	(2.3)	(2.3%)	(2.8)	(2.3%)		
EBIT	22.7	28.6%	32.8	32.4%	36.2	29.8%	35.5	29.2%
Interest income / (expense)	(0.7)	(0.9%)	(0.2)	(0.2%)	(0.1)	(0.1%)		
Profit before Tax	22.0	27.7%	32.5	32.2%	36.1	29.7%	34.7	28.6%
Taxes	(6.8)	(8.5%)	(12.9)	(12.7%)	(14.5)	(11.9%)		
Net Income	15.2	19.1%	19.7	19.4%	21.6	17.8%	20.7	17.1%
Minorities	(0.1)	(0.1%)	0.0	0.0%	0.1	0.0%		
Group Net Income	15.1	19.0%	19.7	19.4%	21.7	17.8%	20.8	17.1%

Note: Italian GAAP for 2003, IFRS for 2004 and 2005

Net Sales Breakdown

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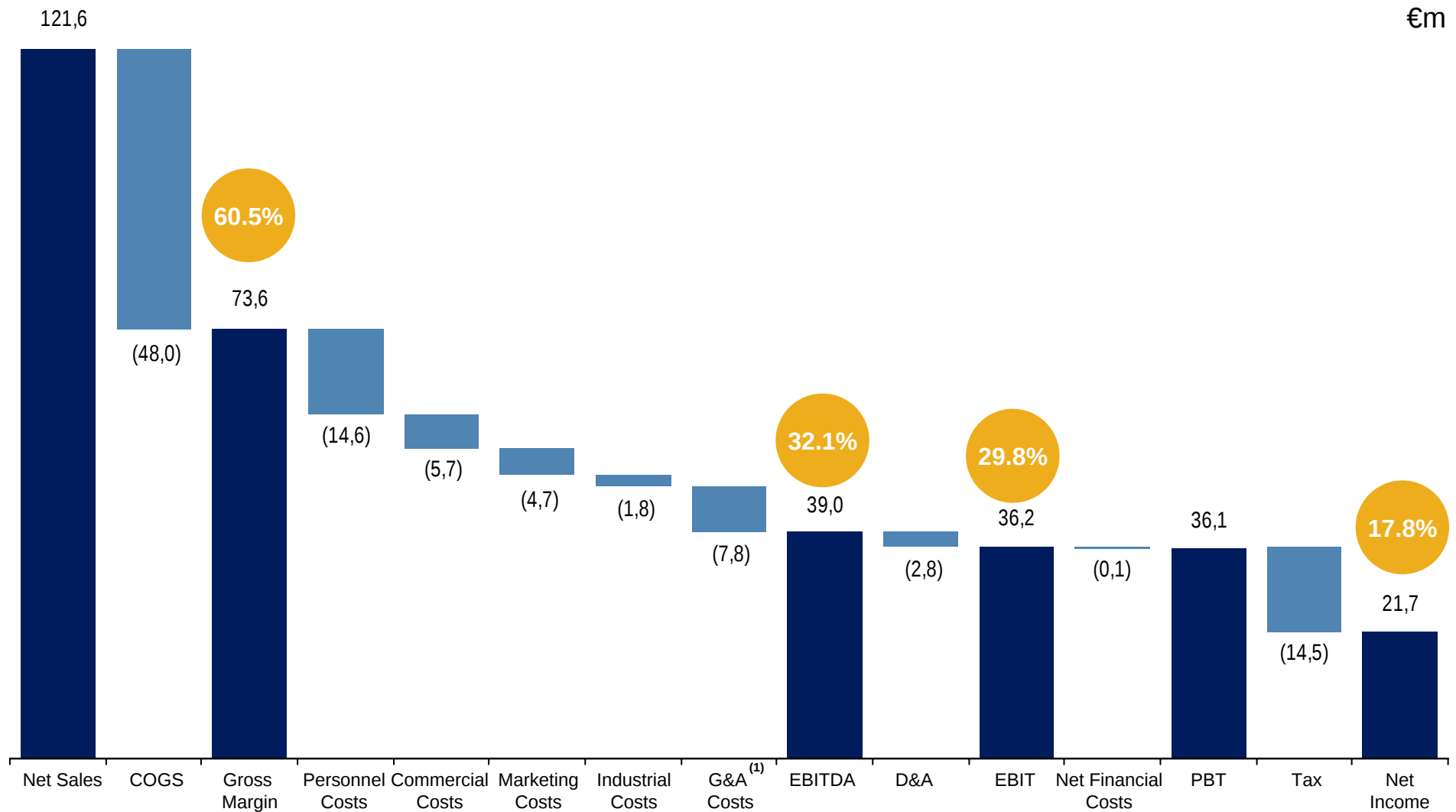
(€ million)									
Growth Components		2003		2004		2005		CAGR '03-'05	
Product	Gate	60.808	76,6%	73.939	73,1%	84.146	69,2%	17,6%	
	Screen	18.618	23,4%	27.198	26,9%	37.432	30,8%	41,8%	
	Net Sales	79.426	100,0%	101.137	100,0%	121.578	100,0%	23,7%	
Region	France	18.076	22,8%	25.895	25,6%	34.382	28,3%	37,9%	
	Italy	18.524	23,3%	20.031	19,8%	22.474	18,5%	10,1%	
	EU 15*	21.408	27,0%	26.945	26,6%	32.357	26,6%	22,9%	
	Rest of Europe	14.286	18,0%	19.697	19,5%	22.181	18,2%	24,9%	
	Asia and Oceania	2.144	2,7%	2.372	2,3%	2.926	2,4%	16,8%	
	Africa	1.477	1,9%	2.059	2,0%	2.659	2,2%	34,2%	
	Middle East	2.518	3,2%	2.541	2,5%	2.554	2,1%	0,7%	
	America	993	1,3%	1.597	1,6%	2.045	1,7%	43,5%	
	Net Sales	79.426	100,0%	101.137	100,0%	121.578	100,0%	23,7%	

* Excludes Italy and France

Note: Italian GAAP for 2003, IFRS for 2004 and 2005

Lean Cost Structure

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Note: 2005 IFRS figures

(1) Includes €0.9m of other income

Healthy Balance Sheet

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(€ million)	2003	2004	2005	2005PF ⁽¹⁾
Intangible assets	7.6	7.1	7.9	7.3
Tangible assets	17.1	20.3	33.9	9.6
Other fixed assets	12.4	16.7	13.5	10.0
Fixed Assets	37.1	44.1	55.2	26.9
Trade receivables	21.5	26.3	32.6	32.6
Inventory	11.0	15.1	24.1	24.0
Trade Payables	(16.6)	(18.1)	(26.9)	(26.7)
Other Current Assets / (Liabilities)	(3.6)	(6.9)	(2.3)	(3.9)
Net Working Capital	12.3	16.5	27.5	26.1
Severance and other funds	(7.2)	(5.9)	(4.2)	(2.9)
Net Invested Capital	42.2	54.6	78.5	50.0
Shareholders' equity	48.6	75.3	97.0	50.1
Minorities	0.4	0.4	0.5	0.5
Total Shareholders' Equity	49.1	75.7	97.5	50.6
Cash & cash equivalents	(16.7)	(32.0)	(32.0)	(3.4)
Total debt	9.7	10.9	13.1	2.7
Net Financial Position	(6.9)	(21.1)	(19.0)	(0.6)
Net Capital Employed	42.2	54.6	78.5	50.0
Pre-Tax ROCE	56.6%	67.7%	54.4%	71.0%

Lean and efficient asset base

Strong net income growth translates into consistent increase in shareholders' equity

Positive cash generation allows no/limited indebtedness

Note: Italian GAAP for 2003, IFRS for 2004 and 2005
(1) Pro forma for the spin off of the real estate activities

(€ million)	2003	2004	2005	2005PF ⁽¹⁾
Net income	15.1	19.7	21.7	20.8
Depreciation and amortization	2.8	2.3	2.8	2.5
Other non-cash items	2.6	4.4	5.1	5.0
Change in other assets / liabilities	(7.4)	(6.0)	(12.9)	(12.9)
Operating Cash Flow	13.1	20.4	16.6	15.4
Capital expenditure for intangible assets	(0.4)	(0.3)	(1.6)	(1.0)
Capital expenditure for tangible assets	(3.7)	(3.2)	(12.7)	(3.2)
(Increase) / decrease in inv. in other assets	(1.5)	(0.9)	(0.4)	(0.0)
Cash Flow from Investing Activities	(5.6)	(4.4)	(14.7)*	(4.2)
Free Cash Flow	7.5	16.0	1.9	11.2
Change in short term debt	1.0	0.9	0.5	0.5
Change in long term debt and other fin. act.	0.4	(1.6)	(2.4)	(1.1)
Cash Flow from Financing Activities	1.4	(0.7)	(1.9)	(0.6)
Cash & cash equiv. at the beg. of the year	7.8	16.8	32.0	
Cash Flow of the Period	8.9	15.2	0.0	10.6
Cash & cash equiv. at the end of the year	16.7	32.0	32.0	

* Includes €10.5m for acquisition of real estate assets and other investments spun off in February 2006

Note: Italian GAAP for 2003, IFRS for 2004 and 2005

(1) Pro forma for the spin off of the real estate activities

Major Impacts on Financial Items⁽¹⁾

(€m)	2005	Spin off	2005PF
Net Sales	121.6	-	121.6
Gross Profit	73.6	-	73.6
EBITDA	39.0	(1.0)	38.0
EBIT	36.2	(0.7)	35.5
Profit Before Taxes	36.1	(1.4)	34.7
Net Income	21.7	(0.9)	20.8
Net Working Capital	27.5	(1.4)	26.1
Fixed Assets	55.2	(28.3)	26.9
Other Liabilities	(4.2)	1.3	(2.9)
Net Debt/ (Cash)	(19.0)	18.4	(0.6)
(Cash)	(32.1)	28.7	(3.4)
Debt / Leasing	13.1	(10.3)	2.8
Shareholders' Equity	97.5	(46.9)	50.6

- Effective February 1, 2006 Nice has spun-off
 - Its real estate activities and correlated assets and liabilities
 - Selected financial activities
 - Other assets and liabilities
- These assets and activities have since been transferred to related-party Nice Immobiliare S.r.l.
- Nice S.p.A. has since signed lease agreements with related-party Nice Immobiliare S.r.l.

Note: IFRS for 2005 and 2005PF

(1) Income statement figures are represented as the spin off occurred on January 1st, 2005

International Market Penetration: the Nice Model

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