

The image shows a modern building at dusk with a curved, metallic facade and large windows. The building is illuminated with a warm, golden light. In the foreground, there is a grassy area and a path with a series of rectangular, recessed lights that create a glowing effect. The sky is a deep blue.

Nice

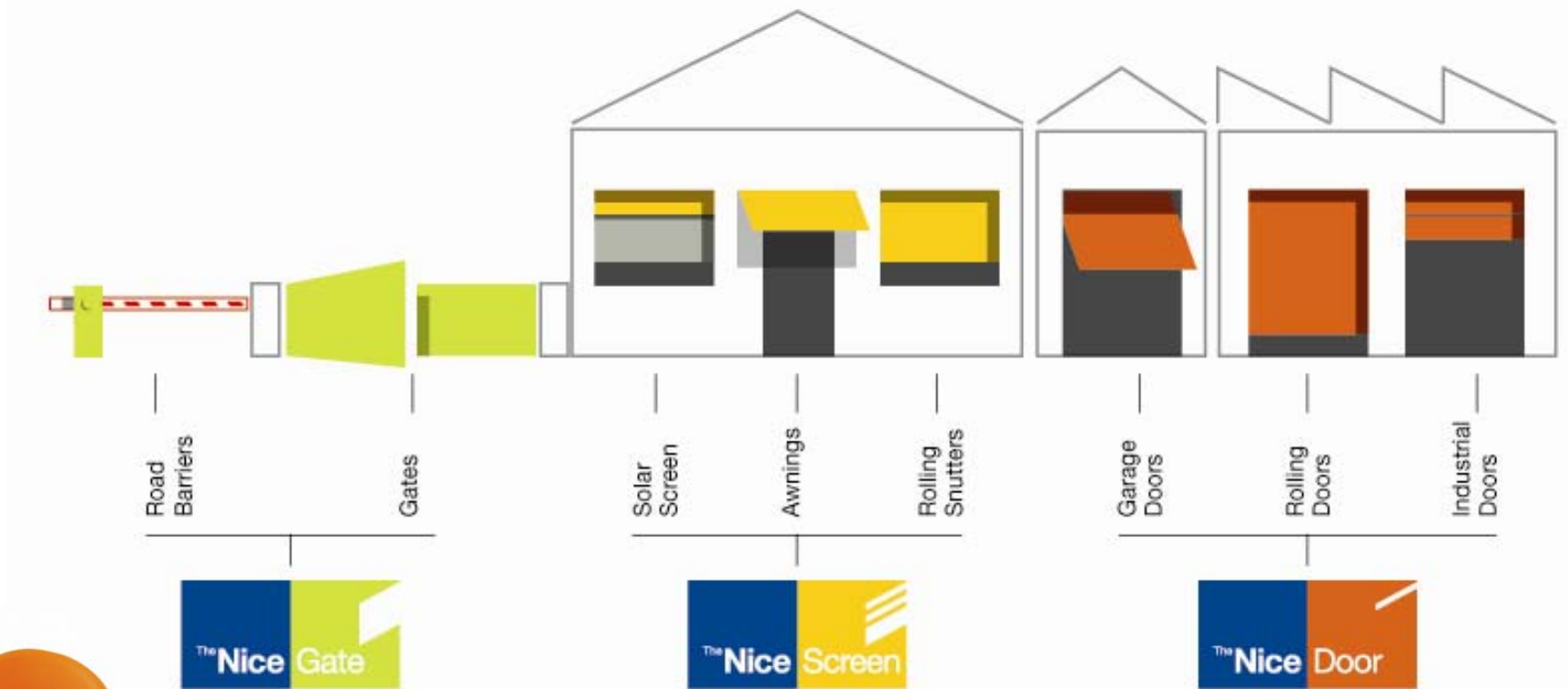
Nice Presentation

3Q – 9M 2007 Results

November 9, 2007

Nice: Home Automation for Inside and Outside

Nice



Click!



Financial Overview

9M 2007 Results Highlights

Nice

- 12.1% sales growth to €120.4m (€107.5m in 9M06)
- 61.2% gross margin (61.2% in 9M06)
- 30.7% EBITDA margin (33.1% in 9M06)
- 18.0% net group income margin (19.1% in 9M06)
- €2.3m free cash flow
- New subsidiary in Portugal fully operated

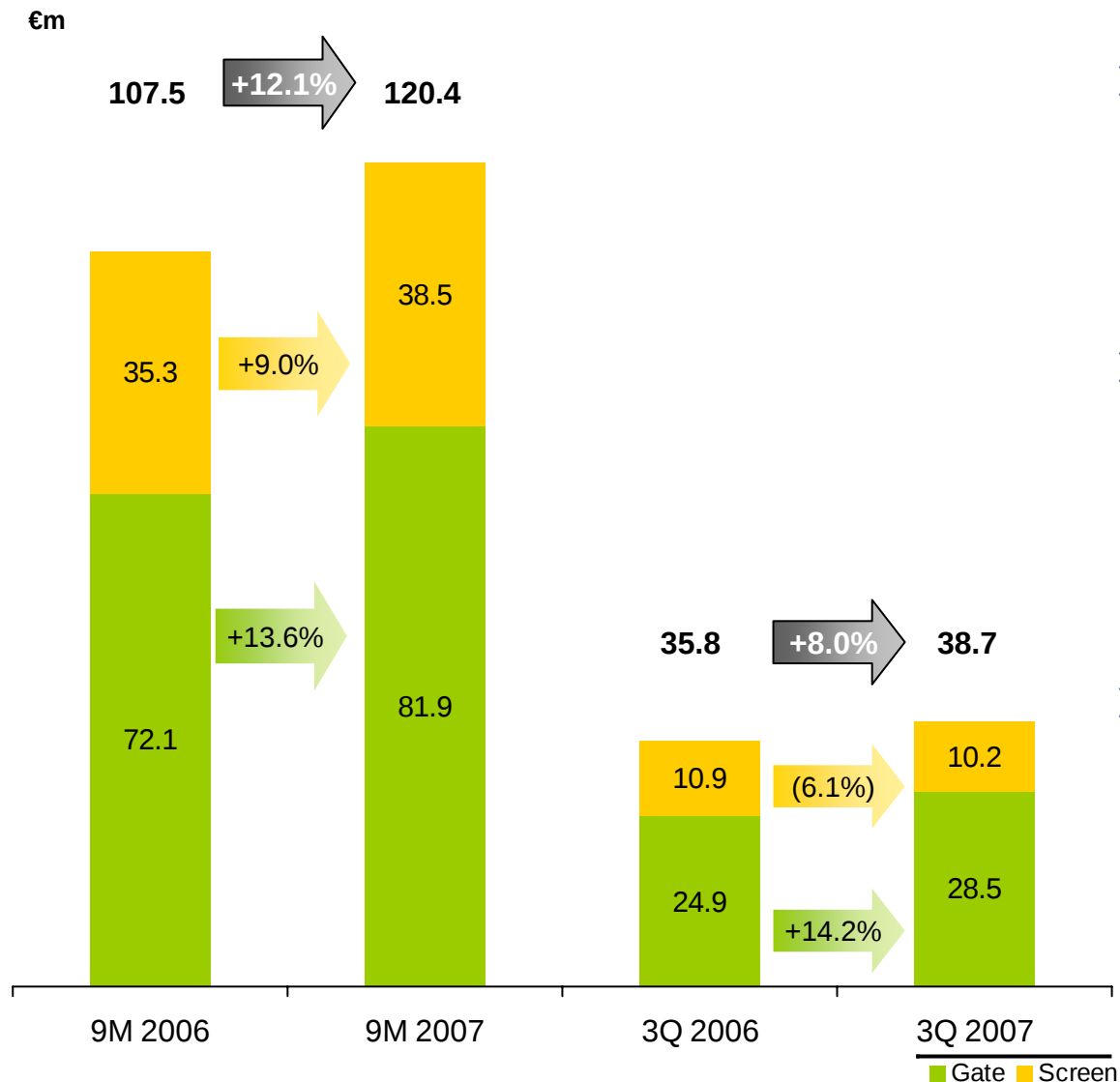
€m ⁽¹⁾	9M 2007		9M 2006		YoY Growth
Net Sales	120.4	100.0%	107.5	100.0%	12.1%
Gross Profit	73.6	61.2%	65.8	61.2%	12.0%
EBITDA	37.0	30.7%	35.6	33.1%	3.9%
EBIT	34.6	28.7%	33.5	31.2%	3.1%
Net Group Income	21.7	18.0%	20.5	19.1%	6.1%
Free Cash Flow	2.3	n.a.	13.1	n.a.	n.a.
EPS	0.19		0.18		

(1) Excluding EPS (€)

Source: Company Financial Statements

Net Sales Breakdown By Product line

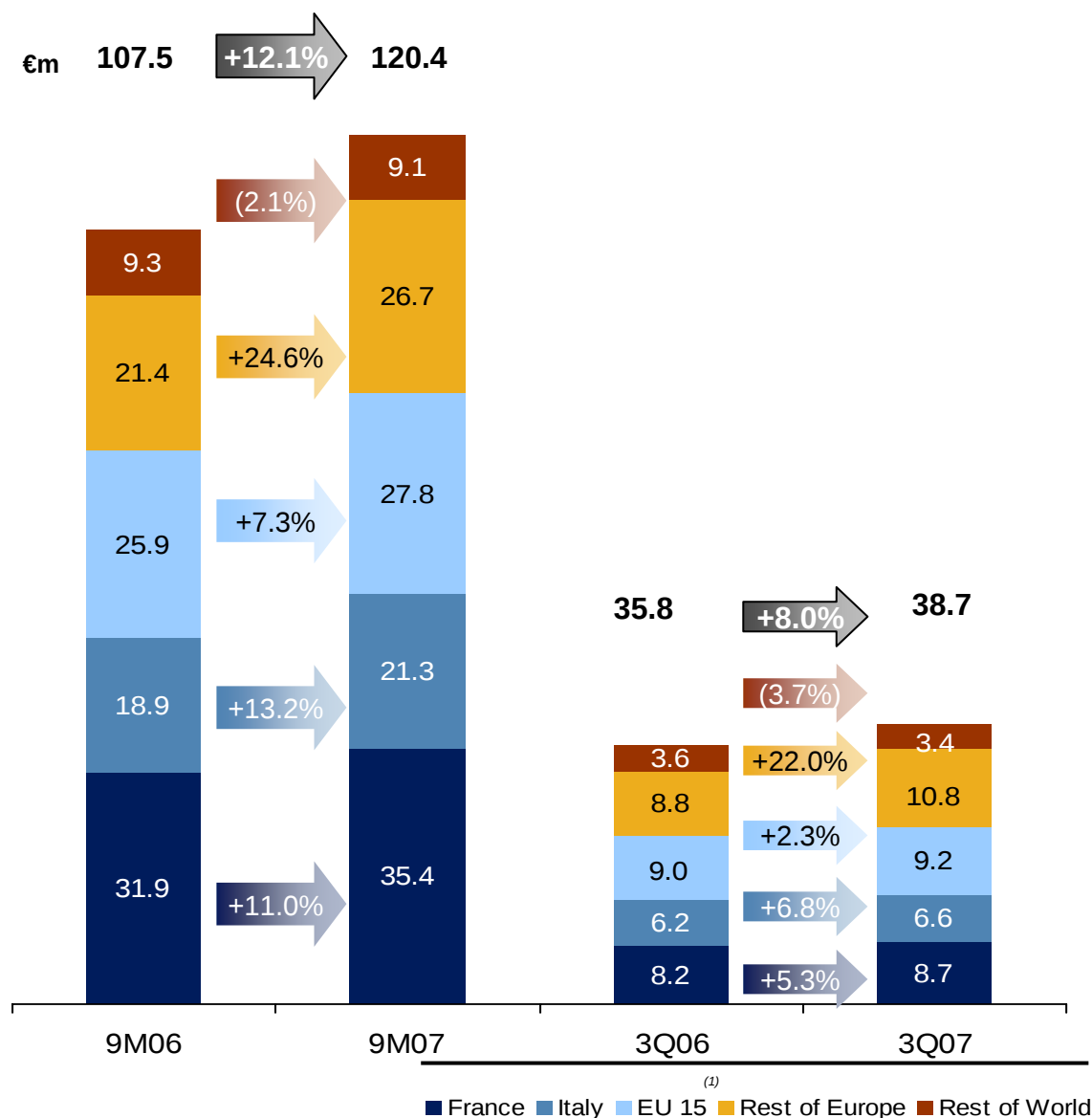
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- Rapid sales growth in the gate product line
 - 9M 07 gate sales rose by 13.6%, driven by product innovation
- Screen revenues impacted by the Group decision to stop the sale of screen products through the “large manufacturers” channel
 - 9M 07 screen sales rose by 9%
- Positive impact from the launch of new products (MAX family) through all the other distribution channels (i.e. installers, small and medium manufacturers)

Net Sales Breakdown By Region

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- Sales in Italy were up by 13.2%, in line with management expectations
- Sales in France were impacted by the decision to stop distribution of screen products to the “large manufacturers” channel, as well as in the Europe 15 markets, in particular in Spain
- Rest of Europe performed strongly driven mainly by the Polish and Russian market

Net Sales Breakdown

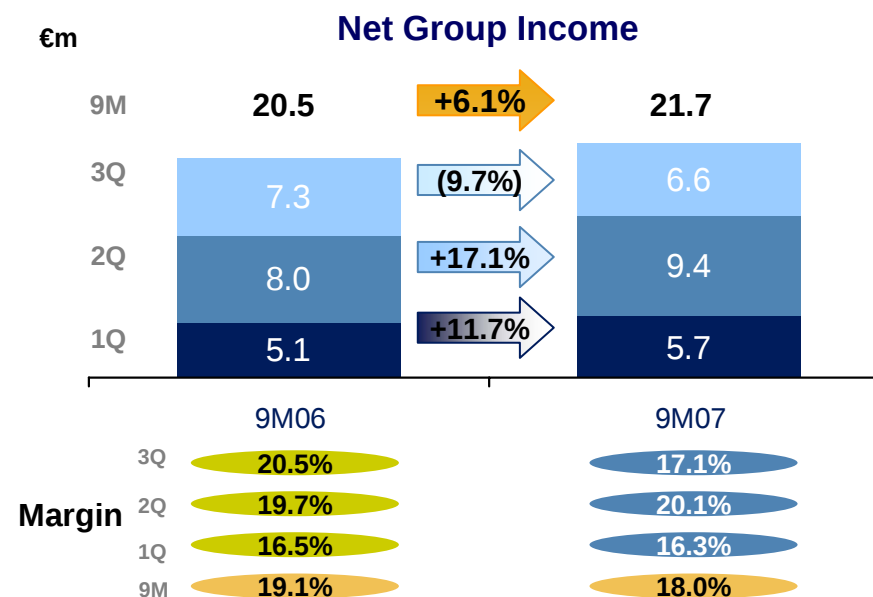
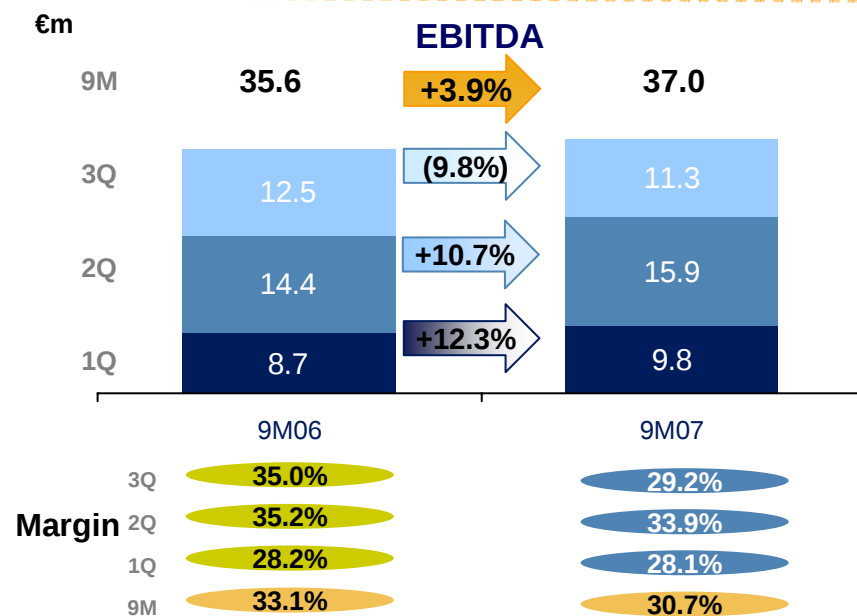
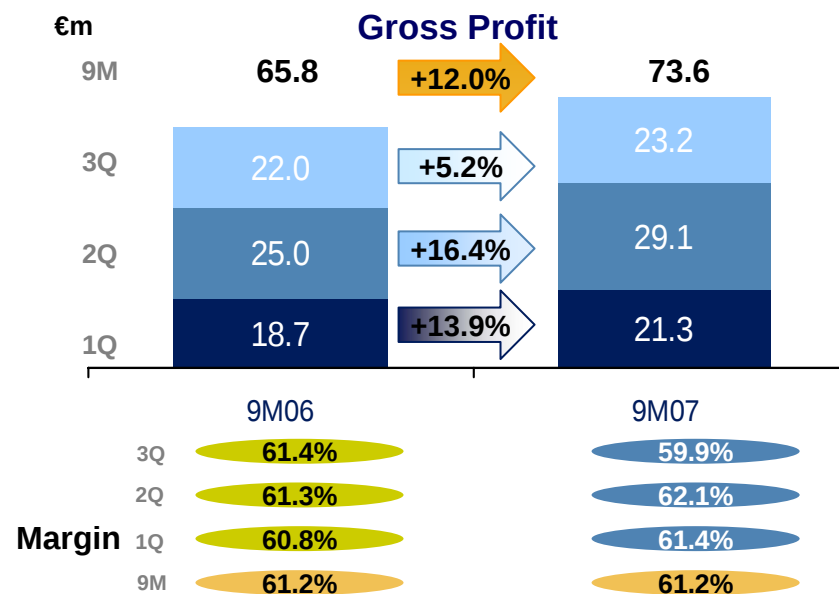
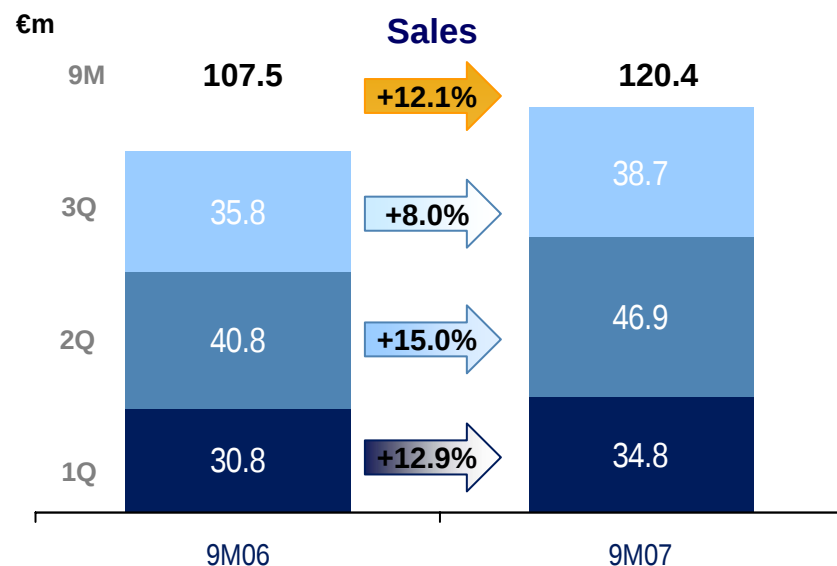
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	€m	9M07	%	9M06	%	Growth	3Q07	%	3Q06	%	Growth	FY2006	%
Product	Gate	81.9	68.0%	72.1	67.1%	13.6%	28.5	73.6%	24.9	69.6%	14.2%	100.5	67.0%
	Screen	38.5	32.0%	35.3	32.9%	9.0%	10.2	26.4%	10.9	30.4%	-6.1%	49.5	33.0%
	Net Sales	120.4	100.0%	107.5	100.0%	12.1%	38.7	100.0%	35.8	100.0%	8.0%	150.0	100.0%
Region	France	35.4	29.4%	31.9	29.7%	11.0%	8.7	22.4%	8.2	22.9%	5.3%	42.9	28.6%
	Italy	21.3	17.7%	18.9	17.5%	13.2%	6.6	17.1%	6.2	17.3%	6.8%	25.9	17.3%
	EU 15 ⁽¹⁾	27.8	23.1%	25.9	24.1%	7.3%	9.2	23.9%	9.0	25.2%	2.3%	36.3	24.2%
	Rest of Europe	26.7	22.2%	21.4	19.9%	24.6%	10.8	27.8%	8.8	24.6%	22.0%	29.9	19.9%
	Rest of World	9.1	7.6%	9.3	8.7%	-2.1%	3.4	8.9%	3.6	10.0%	-3.7%	15.0	10.0%
	Net Sales	120.4	100.0%	107.5	100.0%	12.1%	38.7	100.0%	35.8	100.0%	8.0%	150.0	100.0%

(1) Excluding Italy and France

Sales and Profitability

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Profit & Loss

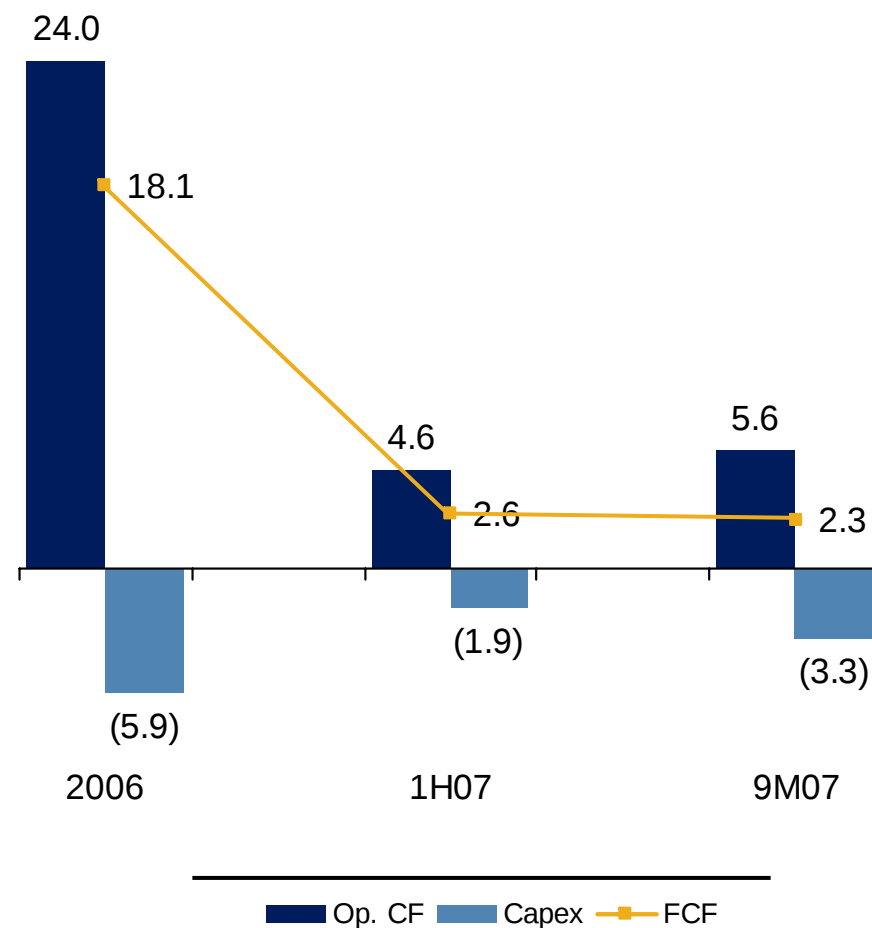
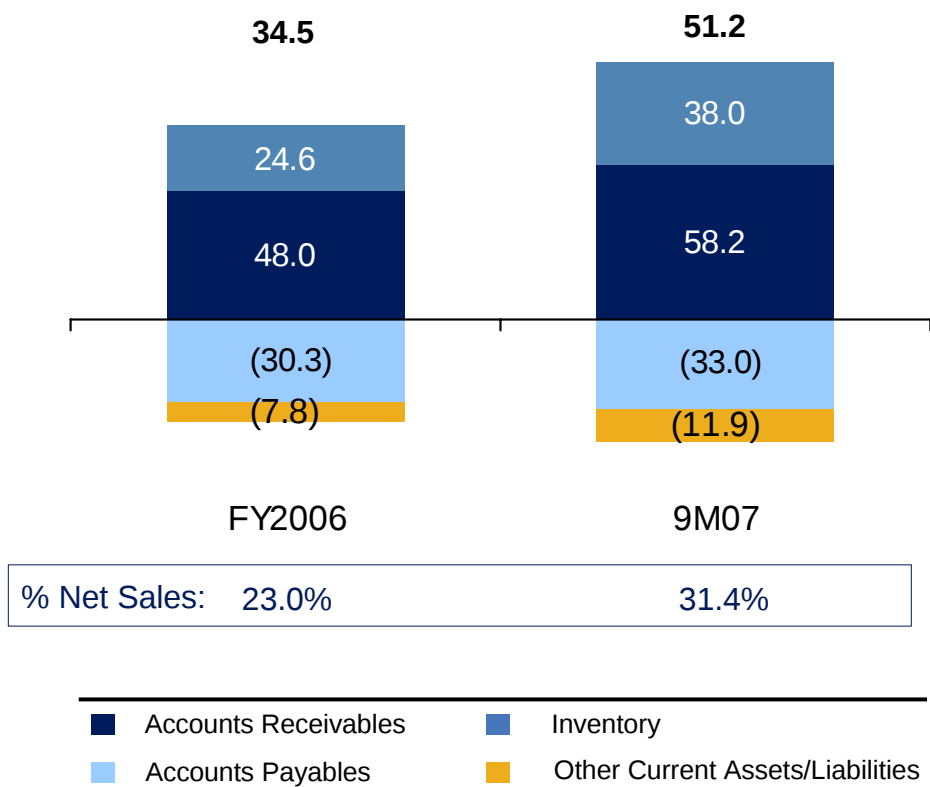
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€m	9M 2007	%	9M 2006	%	3Q07	%	3Q06	%	FY2006	%
Net Sales	120.4	100.0%	107.5	100.0%	38.7	100.0%	35.8	100.0%	150.0	100.0%
COGS	(46.8)	(38.8%)	(41.7)	(38.8%)	(15.5)	(40.1%)	(13.8)	(38.6%)	(57.7)	(38.5%)
Gross Profit	73.6	61.2% (*)	65.8	61.2%	23.2	59.9% (*)	22.0	61.4%	92.3	61.5%
Industrial costs	(2.2)	(1.8%)	(1.7)	(1.6%)	(0.8)	(2.0%)	(0.5)	(1.4%)	(2.3)	(1.5%)
Marketing costs	(4.5)	(3.7%)	(4.1)	(3.8%)	(1.2)	(3.1%)	(1.0)	(2.8%)	(6.4)	(4.2%)
Commercial costs	(5.9)	(4.9%)	(4.8)	(4.4%)	(1.9)	(5.0%)	(1.4)	(4.0%)	(6.6)	(4.4%)
General & adm. costs	(9.9)	(8.2%)	(8.1)	(7.5%)	(3.2)	(8.2%)	(2.5)	(6.9%)	(11.5)	(7.7%)
Personnel costs	(15.3)	(12.7%)	(12.6)	(11.7%)	(5.1)	(13.1%)	(4.3)	(12.1%)	(18.6)	(12.4%)
Other Revenues	1.1	0.9%	1.1	1.0%	0.3	0.8%	0.3	0.8%	1.3	0.8%
EBITDA	37.0	30.7%	35.6	33.1%	11.3	29.2%	12.5	35.0%	48.2	32.1%
D&A	(2.4)	(2.0%)	(2.1)	(1.9%)	(0.9)	(2.3%)	(0.7)	(2.0%)	(3.0)	(2.0%)
EBIT	34.6	28.7%	33.5	31.2%	10.4	26.9%	11.8	33.0%	45.2	30.2%
Interest income / (exp)	0.7	0.6%	(0.1)	(0.1%)	0.1	0.2%	0.1	0.4%	0.1	0.1%
Profit before Tax	35.3	29.3%	33.4	31.1%	10.5	27.1%	12.0	33.4%	45.4	30.2%
Taxes	(13.4)	(11.1%)	(12.9)	(12.0%)	(3.8)	(9.9%)	(4.6)	(12.9%)	(17.1)	(11.4%)
Net Income	21.9	18.2%	20.5	19.1%	6.7	17.2%	7.3	20.5%	28.3	18.9%
Minorities	0.2	0.2%	0.1	0.1%	0.0	0.1%	0.0	0.0%	0.1	0.1%
Net Group Income	21.7	18.0%	20.5	19.1%	6.6	17.1%	7.3	20.5%	28.2	18.8%
<i>Tax Rate</i>	37.9%		38.6%		36.5%		38.6%		37.6%	

(*) During 3Q07 the new subsidiary AutomatNice Portugal purchased Nice products stock from the previous distributor. Without this purchase the gross profit would have been equal to 60.9% in the 3Q07 and to 61.5% in 9M07.

Working Capital

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Balance Sheet

Nice

€m	9M07	1H07	FY 2006
Intangible assets	9.2	7.7	7.7
Tangible assets	11.5	12.5	12.1
Other fixed assets	12.9	11.7	10.4
Fixed Assets	33.5	31.9	30.2
Trade receivables	58.2	62.7	48.0
Inventory	38.0	32.7	24.6
Trade payables	(33.0)	(33.5)	(30.3)
Other curr. assets / (Liab.)	(11.9)	(16.2)	(7.8)
Net Working Capital	51.2	45.7	34.5
% on sales	31.4%	28.6%	23.0%
Severance and other funds	(2.9)	(2.8)	(2.7)
Net Invested Capital	81.9	74.8	62.0
Shareholders' equity	118.5	115.5	108.7
Minorities	0.9	0.8	0.5
Total Shareholders' Equity	119.4	116.3	109.2
Cash & cash equivalents	(38.2)	(43.5)	(49.6)
Total debt	0.8	2.0	2.4
Net Financial Position	(37.5)	(41.5)	(47.2)
Net Capital Employed	81.9	74.8	62.0
<i>Pre-Tax ROCE</i>	<i>56.5%</i>	<i>63.7%</i>	<i>72.9%</i>

Cash Flow

Nice

€m	9M07	1H07	FY 2006
Net Income	21.9	15.3	28.3
Depreciation and amortization	2.4	1.5	3.0
Other non-cash items	(1.4)	(0.8)	1.8
Change in net working capital	(17.4)	(11.4)	(9.0)
Operating Cash Flow	5.6	4.6	24.0
Capital expenditure	(3.3)	(1.9)	(5.9)
(Increase) / decrease in inv. in other assets	0.0	0.0	0.0
Cash Flow from Investing Activities	(3.3)	(1.9)	(5.9)
Free Cash Flow	2.3	2.6	18.1
Dividend paid	(8.5)	(8.5)	
Purchase of own shares	(3.7)		
Change in short term debt	(1.7)	(0.4)	(0.3)
Change in long term debt and other fin. act.	0.1	0.1	(0.4)
Cash Flow from Financing Activities	(13.7)	(8.8)	(0.7)
Exchange Rate Adjustments	0.0	0.0	(0.0)
Cash Flow of the Period	(11.4)	(6.1)	17.4
Cash & cash equiv. at the beg. of the period	49.6	49.6	32.1
Cash Flow absorbed by spin-off activities	0.0	0.0	(0.4)
Net Cash from the spin-off of real estate act.	0.0	0.0	(28.7)
Cash from IPO proceeds	0.0	0.0	29.2
Cash & cash equiv. at the end of the period	38.2	43.5	49.6

Improved Products

- Continuous investments in R&D (1.9% of 9M07 sales)
- Launch of new products (54 in 9M07)
- New technological compatible solutions (e.g. Zig Bee, Demo Zeta Sim)

Further International Expansion

- Increase penetration in core markets
- Further strengthen of Nice's sales force
- New subsidiaries in Portugal fully operated

Distribution Channel: Gate

- Focus on the gate segment where Nice has an International leading position, driven by an higher penetration:
 - on the electrical wholesale channel
 - on the small gate manufacturers
 - on the systems for large, residential community

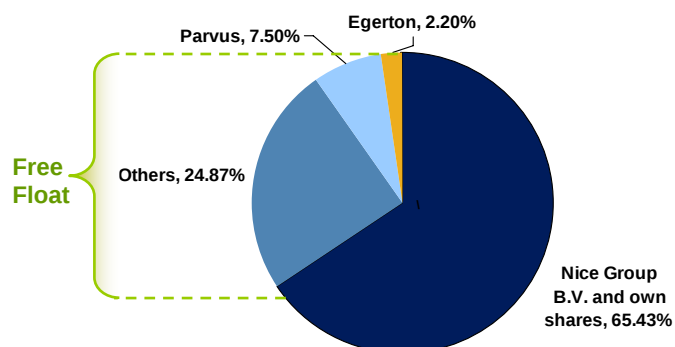
Distribution Channel: Screen

- Enhance the launch of new products with higher technological content
- Strong focus on our sales force to improve and support product mix
- Reinforce our presence through the installers' channel and the small/medium manufacturers

Company Profile

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Shareholding⁽¹⁾



Share Information

N. of shares outstanding: 116.000.000

Ipo Price: € 5.70

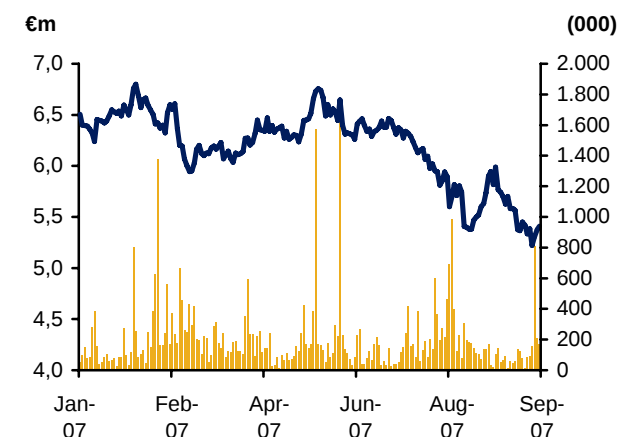
Price as of 28/09/07: € 5.41

Market Capitalization: € 627.56 m

Italian Stock Exchange - segmento STAR

Specialist: Mediobanca S.p.A.

Stock Chart⁽²⁾



Group structure



Board of Directors

Lauro Buoro - Chairman and CEO

Oscar Marchetto - Director

Lorenzo Galberti - Director

Davide Gentilini - Director

Frédéric Krantz - Director

Giorgio Zanutto - Director

Roberto Gherlenda - Director

Antonio Bortuzzo - Independent Director

Roberto Siagri - Independent Director

Andrea Tomat - Independent Director

Investor Relations

Investor Relations Contacts:

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(1) As of 30 September 2007

(2) From 01/01/2007 to 30/09/2007; Source: Factset



Appendices

Summary Profit & Loss

Nice

(€ million)	2004	%	2005	%	2005 PF	%	2006	%
Net Sales	101.1	100.0%	121.6	100.0%	121.6	100.0%	150.0	100.0%
Y-o-Y Growth	27.3%		20.2%				23.4%	
Cost of basic components	(35.3)	(34.9%)	(47.0)	(38.7%)			(48.7)	(32.4%)
Cost of third-party manufacturing	(8.6)	(8.5%)	(9.7)	(8.0%)			(9.5)	(6.3%)
Change in inventory	4.0	3.9%	8.7	7.1%			0.4	0.3%
COGS	(40.0)	(39.6%)	(48.0)	(39.5%)			(57.7)	(38.5%)
Gross Margin	61.1	60.4%	73.6	60.5%	73.6	60.5%	92.3	61.5%
Industrial costs	(1.4)	(1.4%)	(1.8)	(1.5%)			(2.3)	(1.5%)
Marketing costs	(3.5)	(3.5%)	(4.7)	(3.9%)			(6.4)	(4.2%)
Commercial costs	(4.2)	(4.1%)	(5.7)	(4.6%)			(6.6)	(4.4%)
Personnel costs	(11.1)	(11.0%)	(14.6)	(12.0%)			(18.6)	(12.4%)
General & administrative costs	(6.3)	(6.2%)	(8.7)	(7.1%)			(11.5)	(7.7%)
Other revenues / (costs)	0.4	0.4%	0.9	0.7%			1.3	0.8%
EBITDA	35.1	34.7%	39.0	32.1%	38.0	31.2%	48.2	32.1%
Depreciation & Amortization	(2.3)	(2.3%)	(2.8)	(2.3%)			(3.0)	(2.0%)
EBIT	32.8	32.4%	36.2	29.8%	35.5	29.2%	45.2	30.2%
Interest income / (expense)	(0.2)	(0.2%)	(0.1)	(0.1%)			0.1	0.1%
Profit before Tax	32.5	32.2%	36.1	29.7%	34.7	28.6%	45.4	30.2%
Taxes	(12.9)	(12.7%)	(14.5)	(11.9%)			(17.1)	(11.4%)
Net Income	19.7	19.4%	21.6	17.8%	20.7	17.0%	28.3	18.9%
Minorities	0.0	0.0%	0.1	0.0%			0.1	0.1%
Group Net Income	19.7	19.4%	21.7	17.8%	20.8	17.1%	28.2	18.8%

Note: IFRS for 2004, 2005 and 2006

Net Sales Breakdown

Nice

		2004		2005		2006		CAGR '04 - '06'
Product	Gate	73.9	73.1%	84.2	69.2%	100.5	67.0%	16.6%
	Screen	27.2	26.9%	37.4	30.8%	49.5	33.0%	34.8%
	Net Sales	101.1	100.0%	121.6	100.0%	150.0	100.0%	21.8%
Region	France	25.9	25.6%	34.4	28.3%	42.9	28.6%	28.7%
	Italy	20.0	19.8%	22.5	18.5%	25.9	17.3%	13.7%
	EU 15	26.9	26.6%	32.4	26.6%	36.3	24.2%	16.2%
	Rest of Europe	19.7	19.5%	22.2	18.2%	29.9	19.9%	23.1%
	Rest of World	8.6	8.5%	10.2	8.4%	15.0	10.0%	32.2%
	Net Sales	101.1	100.0%	121.6	100.0%	150.0	100.0%	21.8%

* Excludes Italy and France
 Note: IFRS for 2004, 2005 and 2006

Summary Balance Sheet

Nice

(€ million)	2004	2005	2005PF	2006 ⁽¹⁾
Intangible assets	7.1	7.9	7.3	7.7
Tangible assets	20.3	33.9	9.6	12.1
Other fixed assets	16.7	13.5	10.0	10.4
Fixed Assets	44.1	55.2	26.9	30.2
Trade receivables	26.3	32.6	32.6	48.0
Inventory	15.1	24.1	24.0	24.6
Trade Payables	(18.1)	(26.9)	(26.7)	(30.3)
Other Current Assets / (Liabilities)	(6.9)	(2.3)	(3.9)	(7.8)
Net Working Capital	16.5	27.5	26.1	34.5
Severance and other funds	(5.9)	(4.2)	(2.9)	(2.7)
Net Invested Capital	54.6	78.5	50.0	31.8
Shareholders' equity	75.3	97.0	50.1	108.7
Minorities	0.4	0.5	0.5	0.5
Total Shareholders' Equity	75.7	97.5	50.6	109.2
Cash & cash equivalents	(32.0)	(32.0)	(3.4)	(49.6)
Total debt	10.9	13.1	2.7	2.4
Net Financial Position	(21.1)	(19.0)	(0.6)	(47.2)
Net Capital Employed	54.6	78.5	50.0	62.0
Pre-Tax ROCE	67.7%	54.4%	71.0%	72.9%

Note: IFRS for 2004, 2005 and 2006

(1) Pro forma for the spin off of the real estate activities

Summary Cash Flow Statements

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(€ million)	2004	2005	2005PF	2006
Net income	19.7	21.7	20.8	28.3
Depreciation and amortization	2.3	2.8	2.5	3.0
Other non-cash items	4.4	5.1	5.0	1.8
Change in other assets / liabilities	(6.0)	(12.9)	(12.9)	(9.0)
Operating Cash Flow	20.4	16.6	15.4	24.0
Capital expenditure for intangible assets	(0.3)	(1.6)	(1.0)	(1.2)
Capital expenditure for tangible assets	(3.2)	(12.7)	(3.2)	(4.7)
(Increase) / decrease in inv. in other assets	(0.9)	(0.4)	(0.0)	0.0
Cash Flow from Investing Activities	(4.4)	(14.7)*	(4.2)	(5.9)
Free Cash Flow	16.0	1.9	11.2	18.1
Change in short term debt	0.9	0.5	0.5	(0.3)
Change in long term debt and other fin. act.	(1.6)	(2.4)	(1.1)	(0.4)
Cash Flow from Financing Activities	(0.7)	(1.9)	(0.6)	(0.7)
Cash & cash equiv. at the beg. of the year	16.8	32.0		32.1
Cash Flow of the Period	15.2	0.0	10.6	17.4
Cash & cash equiv. at the end of the year	32.0	32.0		49.6

* Includes €10.5m for acquisition of real estate assets and other investments spun off in February 2006

Note: IFRS for 2004, 2005 and 2006

(1) Pro forma for the spin off of the real estate activities

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